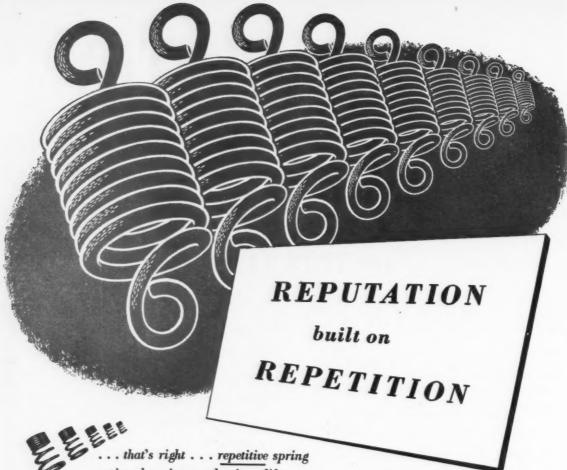


Connective DUSTRY

NOVEMBER 1947

25th YEAR OF PUBLICATION



action that gives mechanisms life, pep and power . . .

1

Uniformity to specifications on repeat

Job engineering that results repeatedly in production savings on simple or complex spring designs.

> Barnes customers are usually "repeat" customers . . . the reasons for which our representatives will be glad to tell. Ask them at the first opportunity.

allace Barnes SPRINGS

WALLACE BARNES COMPANY

AND IN CANADA, THE WALLACE BARNES CO., LTD., HAMILTON, ONTARIO



REVOLUTION AGAINST WHAT?

THERE never has been a country where every citizen had so much voice in government, so much personal independence and so much individual prosperity, so equitably distributed, as here in our land.

There never has been a nation before where even the humblest citizen surpassed in welfare the well-to-do of other lands as here in the United States.

No matter what class or sect or religion, there never has been one that has not been considered and cared for by our Government.

By contrast, here is the record of the Russian Communists since 1918:

Stalin and the Communists, since 1918 have liquidated by murder and exile 255,078 members of the clergy and destroyed 88,874 religious edifices.

Stalin and the Communists have murdered 152,471 priests and monks, and 52,032 Nuns of the Russian Church, 26,000 rabbis, 16,914 Mohammedan mullahs, 5,106 priests and monks of the Catholic Church, 2,025 Armenian priests and 530 Lutheran pastors.

Stalin and the Communists confiscated 18,900,000 acres of church property and stole 4 billion dollars' worth of church funds in cash. Yet the Communism tyranny is spreading by duress and deceit throughout much of Europe. Every American should see to it that what is happening abroad SHALL NOT HAPPEN HERE.

Why should we jeopardize our liberties? Why should we set class against class and citizen against citizen? Why should we teach revolution? Revolution against what? . . .



NTARIO

AY MANUFACTURING COMPANY

W. E. DITMARS, President . 16 ARBOR ST., HARTFORD, CONN. . 230 PARK AVE., N. Y.

MANUFACTURERS OF PRECISION INSTRUMENTS SINCE 1891



Good, workable ideas that should increase production often fall flat because management and manpower lack the "spark" to make them work. "Joe" Callahan has that "spark" and a unique workable plan that appeals to both management and manpower. It increases production by using employees' time and materials to best possible advantage. Payment is based entirely on the additional

money this plan makes for you; therefore, no results, no pay. It costs you nothing to investigate.

Write for FREE detailed information about the tested methods that produce more from men, machines and materials.

MODERN MANAGEMENT SERVICE

Joseph J. Callahan

280 MADISON AVENUE NEW YORK 16, NEW YORK

1

LEXINGTON 2-2671



NEVER BEFORE have two colliers of the "Seam" class been at the dock of the T. A. D. Jones and Company, Inc. at the same time. The vessel on the left is the "Sewanee Seam" discharging a cargo of the finest New River coal for distribution throughout Connecticut. The vessel on the right is the "Sewell Seam" taking on Bunker "C" Fuel Oil from the tanks of the T. A. D. Jones and Company, Inc.

THE LARGEST IN THE WORLD and the most modern are these Seam vessels, having a cargo capacity of almost 12,000 net tons of coal.

AT NEW HAVEN, the T. A. D. Jones and Company, Inc., maintains the only commercial tidewater dock between Providence and New York equipped to handle these huge vessels.

T. A. D. JONES & COMPANY, INC.

NEW HAVEN • BRIDGEPORT CONNECTICUT

2-2671

A recent visitor was impressed



1

"As we look back upon our experience in Wallingford, we realize that one of the things which impressed us most was the fact that within the Wallace plant there seemed to be a practical demonstration of democracy at work. And the words 'at work' are used in their true meanings, for one could not help but be impressed by the lack of stuffy formalities which so often are experienced when visiting executives in great manufacturing plants. At the Wallace organization, there seems to be a genuineness which permeated the entire staff from the key executives on down the line . . . one is impressed with the attitude of each man doing his job in complete harmony with the rest of the organization for the benefit of the company, employees and the customers. . . . One could not spend two days at the Wallace plant and come away without feeling that he had been enriched by the experience, and had his faith renewed in the practical workability of democratic principles applied to individual business."

—from an article by

J. Knight Willy, Publisher

Hotel Monthly.

WALLACE SILVERSMITHS

Wallingford, Connecticut

Profit Facts and Fiction

By EDWARD INGRAHAM, President

THE many attacks that have been made against high profits of industrial and all corporations in recent months prompt me to make a few observations concerning the facts that are frequently denied and the fiction that is believed concerning them.

What are the facts about profits?

The first and most important one is that they are an absolutely essential motivating force in an economy that gives freedom to the individual. Who would chance the loss of his savings in a business venture without the hope of profit? Only government-owned enterprise can exist without the profit incentive for the creation of jobs. Larger and larger taxes must be extracted from the people by a government that fully controls in order to finance an economy where total losses by all companies are greater than the profits. No one who cares a whit about freedom, or understands the underlying foundations which support it, would advocate an end to our present economy, which is constantly spurred on to greater accomplishment by the hope of profit and the fear of loss. But the sad fact is that many people who claim to believe in our system advocate the confiscation of profits by regulations, taxes and wage payments that would eventually liquidate it.

A second fact is that profits are high in terms of dollars when compared to some previous years. But only the surface facts make it possible for the critics of these so-called high profits to weave the too-frequently believed fiction that they are the source of our present shrinking dollar. By comparison with the long-term trend from 1909 to 1946, profits after taxes, during the first half of 1947 are estimated to be running at the same rate of 8½ per cent of national income, but less than the 9½ per cent proportion of national income earned in 1929. However, the important fact that our propagandists fail to mention is that the profit dollar received has lost just as much purchasing power for the man who owns stock, or for the company wishing to expand facilities, as the wage dollar in the hands of an employee working for weekly wages or a monthly salary.

For instance, it is reliably reported that the oil industry, which is now forced to expand, is now paying \$1,000 per barrel of capacity for refinery equipment as compared to \$400 per barrel of capacity before the war. Costs of building new or replacing old pipe lines are reported to have jumped from \$12,000 per mile to \$30,000. Everyone who has looked into the cost of factory construction recently knows that costs are now running at around \$10 per square foot as compared to some \$4 per square foot in 1939.

Unless business wishes to commit economic suicide and throw millions of workers onto government relief, it is compelled to earn and save enough profit dollars to replace its equipment when worn out, at the then higher dollar prices. If profits were figured on today's dollar values for plant and equipment they would be extremely low, and

in many cases non-existent. Many companies who are reporting what seem to be adequate profits today are actually liquidating their assets because of obsolete Internal Revenue rulings on allowed depreciation charges or because of the lack of management foresight in re-evaluating their properties in the light of our present inflated values.

A third important fact is that profits cannot be used to pay basic wage increases without either increasing prices or jeopardizing the future welfare of the company as an employer. The many who present the fiction that wage increases can be paid out of profits disregard the fact that anywhere from 75 to 80 cents, on the average out of every manufacturing sales dollar, is paid out in wages and salaries. For instance, a study made in 1946 of some 72 of our largest manufacturing corporations, including General Motors and United States Steel, demonstrated that the net profits of all companies would have been reduced to only 85/100 of a cent on each income dollar if a wage increase of 15% had been granted. U. S. Steel would have lost 2.85 cents out of each income dollar had it given a 15% raise in wages, and General Motors would have had its profits reduced to 1.17 cents on each income dollar. Who would risk their dollars to finance industry for such low returns when even government bonds yield

One of the most distressing trends in the present profit picture is that today's so-called high dollar profits rest dangerously on break-even points that require production of from 60 to 75 per cent of capacity, in many of our largest key industries, before any profits can be earned. If the present abnormal demand for goods should drop 25 to 35 per cent, profits would turn into losses. These losses, in turn, would put an end to new machine tool purchases and industrial plant expansion. Unless lower unit costs were then quickly attained by more efficient production methods, calling for full cooperation of workers, we should be faced almost immediately with a rapidly declining demand for consumer goods, and with wholesale lay-offs and depression.

Since profits have absorbed, on the average, the modest sum of 6 per cent of the national income over a long period of years, for which was given, in return, an industrial plant that is the envy of the world, only ignorance or distortion of this fact can account for the widespread acceptance of the many destructive fictions about today's profits. Again I repeat what I have said several times before: Let's keep repeating the truth about profits and other facts about our economy until it gains an overwhelming vote of confidence.

Only through this method can we wisely attain the higher production and consequent lower unit costs we need to increase real wages, lower prices and assure profits. If we fail in this method we shall be forced, soon or late, into a severe deflation and perhaps an equally severe depression, out of which we are likely to emerge as unwilling robots of a socialist government.

Listening for Factory Waste

By C. BADER BROUILETTE, Vice President, The C. A. Bader Company, Hartford

ALWAYS SEARCHING for suggestive aids to assist Connecticut industrial management with their endless problems of operating their plants on an efficient and profitable basis, Connecticut Industry here presents some worthwhile hints from a man who knows from experience the cost of factory noise, and the savings possible through abating it.

NCREASED production is the life line of survival in today's increasingly competitive market. That is why factory management is giving closest scrutiny to any operating factor which may retard plant output. One such factor is noise.

It is second nature for every progressive factory management to look sharply for waste. Wasted materials, wasted time, wasted efficiency—whether through improper working methods or carelessness—are permanently entered in a manufacturing department's records as excessive costs and lowered production. But today's managements are doing more than looking for waste. They are also listening for it in the form of needless shop noises that constitute a constant drain on the energy, health, safety, and efficiency of workers.

According to authoritative medical sources, noise dulls our faculties and slackens our mental processes. It

clouds judgment, and reduces the precision of our actions. It decreases general efficiency and drags personality to a lower level. It makes us irritable, pessimistic, and grumpy.

There is ample evidence that unchecked factory noise adversely affects the worker. It annoys and distracts him from his work, produces nervous fatigue, and often is one of the factors directly responsible for illness and consequent absence from the job—all factors which retard plant output. Only within comparatively recent years has industrial management learned how to keep noises in check and to reap the resulting benefits of more efficient operation. Today, scientific noise quieting is being extended steadily throughout industry, the result, in part, of the impetus given it during war production years.

Physical Qualities of Sound

Today there is a standard method of measuring the intensity of sound.

The unit of measurement is the decibel. The range of intensities commonly dealt with on the decibel scale begins at a point where a keen ear can just barely detect sound. This point is zero (0) decibels. When the intensity reaches a point near 130 decibels, a sound is felt as a definite pain. This scale of zero to 130 db covers a range of 10 trillion to 1 in physical energy units. Due to the compensating mechanism within the ear, we do not register loudness in direct proportion to the arithmetic increase in acoustic power units. One decibel roughly represents the least perceptible difference in loudness distinguishable by an average ear.

However, loudness in the usual sense is determined not by intensity alone. The character of a noise also has a bearing on loudness. The frequency, or combination of frequencies of a noise, which determine whether it is a high, piercing sound or a low rumbling, will make a difference in the loudness. The ear is far more sensitive to some frequencies, pitches, than to others.

Since the ear is so sensitive to quality, practical noise control requires more than attention to loudness alone. In seeking relief from noise-induced fatigue, distraction and nervous strain, practical noise control is primarily concerned with the annoyance factors present in a shop noise problem. As noted above, some of these may be inherent qualities in the noise itself; others may be more accurately termed phychological factors, as they arise from an individual's reactions to the various noise sources around him.

It is not to be expected that the average shop or factory can be made silent. Practical noise control is directed toward making the shop and factory environment one that protects, as far as possible, the workers from exposure to excessive and needless noise. And, it may be well to note here that no one ever becomes accustomed to noise. A worker may be conditioned to the point where there are no apparent symptoms of the harm being done, but the effects go on.

Basic Steps of Noise Reduction

There are three basic steps in the general noise reduction program, or (Continued on page 30)



TYPICAL FACTORY SPACE SOUND CONDITIONED

The Inter-racial Commission and the Fair Employment Practices Act

By THOMAS F. HENRY, Supervisor, Fair Employment Division

HEN Governor McConaughy signed Public Act 171 of the 1947 Legislature, Connecticut became the sixth state to enact a fair employment statute. Three large midwestern cities have passed similar ordinances and many other states and cities are giving consideration to this type of legislation.

Purpose of the Act

In view of this it might be well to consider briefly why discrimination in employment is a subject of concern to a state or other units of government. A statement of purpose incorporated into one of these bills submitted to the recent session of the legislature expresses this as follows: "The practice or policy of discrimination against persons by reason of their race, color, religion, national origin or ancestry is a matter of state concern. The denial of equal employment opportunities because of such discrimination and the consequent failure to utilize the productive capacities of individuals to their fullest extent deprive large segments of the population of the State of earnings necessary to maintain decent standards of living, necessitates their resort to public relief and intensifies group conflicts thereby resulting in grave injury to the public safety, health and welfare."

In 1943 Governor Baldwin, acting upon the request of many community leaders who recognized the need for education and research in this field, recommended to the Legislature that the State take an official interest in these matters. The Legislature responded by enacting a statute (Sec. 470 g) which created an Inter-racial Commission of ten members appointed by the Governor to serve without compensation. Among the duties prescribed for the new Commission by this statute were the investigation of the possibilities of affording equal opportunity of profitable employment to all persons with particular reference to job training and placement, the compilation of facts concerning discrimination in employment and reporting to the Governor the result of its investigations with recommendations for the removal of such injustices as it may find.



THOMAS F. HENRY, Supervisor, Fair Employment Division, Connecticut Interracial Commission.

Appointments

In making appointments to the Commission both Governors have chosen outstanding citizens of different races and religions including clergymen, educators, industrialists, doctors, lawyers and judges, all of whom were sincerely interested in human re-

lations and willing to give freely of their time and talents.

From its inception the Commission adopted a policy of education and conciliation in its efforts to correct discriminatory situations uncovered by its investigations or brought to its attention by individuals or groups. In the area of employment the Commission found by citing wholly successful experiences of all sorts of employers throughout the state in integrating minority group workers that it was able to overcome the initial hesitancy on the part of many employers to try it in their own concerns. By this and similar educational methods the Commission was able to do considerable missionary work and open up avenues of employment hitherto closed to some groups of people. It also found to its gratification that a significant number of specific complaints of alleged discrimination actually arose from misunderstanding rather than prejudice and usually adjusted themselves after conciliatory efforts by the Commission or its agents.

The Fair Employment Practices Act which became effective May 14, 1947, designated the Inter-racial Commission as the administrative agency. With its four years experience in this field it cannot be termed a new agency or new department although many of you were probably not aware of its exist-

(Continued on page 30)

VARIOUS RACIAL ORIGINS are represented in many of the factories of Connecticut. The Inter-racial Commission seeks to insure that persons of every race, religion and nationality have equal opportunity in all employment. Employees (below) of a Connecticut firm, pictured in the recreation room, are (left to right), Walter Rubacha, Julian Kwiatkowski, Benjamin Stoltz, Angus Graham, John Antpusat and Alvin Scruse.



lecionly gins just zero isity

s, a

This ange ergy ting not tion astic repence

also frencies ether low e in senches,

isual

qualuires lone. uced rain, arily ctors . As y be tself; rmed

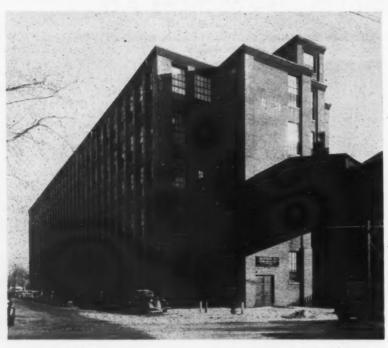
arise
the
the
the
nade
irectfactects,
from
edless
note
ccus-

harm i. ion in the

con-

e are

New Industries of Connecticut



PLANT OF BOWSER, INC., REFRIGERATION DIVISION, TERRYVILLE

N November of 1945 there was established in Terryville, an entirely new type of industry, called Bowser, Inc., Refrigeration Division. Although this company had its beginnings in Woodside, New York, in the early 1940's, it did not really begin to grow and expand to any proportions until its movement to Connecticut.

As previously mentioned, Bowser, Inc., Refrigeration Division, is an entirely new type of industry in that it produces industrial low temperature, high altitude and relative humidity, research, production and storage equipment. Quite often the mention of low temperature brings to mind immediately the "Deep Freeze" units produced by various refrigeration companies throughout the nation. The units which Bowser manufactures are not to be confused with these, inasmuch as the temperatures which they produce start at -45°F. and proceed downward from there to as low as -150°F.

The applications for the units which are produced by Bowser are many and varied. For instance, in producing expansion fittings, the process

of joining two parts with close tolerances with a minimum of effort has always been a disturbing problem, but with low temperatures it can be accomplished in a matter of minutes where before it took hours with shrink-



M. J. KENNEDY, General Manager Bowser, Inc., Refrigeration Div.

fitting or press fitting. In metal hard-ening, many tools and dies are heat treated in such a way that the full hardness is not realized. In many cases it is quite possible to increase the hardness by the low temperature treatment included in the heat treating cycle which includes stabilization of metals to relieve stresses and strains. In the field of instrument testing, aircraft and similar instruments that have to withstand the rigors or high altitudes and all climatic conditions can be proven and tested in one of Bowser's laboratory units without ever leaving the ground, since all conditions found on the earth can be simulated within the test chamber of these units.

Besides the foregoing there are numerous other applications.

In the chemical field there are also numerous applications, among which are the production of synthetic rubber. Testing and production of ceramics and plastics entails the testing of these materials at various temperatures and humidities. The testing of petroleum as per the standards set up by the ASTM is another example.

In the biological and pharmaceutical fields the applications are also many and varied. Major uses for Bowser products are: Dessication and sublimation of blood plasma, which is gaining extreme importance because of the war and because of the installation of "Blood Banks" in numerous hospitals throughout the nation; storage and production of various antitoxins and disease viruses which must be kept in cabinets with controlled temperature or humidities in order that they be maintained alive and in perfect condition for instantaneous use; dehydration and chilling of surgical sponges, which must be processed in chambers with high vacuum and low temperature in order that they achieve their full value to the doctors. These examples highlight the uses to which Bowser puts the cabinets that it builds.

Wherever there is a necessity for condition simulation entailing the use of low temperature to -150°F., altitude or pressure requirements to 80,000′ or 1" mercury absolute, or humidity from 20% to 95% relative humidity, there you will find an application for the type of equipment that is manufactured by this company.

(Continued on page 31)

Connecticut at the Machine Tool Show

(See Pages 12 and 13 for Photos of Exhibits)

IGHER production, lower cost, complete automaticity and the greater use of carbide tools were universally emphasized as 294 of the nation's foremost builders of machine tools displayed more than 2,000 machines at the National Machine Tool Show, held in a 12-acre corner of the Dodge-Chicago plant, Chicago, September 17-26.

ardneat full

ases the ture

eat-

tion

ins.

air-

that

nigh

ions

e of

ever

ions

ated

nits.

are

also

hich

rub-

cera-

ting

era-

g of

t up

euti-

also

sub-

h is

ause

talla-

erous

stor-

anti-

must olled order d in eous urgiessed and they ctors. es to that for e use itude ,000 nidity idity. n for nanuSponsored by the National Machine Tool Builders' Association, the 1947 show, the first in twelve years, was viewed as a significant demonstration by a basic industry—the makers of machines*on which other machines are made—how further increases in the power per worker provided by industry in its productive equipment will reduce the costs of making industry's products, thus accomplishing the first step toward maintaining the consuming and creating power of the nation through greater production.

Herbert H. Pease, president of the Association and President of the New Britain Machine Company, New Britain, under whose direction the show was staged, estimated that because of the stimulus created by the exhibition, machine tool sales this year will total \$300 million, 50 per cent better than prewar year. "The importance of the Machine Tool Show," Mr. Pease said, "is not merely the beauty of the

new machines, but the fact that they open the door to entirely new possibilities of economy in production which means more goods for more people at lower cost and the possibility of sustained high real wages."

Visitors from 32 nations observed the results of American industry's progress toward greater productivity, and learned from Mr. Pease at a dinner honoring overseas guests that "We believe sincerely in the gospel of greater productivity—and if we machine tool builders here in the United States can aid in spreading this gospel into the four corners of the earth, we feel we have made some small contribution to a higher standard of living for all."

Officials of the National Machine Tool Builders' Association reported that 176,759 persons viewed the exhibits.

Nearly thirty Connecticut companies sent models of their newest and most advanced lines of machine tools. Several of the attractive Connecticut booths are pictured on the following pages, and others of the state's exhibitors are listed below:

The Apex Tool & Cutter Co., Inc., Shelton (Special Cutting and Forming Tools); The Arrow-Hart & Hegeman Electric Co., Hartford (Electrical Switches, Contactors, Starters); The Bridgeport Safety Emery Wheel Com-Inc., Bridgeport (Grinding and Polishing Machinery, Grinding Wheels); The Bullard Company, Bridgeport (Man-Au-Trol Vertical Turret Lathe; Mult-Au-Matic; Man-Au-Trol 3-Spindle Horizontal Lathe and the new Man-Au-Trol Locator); Cuno-Engineering Corporation, Meriden (Filters and Strainers for All Liquids); The Holo-Krome Screw Corporation, Hartford (Hollow or Socket Head Screws, Socket Keys, Key Sets); Goss & DeLeeuw Machine Company, Kensington (Chucking Machinery); Hanson-Whitney Machine Co., Hartford (Milling and Centering Machines, Machine Tools); The Chas. L. Jarvis Company, Middletown (Tapping Attachments, Rotary Files, Chucks and Collets).

New Departure Division, General Motors Corporation, Bristol (Ball Bearings); Norma-Hoffmann Bearings Corporation, Stamford (Ball Bearings); The Skinner Chuck Co., New Britain (Chucks, Machine Vises, Air Cylinders, Air Valves); The Taylor & Fenn Company, Hartford (Drilling and Milling Machines, Presses); Union Manufacturing Company, New Britain (Chucks, Hoists); Veeder-Root, Inc., Hartford (Mechanical and Electrical Counting Devices).



ONE OF THE MAIN ENTRANCES of the huge 1947 Machine tember 17 through 26. 176,759 people visited the exhibition—Tool Show, held in the Dodge-Chicago plant in Chicago, Septher 17 through 26. 176,759 people visited the exhibition—the first of its kind in 12 years.



7. AT THE BOOTH OF The Henry & Wright Manufacturing Co., Hartford, the company's 25-ton Speedmaster model Dieing Machine was featured. An interesting collection of flat, drawn, and formed stampings, including both finished piece and the strip showing the work performed at each station, are shown mounted on easels in the background.

8. THE EXHIBIT OF THE Socket Set and Cap Screw products of The Bristol Company, Waterbury. Displayed were Bristo Multiple-Spline and Bristol's Hex-Socket Set and Cap Screws in the various sizes and forms used by the Machine Tool Industry.

9. THE GEOMETRIC TOOL COMPANY of New Haven exhibited its complete line of Threading Tools in its booth at the show. Several new and improved tools and an entirely new line of chasers under the trade-mark name "Supermetric" were announced. Three machines were in operation daily, demonstrating Geometric Die Heads cutting screw threads. Also being operated was a chaser grinder, and service men gave suggestions and instructions in chaser resharpening.

10. THE PRATT & WHITNEY DIVISION, Niles-Bement-Pond Company, West Hartford, featured Keller die sinking machines in its booth, as well as its line of plain and universal types P. & W. die sinkers, toolroom lathes, automatic production machines, jig borers, vertical shaper, thread milling and hobbing machines and gear grinding machines.

11. THREE EXAMPLES of the line of Automatic Tapping, Drilling and Screw Inserting machinery produced by The Bodine Corporation, Bridgeport, were exhibited by that company. On the left is shown the Model 42-30 Drilling and Tapping machine. The Model 40-10 Drilling, Tapping and Screw Inserting Machine may be seen in the center of the display, and to the right, Model 65 hopper fed, power driven Screw Driving Machine was exhibited under power.

12. A CROSS SECTION of the products of the O. K. Tool Company, Shelton, including milling cutters, reamers, boring heads, lathe, planer and shaper tools, made up the interesting exhibit of that Connecticut firm.



W

r DEmetal tools ibit of Division mpany. (ultiple nes; a and a Lathe.

Bearing spindle Super comled and

or the

inders,

Power

S and w Cor-Heads firm's ng Ma-

Aachine
2"-14"
Lathes,
Room
the 9"
w 14"
in the

tubbertubbershown mpany, eatured by type Bearing

HUCKS

AIRFREIGHT: The New Marketing Tool of Connecticut Industries

By JOHN B. HOLTON

Es, something's in the air! A new marketing tool is being used already by at least three hundred Connecticut concerns with wide vision and an eye to the future. Connecticut-made goods are now competing on the far flung markets of this country and those overseas where previously such commodities were never dreamed of and far less expected. Connecticut industry is gradually sprouting wings through the medium of AIRFREIGHT.

1

For the benefit of the few who do not already have knowledge of this type of distribution, it is well that the term AIRFREIGHT be defined. Airfreight is the cargo carried by the commercial airlines directly for the consumer. This fast method of shipping goods is handled exclusively for the customer by the airlines themselves and involves no expensive contracts with other carriers. Responsibility for carriage lies only with the airline, thus eliminating any possible run-around if things do not go exactly as expected. This directness of control and handling greatly reduces the heretofore high costs.

On August first of this year, the major scheduled airlines of the country joined together in taking a step which is destined to be one of the most revolutionary and influential moves in transportation history. Prompted largely by the interest and leadership of American Airlines, Inc., a company was organized which is known today

as AIR CARGO, INC. This company is a subsidiary of all of the cooperating carriers (all scheduled airlines) and acts as the ground service agent for all alike. With the coming of Air Cargo, a uniform air bill was devised along with the all-important uniform rate tariff. The desire that is rapidly becoming a reality of Air Cargo, Inc., is that the airlines will not be competing for freight on a rate basis, but on a basis of most direct and most satisfactory service. It is very interesting to note that while surface transportation has increased in cost during the past few months, with the inception of Air Cargo, Inc., and the industry-wide tariff, airfreight rates were reduced by 25% to 33% on August the first.

Air Cargo, Inc., is at present setting up its ground services by selecting a far-better-than-average trucking concern in each terminal area and signing a contract with them to pick up and deliver airfreight at lew rates. As yet, Air Cargo, Inc., has not had sufficient time to take this step in Connecticut. At present, the Connecticut shippers are hauling their shipments to the airports themselves, or using truckers of their own choice for the Connecticut portion of the ground service. In cities where Air Cargo, Inc., is not set up, delivery is arranged by the carrier making the final air haul. Whether or not Air Cargo facilities are established in a particular area, pick-up and delivery within the terminal areas is provided by the airlines at 35 cents per hundred pounds, with a minimum charge of 75 cents, except in Chicago, Detroit, Los Angeles, Oakland, San Francisco and New York, where rates are slightly higher.

Long ago, Airfreight specialists ceased to be amazed by the variety of commodities flown as Airfreight. From baby chicks to expectant heifers, from show dogs to hot dogs, from tiny machine screws to three ton packaging machines, from radios to toasters, or from ore samples to orchids, the Airfreight mind has become exceedingly elastic and is always prepared to make the slightest change in routine in order to handle all shipments properly.

The majority of shipments somehow fall into one of the following catagories: perishables, live animals, fragile merchandise, break-down replacements, parts that are instrumental in meeting processing deadlines, samples, raw materials to break up bottlenecks, equipment for reconversion or expansion of productive facilities and valuables. In a greater sense, we may say that practically all Airfreight shipments are involved in creating or maintaining expanded markets.

A few examples of actual shipping practices of our own Connecticut neighbors will perhaps serve to bring this great marketing tool closer to our own experience.

With proper permission and thanks, let's take the case of A. N. Pierson, Inc., of Cromwell, and the shipments of flowers they make via Airfreight to many points in the country. Flowers that have a large part of their lifeexpectancy still ahead of them when delivered to the consumer, are worth more than flowers which are longer in transit. Furthermore, a bloom which has passed its prime is as worthless in Detroit or Chicago as last week's racing form. The Piersons have found that there is a real demand for flowers in the South and that they may realize the profits awaiting them there, by shipping via Airfreight. At a cost of \$4.03, including the delivery charge in Jacksonville, the Piersons ship a 1,040 cubic inch shipment containing 400 roses at a unit retail value of \$.30 or over, per blossom. The loss of one bloom in transit by slower surface methods would completely wipe out

(Continued on page 28)



Peter Paul's Post-war Expansion

HEN Calvin K. Kazanjian, president of Peter Paul, Inc., announced recently at his Naugatuck office that the candy firm had purchased another plant, he reaffirmed his beliefs in sound economics and profit-sharing with employees.

S

num

ago,

San

ates

lists

riety

ght.

fers,

tiny

ging

, or

Air-

ngly

nake

rder

how

cata-

frag-

lace-

d in

ples,

ecks,

pan-

valu-

sav

ship-

nain-

ping

ticut

ring

our

inks.

rson.

ents

nt to

wers

life-

vhen

orth

er in

hich

hless

eek's

ound

wers

alize

, by

st of

arge

ip a

ning

\$.30

one

rface

out

With the purchase of a plant in Dallas, Texas, last July, Mr. Kazanjian disclosed that the new factory would provide fresher candy at speedier service for the expanding southwestern market. "Freshness of candy is very important in a cocoanut product," reminded the head of the manufacturers of "Mounds."

The Dallas plant, which has a floor space of 32,000 square feer on a three-acre site, is the third factory started by Peter Paul since the end of the war.

The firm provided the new Filipino republic with the first postwar industry when it opened the cocoanut desicating factory at Candelaria, near Manila, employing 1,000 Filipinos.

During the war, Peter Paul was forced to get its cocoanuts from Puerto Rico and other Caribbean islands because the supply in the Philippines had been shut off. Several ancient schooners were purchased and reconverted into small cargo ships. These ships brought raw cocoanut to a temporary processing factory in Tampa, Fla. Living conditions were improved for the Puerto Ricans who worked for the candy firm.

After the war, when cocoanut was coming again from the Philippines, there was no further need for the Puerto Rico factory. But Mr. Kazanjian, who felt that an injustice would be done to the island if the factory were shut, decided to start a factory which would manufacture a new cocoanut caramel, "Coconettos." This plant now employs about 200 Puerto Ricans, making candy for Latin-America and the United States. Already some employees have purchased company stock. They all enjoy the same benefits as other Peter Paul employees.

Speaking of the overseas branches, Mr. Kazanjian said: "I know of no better way of creating international goodwill than by seeing to it that American plants in foreign countries are of the same high plane as American factories."

Headquarters of Peter Paul, Inc., is still in Naugatuck. The firm's other plants are in Philadelphia and Oakland, Calif.

One might judge that employment at the Naugatuck factory may decrease because of the expansion program. But the opposite is the fact. A few weeks after the Dallas factory was bought, Mr. Kazanjian announced that a third was being started at the Naugatuck factory as the result of the long-awaited decontrol of sugar.

Incidentally, the Naugatuck workers are among the highest paid employees in Connecticut and in the candy industry. Mr. Kazanjian takes pride in the fact that 25 per cent of Peter Paul employees have bought company stock on the open market. Many employees are often suggesting ideas to speed up production or improve working conditions, all of which please Mr. Kazanjian.

"President Cal's office is always open to anyone in the plant who has an idea or a gripe," a company executive asserted. "It is a truly a progressive organization."

If management has the right philosophy about its ultimate goal, there should not be pessimism about a depression, according to Mr. Kazanjian. There might be slight recessions, he said, for some industries from time to time. But these conditions, he continued, should only serve to make management of the affected companies work harder to overcome these difficulties.

"All that is required is teamwork between management, labor and stockholders," declared the executive who believes fervently in the Golden Rule and sound economics. "By all pulling together and working harder, they can surmount most any obstacle standing in their path."

He recalled that in 1933, in the midst of the depression, Peter Paul, Inc., introduced "Mounds," a two-bar product in a nickel package. Competitors said the product couldn't last. But the Connecticut firm was offering a tempting bargain and America's candy eaters welcomed the new service. Kazanjian had learned not only to give greater value but he also knew that a large percentage of sweet-toothed Americans munch one half bar of candy at one time and save the other half for later. "Mounds" soared in popularity; so did production and profits while other industries suffered from depression serbacks.

Peter Paul, Inc., uses about 24 million pounds of cocoanut each year in manufacturing the world's largest supply of chocolate-covered cocoanut bars. This is approximately one-fifth of the country's annual consumption of cocoanut. About two million pounds of candy rolls off each week from the production lines at Peter Paul factories. Besides "Mounds," four other cocoanut and caramel brands are made. At Naugatuck is manufactured the well-known "activated Charcoal Gum."

The success story of Calvin K. Kazanjian and Peter Paul, Inc., is one for young and adult Americans to cite as examples of what can be done in this country. Kazanjian came to this country in 1897, a penniless lad from Armenia. After graduating from high school in New Haven in 1908, he entered Yale to study law. After a year of college work, he became associated in business with Peter Paul, his brother-in-law, who had a small candy store in Torrington.

As Kazanjian learned to make quality candy by mixing wholesome ingredients in hot pots in a small back room kitchen, he also learned that a blending of quality and service spells for success.

The ambitious urge led the pair, Paul and Kazanjian, to the thought of becoming manufacturers. Their first plant was in a factory loft in New Haven, opened in 1918 after the two and four other stockholders invested \$10,000.

As the business prospered, the group sought financial backing from New Haven bankers but they refused a loan to the small businessmen because they were regarded a shaky risk. However, the Chamber of Commerce and bankers of Naugatuck believed in the future prospects of the company and invited the firm to come to Naugatuck where a small plant was built in 1922 on a 40-acre farm site. Two years later the loans were paid up.

Kazanjian has the same paternal regard toward his employees as he had in the early days of the industry. "Our workers," he contends, "are a part of us; they prosper as we prosper. I believe that prosperity should be shared—it must go to all, the public, the stockholders, and the employees.

"A team made up of good management, happy employees, and satisfied stockholders, all working together to create prosperity that all may share, is an unbeatable combination."

NEWS FORUM

This department includes digested news and comment about Connecticut Industry of interest to management and others desiring to follow industrial news and trends.

DWIGHT G. PHELPS, who resigned a few years ago as vice president of Colt's Manufacturing Company, Hartford, after serving that organization for 44 years, has recently purchased the firm of Wm. H. Lockwood Sons, Inc., with Elbridge P. Colbath, former quality control manager at Colt's.

-

The Lockwood company, a nationally known organization which for 90 years has been engaged in manufacturing high quality electrotypes, is located at 11 Edwards Street, Hartford.

Mr. Phelps is the new president of the corporation, Mr. Colbath vice president and treasurer, and two longtime employees of the firm have been advanced to executive positions. Mark Bottomeley has been appointed production manager and Miss Mary A. McCarthy has been elected secretary.



OFFICIALS OF HAYDON MAN-UFACTURING CO., INC., Forestville, have recently announced that Elbert B. Hamlin has been placed in charge of the firm's advertising. Mr. Hamlin, in addition to his new duties, will continue to be in charge of market research.

He is a graduate of Yale University and a member of the Phi Beta

Kappa Society. Previously he was employed by the Ripley Co., Inc., as market analyst, and by the Lily-Tulip Cup Corp. as assistant to the vice president in charge of sales. During the war he served in the Adjutant General's Department, leaving the Army with the rank of major.



CHARLES E. BAUMLE, in charge of post war organization of R. Wallace & Sons Manufacturing Company's Pacific Coast Division, has been promoted to general works manager, according to a recent announcement by President William W. Rich.

Mr. Baumle has been a member of the Wallace organization since 1938, joining the company as a salesman in the plated hollowware division in the Chicago area.



"METERED" MAILING of parcel post packages will soon be inaugurated in 182 cities of the United States as part of a 500-machine contract which the Post Office Department has placed with Pitney-Bowes, Inc., makers of mailing machines for business and government.

The new post office model, a cousin of the familiar postage meter used by business firms under government

The Cover



THIS MONTH'S COVER photo captures the spirit of drab, bleak November with its portrayal of an autumn storm beating on the Connecticut shore at Guilford. Photo by Josef Scaylea.

license to stamp and seal letters, completely eliminates the storing, selecting, handling and affixing of the various denominations of stamps needed to make up the postage charges and fees, since any value, from 1¢ to \$10.00 is issued instantly in a single "meter stamp."

Another advantage, according to company officials, is that post office inspectors, cashiers and clerks are protected by automatic postage control and accounting.



HOWARD S. PALMER, president and chief executive officer of the New Haven Railroad since 1934, and a trustee since 1935, has recently been elected president and chairman of the executive committee of the newly reorganized company.

Mr. Palmer revealed that in starting

PAP€RBOARD SINC€ 1850 - FOLDING BOXES SINC€ 1895

ROBERTSON · PAPER · BOX

COMPANY · INCORPORATED

MONTVILLE · CONNECTICUT

NEW YORK 420 LEXINGTON AVENUE - BOSTON PARK SQUARE BUILDING



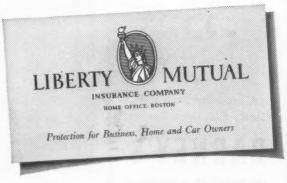
HAVE YOU SAVED MONEY ON YOUR CRIME INSURANCE?

Liberty Mutual now writes a complete line of Fidelity, Forgery and other crime insurance here in Connecticut. This is good news for businessmen interested in reducing insurance costs at a time when wages and other costs have been rising. Here's how the Liberty Mutual plan works:

We eliminate waste in selling and handling insurance by dealing direct with policyholders, then work with them to help reduce losses. The savings have been returned as dividends, materially reducing insurance costs. Total dividend savings have amounted to more than \$172,000,000 since Liberty Mutual was organized in 1912.

Because we are the largest writer of Workmen's Compensation Insurance in Connecticut, we know the insurance problems of Connecticut businessmen and are staffed to provide fast service and prompt settlement of losses.

For an estimate of your savings and a survey of your insurance needs, call your local Liberty Mutual office today.



* * We work to keep you safe *

nred ad to le

ool

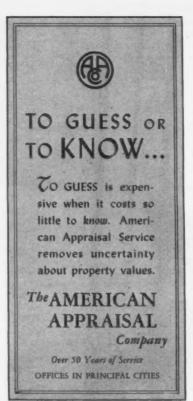
nt

a

n

ne e-

ng



1

The company stands in the forefront in modernization of its motive power through the substitution of Diesel-electric power for steam, and third among the railroads of the country in the number of air-conditioned

its business life anew as an independ-

ent corporation, the company has un-

dergone a thorough financial revision,

with total capitalization being scaled

down from \$489,023,308 in 1935 to

passenger cars operated.

\$384,790,963.

* * *

RESULTS OF THE FIFTH semiannual interplant safety contest conducted by the New Haven Safety Council were announced recently by Roland M. Bixler, vice president for industry. Thirty-four plants in the contest worked a total of 14,220,395 man-hours with 229 lost-time accidents, representing 16 lost-time accidents for each million man-hours worked as against 18 accidents for each million man-hours, the national average during the first six months of 1946.

In the contest, industries were divided into four classes, according to size, with American Steel and Wire Company showing the best safety record among industries working 170,000 man-hours a month. Among industries

working between 70,000 and 100,000 man-hours, the winner was The Sperry & Barnes Company.

American Tube Bending Company, winner among plants working over 30,000 man-hours a month, has achieved the remarkable record of operating 18 consecutive months without a lost-time accident. Among the smaller plants these five companies operated during the first half of this year without a single lost-time accident: Hoggson & Pettis Manufacturing Company, Bilco Company, D. L. & D. Container Corporation, Connecticut Company—Carhouse, and Eastern Machinery Company.

* * *

PLANS FOR THE IMMEDIATE CONSTRUCTION of a new 165,-000 square foot plant of the Wallace Barnes Division of Associated Spring Corporation, Bristol, were announced recently by H. C. Barnes, the firm's first vice president.

Expanding business was given by Mr. Barnes as the reason for the construction of additional facilities. The company, which produces mechanical springs, will transfer the heavier types of work connected with spring manufacture to the new plant.

SOME SENETS HARTFORD Command on Land Colors Command Colors

AS A PART OF ITS 25th ANNIVERSARY PROGRAM, the Hartford Chapter, National Association of Cost Accountants, portrayed its principal activities in attractive display form in the window of the Business and Technical Branch of the Hartford Public Library.

IT'S BARNEY'S OF HARTFORD

- For Executive and Office Furniture
- Shop Equipment

Free Delivery Anywhere
in the
State of Connecticut

Trade-Ins Accepted

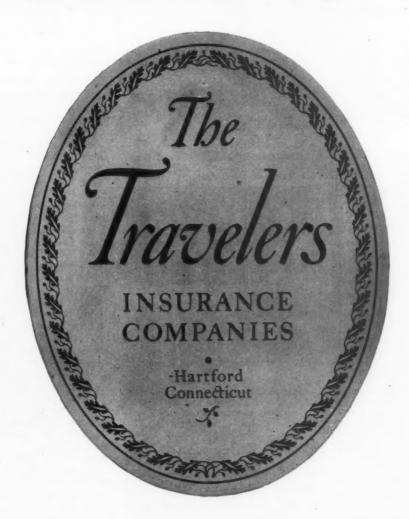
A Representative Will Gladly Call Upon Request

BARNEY'S

450 FRONT ST. HARTFORD 5 CONNECTICUT · Phone 7-8129 The Sign of

Good Service

for the Insurance Buyer



COMPLETE INSURANCE PROTECTION

000 erry

has of iththe nies this

tur-.. & ectitern

TE 65,lace ring nced rm's

by con-The nical ypes

rts

tional splay

HERE IS THE MACHINE THAT IS REVOLUTIONIZING BUSINESS COMMUNICATION



This is the famous SoundScriber electronic disc dictation machine. You will find thousands of them daily expediting the work of their enthusiastic owners... and saving them money besides. Here's why:

SoundScriber is revolutionizing business communication. For the first time, it makes machine dictation as simple, easy and expressive as the act of conversation.

2 So thoroughly has SoundScriber been engineered to the way people work that it has displaced the older methods in America's largest businesses and industries. Thousands who previously felt no enthusiasm for machine dictation are now using SoundScriber and receiving the benefits resulting from this revolutionary system.

SoundScriber was and continues to be first in combining the superior fidelity of electronic reproduction with the easily handled, flexible, plastic disc. The result: utter clarity of the voice for quick, accurate, tension-free transcribing and a simplicity of operation which makes you forget you are using a machine at all!

Test SoundScriber equipment against any known dictating system of any type. Its quick convenience, its saving of time and money, and its modest cost—the lowest in the dictation machine industry—will revolutionize *your* thinking about machine dictation, too! Mail the coupon today!

First in disc dictation CRIBER First electronic dictating system	The SOUNDSCRIBER CORPORATION, Dept. CI-11 New Haven 4, Connecticut Please send complete SoundScriber information. NAME.
	COMPANY
	ADDRESS
	CITYSTATE

MORE THAN 300,000 employees of General Motors Corporation throughout the country have been invited by President C. E. Wilson to tell the company, in their own words, what they like about their jobs. At the same time they are being urged to make constructive suggestions regarding their jobs.

The project is based on a letterwriting contest, "My Job and Why I Like It." More than 5,000 awards, all GM products, and including 40 automobiles, 65 refrigerators, 65 electric ranges, 50 automatic washers, 50 electric ironers, 25 home freezers and hundreds of others will go to the winners.

In Meriden, employees of General Motor's New Departure Division, were given a preview of the prizes to be awarded at a "My Job Contest" parade, featuring the cars in procession and attractively decorated floats bearing many of the other awards.



RCBERT B. NEWELL, one of Connecticut's most prominent bankers, and president of the Hartford National Bank and Trust Company since 1927, died suddenly at his West Hartford home recently.

Born in Hartford, Mr. Newell was graduated from Hartford Public High School and Wesleyan University. He began his banking career in 1902 when he joined the Phoenix National Bank and subsequently served the State Bank, the State Savings Bank, the Fidelity Trust Company and the United States Security Trust Company. He became president of the Security Trust Company in 1926 and when it associated with the Hartford Mational Bank to become the Hartford National Bank and Trust Co., he became its president.

As head of the largest bank in the state and fourth oldest in the nation, Mr. Newell was often called upon by Federal authorities to assist in public financial affairs. In 1932 he was selected by President Hoover to advise the Reconstruction Finance Corporation in assisting Connecticut banks. During World War II he was active on the committee on government borrowing of the American Bankers Association, thus playing an important role in government financing.

He was a director of Hartford Hospital, the American Philips Company, Inc., The Standard Fire Insurance Company and Connecticut Printers, Inc., and a trustee of the Society for

Savings, Wesleyan University, Kingswood School and the American School for the Deaf.

oyees

ation

n in-

n to

ords,

irged

s re-

etter-

hy I

s, all

auto-

elec-

hun-

ners.

neral

sion.

es to

itest'

oces-

floats s.

Con-

, and

rional

1927,

rtford

l was

High

. He

1902

tional

the Bank.

d the

Com-

f the

6 and

tforde the

t Co.,

n the

ation.

on by

public

was

o ad-

Cor-

ecticut

e was

overnerican

ng an

financ-

Hos-

npany,

urance

inters.

ety for

* * *

GREENWICH HOMEOWNERS who are located outside of the present limits of the piped gas service of the Greenwich Gas Company will now be furnished with "Speedigas" by Fuels, Inc., a newly formed subsidiary of the Greenwich Gas Company.

Gas company executives have announced that installation of the service means that the homeowner can enjoy the same comforts of modern living as those who are connected with the regular pipeline service. The source of supply for each home is delivered on an automatic delivery schedule and is placed in an attractively designed steel container on the outside of the house.

* * *

ESSEX MILLS, INC., another new Connecticut corporation, has recently located in Essex in the factory building recently completed by the Sight Light Corporation.

The new company has taken over the specialty department of the International Braid Company of Providence, Rhode Island, and will produce a full line of products to serve the men's and women's hat, shoe, apparel and accessory trade as well as notions, small wares, chain store specialties and industrial goods.

The principals are Freeman W. Fraim, former vice president and director of the Providence company and William Seidman, who was in charge of that firm's specialty department.

* * *

THE RECENT MERGER of the Bridgeport Thermostat Company with the Robertshaw Thermostat Company, Youngwood, Pennsylvania, and the Fulton Sylphon Company, Knoxville, Tennessee, to form the Robertshaw-Fulton Controls Company, has been revealed by officials of the Bridgeport company.

According to John A. Robertshaw, president of the new company, the merger was effected to integrate the development, manufacture and merchandising of automatic controls for household, automotive, industrial and commercial use.

Executives of the Bridgeport Thermostat Company who have been elected officers and directors of the

QUALITY STEEL PARTS

COPPER BRAZED STEEL PARTS ARE EXTRA STRONG, NEED NO CLEANING AND CAN BE HEAT TREATED

FOR LOW COST MASS PRODUCTION, STEEL PRODUCTS ARE NOW MADE FROM STAMPINGS IN COMBINATION WITH OTHER STAMPINGS AND/OR SCREW MACHINE PARTS AND COPPER BRAZED IN HYDROGEN ATMOSPHERE. THESE ASSEMBLIES OFTEN REPLACE CASTINGS AND COSTLY MACHINED PARTS.

WE CAN GIVE PROMPT SERVICE ON COPPER BRAZING, SILVER BRAZING AND BRIGHT ANNEALING OF ALL FERROUS METALS. ALSO FURNISH COMPLETE ASSEMBLIES TO YOUR SPECIFICATIONS.

Send us your inquiries

EDW. E. RUSSELL CO. WOODMONT. CONN.

"Connecticut's Largest Copper Brazing Plant"



ARE YOU READY FOR THE KEEN COMPETITION AHEAD?

Recent wage increases, and the practical certainty of more to come, will soon eliminate profits for all but the low-cost manufacturers.

Higher prices can only delay this. Labor will be certain to demand higher wages proportionate to price increases. It is a basic economic truth—which has been all but forgotten during recent years—that in normal times high prices restrict markets, while low prices expand them.

The farsighted manufacturer will strive to put himself in a position where he will not have to rely on high prices for a profit. When the present backlogs of urgently needed orders have been used up, low prices—quality considered—will be the most effective sales argument against competitors.

Many manufacturers are doing just that today by modernizing their management controls—Wage Incentives, Job Evaluation, Production and Planning, Cost Systems, Foremen's Bonus, improved Manufacturing Methods, etc.—with the help of Plocar Engineers.

For information and references, write

JOHN J. PLOCAR COMPANY

Singer Building, Stamford, Conn., Tel. Stamford 3-6815

Representatives in principal industrial areas

BUSINESS AND INDUSTRIAL MANAGEMENT CONSULTANTS

Boston Office 238 Park Square Building

PLOCAR ENGINEERS

new company include R. S. Reynolds, chairman of the board, J. V. Giesler, executive vice president, and R. S. Reynolds, Jr., financial vice president.

* * *

THE POSITION OF ADVERTIS-ING MANAGER of Chase Brass & Copper Company, Waterbury, has recently been filled by Edward J. Malvey, according to an announcement by Robert L. Coe, vice president in charge of sales.

Mr. Malvey joined the Chase staff in 1924, after having been employed in the advertising department of Winchester Repeating Arms Company, New Haven.

He is a member of the Industrial Advertising and Marketing Council of the National Industrial Advertisers Association, the Direct Mail Advertising Association, and is past president of the Chase Foremen's Association.



EDWARD J. MALVEY

* * *

WILSON L. FENN has been named president and treasurer of the Fenn Manufacturing Company, Hartford, by the firm's board of directors, which also promoted three other company officials.

John P. Jensen, former superintendent of the plant, has been elected vice president in charge of engineering production. The post of vice president in charge of production went to Emil J. Bilotta who formerly served as chief inspector. John A. Rinek, former test pilot for Pratt and Whitney Aircraft, who has been assistant to Mr. Fenn in sales and engineering, has been appointed sales manager.

Mr. Fenn, who is also a director,

has been vice president of the concern since 1933 and its general manager since 1939.

olds,

esler,

2. S.

dent.

TIS-

iss &

is re-

Mal-

nt by

narge

staff

loved

Win-

pany,

strial

cil of

s As-

rising

nt of

remed Fenn rd, by which hapany perinlected ineerpresient to served tinek, Whitistant

ering,

ector.

ger.

n.

* * *

IN HONOR OF THE 50th anniversary of his association with J. & J. Cash, Inc., South Norwalk, Arthur F. Lole, president of the company, was guest of honor at a recent dinner attended by the male staff of the firm.

Mr. Lole started with the company in Coventry, England, in 1897 and came to South Norwalk in 1909. When the American company was incorporated in 1919 he was elected secretary and treasurer; he became vice president in 1931, and succeeded the late Frank Goodchild as president in 1946.

* * *

A NEW MANAGEMENT TRAIN-ING course has recently been inaugurated by the Bigelow-Sanford Carpet Company, Thompsonville, designed to insure for the company an adequate supply of management personnel.

Nine trainees make up the first group taking part in the eleven month course which will give them a com-

plete training in the various phases of company operations. Upon successful completion of the course, they will be assigned to jobs based upon interest, aptitude and demonstrated abilities.

The firm's president, James De-Camp Wise, has disclosed that it will be the policy of the company to train a similar group each year, with full consideration being given to the inclusion of present members of the organization in future training groups.

The first group of trainees includes veterans of World War II, graduates of various colleges or universities, two of whom formerly worked for the company while attending school.

* * *

MORGAN R. MOONEY, assistant personnel director, United Aircraft Corporation, East Hartford, has been appointed by Governor McConaughy to the Connecticut Inter-racial Commission.

Mr. Mooney succeeds the Rt. Rev. Walter, H. Gray, coadjutor bishop of the Episcopal Diocese of Connecticut, an original member of the commission, who resigned recently.

DESIGNED TO REPLACE the oldfashioned tooth paste tube, the D'Arche Automatic Tooth Paste Ejector will soon be available to Connecticut consumers, according to Oswald E. D'Arche of West Hartford, inventor of the device.

The D'Arche Automatic Tooth Paste Company has been formed to produce the ejector units at the rate of 5,000 per week. The units will be made in several colors, and are designed to be fastened to the wall by means of a special adhesive fluid. The ejector dispenses toothpaste from a plastic container which is part of the unit. The user presses his brush against a trigger and the mechanism operates automatically to deposit about three-fourths of an inch of paste on it. The containers are replaceable when empty.

* * *.

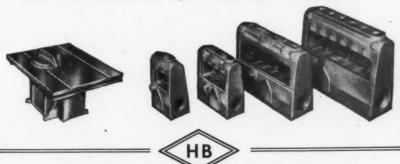
VICTOR M. MITTLEFEHLDT has been elected president of Hartford Heat Treating Corporation, succeeding John H. Dowd, who has relinquished management activities of the heat treating firm to devote his entire time to the Johns-Hartford Tool Co., Hartford.

CASTINGSO

NON-FERROUS

SAND · PERMANENT MOLD · DIE CASTINGS

Heat Treating Facilities · Laboratory and X-Ray · Pattern Shop Permanent and Die-casting Molds, Designed and Machined





HAMPDEN BRASS & ALUMINUM COMPANY
SPRINGFIELD 1, MASSACHUSETTS

Services At Your Door

THE HENRY SOUTHER ENGINEERING CO.

Engineering & Chemical Service

Research Facilities for Industry

Hartford.

1

Conn.

WOODWORK

C. H. DRESSER & SON, INC.

Factory—Cabinet—Special Wood work of All Kinds

287 Sheldon St.

Hartford

CHEMICALS

We are the only distributor in Connecticut carrying a complete line of heavy and reagent chemicals. Call us for immediate delivery at no extra cost.

APOTHECARIES HALL CO. Established 1849

Waterbury, Connecticut

State Coverage
INDUSTRIAL REAL
ESTATE

The Charles T. Lincoln Co., Realtors

101 Whitney Avenue New Haven, Connecticut

Branch Offices: 3 Colony Street, Meriden 3 Elizabeth Street, Derby

MIMEOGRAPHING

by

A-1 Business Services
It will enhance your
prestige, and bring
you success through
its appearance.

106 Walnut St. Bristol, Conn. Mr. Mittlefehldt was formerly executive vice president of the Kaman Aircraft Corporation, and served for several years as an executive of Pratt & Whitney Aircraft Division of United Aircraft Corporation.



NEW COMPARATIVE COST OF LIVING figures picture "real wages"—indicating the goods the worker can buy with his pay—as having increased 22% between May, 1939 and May of 1947.

Average hourly earnings of factory workers in May, 1947, were 91.2% higher than in 1939, while the cost of living was only 56.7% higher.



W. F. ARNOLD, vice president and general sales manager of Underwood Corporation, has recently announced two new executive personnel changes.

Clyde M. Jungbluth has been named Western District Manager, with head-quarters in Chicago. He joined the company in 1929 as a salesman in Minneapolis. Soon after he was promoted to portable typewriter representative for the Chicago area and in 1931 he became assistant sales manager of the company's portable division, rising to the post of sales manager in 1934. In April, 1945, he was appointed sales manager of the typewriter division, with headquarters in New York.

Oscar H. Zaun has been named sales manager of Underwood's national typewriter division, with headquarters in New York.

Mr. Zaun, who has been in the service of the company since 1921, managed the company's Portland, Oregon, and later its Detroit, Michigan, office. In 1940 he joined the general staff as a special representative and then assistant sales manager of the typewriter division.



THE TWENTY-FIFTH ANNI-VERSARY of The Wallingford Steel Company, a subsidiary of Allegheny Ludlum Steel Corporation, was observed recently with a plant inspection and banquet.

Incorporated to produce cold rolled strip steel rolled from carbon hot rolls, in 1922, under the direction of Edmund B. Cleborne and the late Gilbert D. Boyd, the concern has experienced steady growth, and today is considered among the best equipped plants for cold rolling in the industry.

Visitors at the anniversary plant inspection viewed the results of the company's long-term modernization program—the most modern rolling equipment available, which has gradually replaced its original five stands of 14 inch mills, with a single stand finishing mill and two small mills.

Mr. Cleborne, who is now president of the Wallingford company, is also executive vice president and a director of Allegheny Ludlum Steel Corporation.





THE FIRST FOUR EMPLOYEES to receive membership in The Hartford Electric Steel Corporation's newly founded 20 Year Club are handed certificates and engraved fountain pens by Vice President H. D. Philips. Standing, left to right: Arthur J. Zils, Frank J. Farrelly, Vice President Philips, Colin W. Miller and Adolph W. Dabrowski.

THE RESULTS OF A RECENT STUDY on health and accident hazards in industry, conducted by statisticians of the Metropolitan Life Insurance Company of mortality by occupation among white male industrial policyholders between ages 15 and 64 years, points to "occupational exposure" as a most important factor in the mortality of workers in many occupations.

ters

the

21,

nd,

en-

ive

of

VI-

teel

eny

ob-

ec-

led

lls,

Ed-

ert

ced

sid-

nts

in-

the

ion

ing

du-

of fin-

ent Iso

tor

ra-

The study revealed that the proportion of deaths from tuberculosis to total deaths is found to be high among those engaged in occupations with considerable exposure to silica dust, such as sandblasters, stonecutters and underground miners. Occupations with very high percentages of pneumonia deaths usually reflect exposure to the hazards of heat, dust or fumes common in the iron and steel foundry industry.

Electric light and power linemen were shown to lead in the proportion of deaths from accidents.



THE FEDERALLY OWNED PLANT operated by the M. B. Manufacturing Company, in East Haven, has recently been acquired by The

High Standard Manufacturing Corp., Hamden, thus giving that firm 25,000 additional square feet of manufacturing space to meet its expansion requirements.

Arthur H. Murtha, assistant to the general manager of the corporation, disclosed that the new facilities will be used for the production of the firm's .22 caliber H. D. military pistol and the Model G 380 automatic pistol, and that about 100 additional persons will be employed as a result of the expansion.

The additional plant gives High Standard a total of four plants in the New Haven area.



DETAILS ON THE CONSTRUC-TION of a two million dollar steel mill by the Detroit Steel Corporation, to be located on a 26-acre plot in Hamden, were disclosed recently by M. A. Ribacoff, head of the corporations' Reliance Steel division in New Haven.

The new structure, which will house the production of cold roll strip steel for distribution to Eastern consumers, will be an L-shaped one-story mill, a two-story office and one-story garage of steel construction.

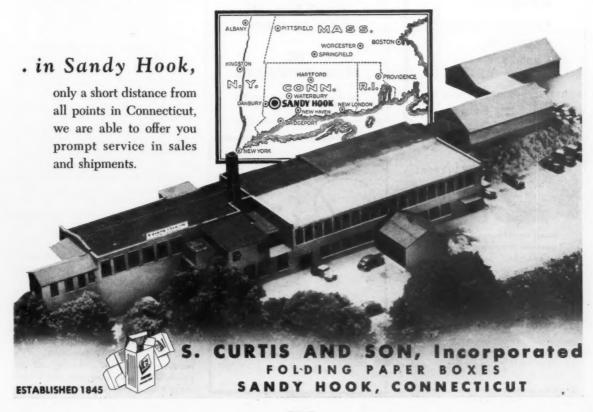
Mr. Ribacoff stated that 200 workers would be employed in the new plant which will be capable of producing 60,000 tons of cold roll strip metal annually, and which is scheduled to be in operation by October 1, 1948.



COUNSEL FOR THE National Association of Manufacturers, Raymond Smethurst, recently urged management to inform employees, "fairly and objectively," of the scope and effect of the Taft-Hartley Act and thus allay much doubt, fear and uncertainty in the minds of workers.

Foreseeing opposition to the law by organized labor, Mr. Smethurst suggested that experience will teach both management and labor that failure to attain peaceful settlement of their problems would invite intensified government intervention.

"Temporarily, at least," Mr. Smethurst said, "the law will face the constant opposition of organized labor. Litigation and boycotts may delay effectuation of its purpose. In all probability, unions—like employers in the



Photostats Prafting Supplies Blueprints

Joseph Merritt & Co. 166 Pearl Street Hartford Tel. 2-9498

Get it made in New England!

Concerns seeking reliable subcontractors are invited to use the NEIDC Facilities Registration Service at no cost to them.

If it can be made in New England, give us the job of finding out where.

NEW ENGLAND
INDUSTRIAL DEVELOPMENT
CORPORATION

80 Federal Street Boston 10, Massachusetts LIBerty 4848

Kensley-Stacey

- * INDUSTRIAL DESIGN *
 - . PRODUCT STYLING
 - ENGINEERING
 - . DEVELOPMENT
 - . INTERIORS, EXTERIORS
 - . PACKAGING
 - . MODELS

839 BEACON ST., BOSTON 15 KEnmore 6-5056

STEEL CASTINGS

From an ounce to 1000 lbs. each.

Try us for fast delivery when your needs are urgent.

THE
NUTMEG CRUCIBLE STEEL
COMPANY

BRANFORD · CONNECTICUT

Everything in

MATERIAL HANDLING EQUIPMENT

Readily adapted to your individual requirements. Increases profits by speeding production . . . promoting greater efficiency . . . utilizing valuable space without necessitating plant expansion . . . quaranteeing complete floor coverage. Write today for Catalog.

ESTABLISHED SINCE 1925



Designer product styling packaging

Harry L. Magun

151 COURT ST., NEW HAVEN phone 7-2513

advertising art

mid-Thirties—will grow tired of expending large sums in litigation."

The NAM attorney looks to both sides, given more nearly equal remedies under the law, to finally weary of the delays of bureaucracy and judicial proceedings. "If labor and management reach that realization, perhaps both will be more disposed to settle their own differences peacefully, at home, without government intervention, and with due regard to the interest of those they both must serve: the consumer," he said.



FRANKLIN R. HOADLEY, president of the Farrel-Birmingham Co., Inc., Ansonia, was recently appointed to the budget and finance committee of the Gray Iron Founders' Society, the national trade association of the gray iron casting industry, at the group's 19th annual meeting.

Mr. Hoadley was also presented with a certificate of award for his outstanding contribution to the general welfare of the industry and for services to that society as its fourth president. He served as the society's president in 1934 and 1935.



JOHN H. FELLOWS, plant engineer at the Stanley Works, New Britain, for thirty years, died recently after a long illness.

Although he retired as active plant engineer about a year ago, his services were retained by the company on a consulting basis, and in addition, he acted as consulting engineer for all Stanley Works plants and warehouses in this country and Canada.

A graduate of Dartmouth University and Massachusetts Institute of Technology, he joined the New Britain firm in 1906. Two years later he supervised the construction and opening of a branch plant in Niles, Ohio, and remained there in charge of manufacturing until 1912, when he returned to New Britain.

* * *

THE TICKOMETER COMPANY of Cleveland, Ohio, has recently been purchased by Pitney-Bowes, Inc., according to a recent announcement by Walter H. Wheeler, Jr., Pitney-Bowes president.

The Cleveland firm, founded in 1907, has specialized in the manufacture and rental of precision, high-speed machines for counting and imprinting tickets, coupons, labels and other business forms and papers. Prin-

cipal users of the company's products include telephone companies who use the machines for counting and dating toll slips, and transportation and amusement enterprises who count tickets and transfers with the device.

oth ne-

ry

di-

er-

to

ly,

er-

he

re:

si-

0.

ed

ee

ty,

he

he

ed

it-

ral

ces

nt.

in

giititer int es

all ses

of it-

he n-

ed

en

by

es

h-

n-

nd

Mr. Wheeler revealed that it has not yet been determined whether the manufacturing operations will remain in Cleveland permanently or eventually be transferred to Pitney-Bowes' newly expanded factory at Stamford.

* * *

NATHANIEL J. SCOTT, who was associated with the Connecticut Company in Hartford for more than half a century, died recently at his Wethersfield home.

Beginning his career with the company as a street car conductor, he rose to the position of manager of the Hartford division, the post he held at the time of his death.

He was a director of the Industrial Bank, a member of the City Club, the Oasis Club and the Rotary Club, and served on the board of governors of the Hartford Canoe Club. He is survived by his wife and one daughter.



W. GIBSON CAREY, JR.

SUDDEN DEATH ended the prominent business career of one of Connecticut's industrial leaders recently, when W. Gibson Carey, Jr., president of the Yale and Towne Manufacturing Company, Stamford, was drowned while swimming at Ponte Vedra Beach, Florida.

A native of Schenectady, New York, Mr. Carey was graduated from Union College in 1918. He served with the field artillery in France during World War I and following his return to civilian life he entered the pulp and paper business in New York



DIAMONDS for INDUSTRY

WHEEL DRESSERS

BORING and TURNING TOOLS

GAGE CONTACTS

DIAMOND TOOL AND DIE WORKS

Hartford 1, Connecticut

6-0284

EST. 1910



BIG THINGS HAPPEN WHEN YOU USE THE RIGHT IDEA...

Can you imagine anything more simple (or effective) than David's slingshot...or the pit Jack dug for Cormoran the Giant?

Yes, there's something wonderfully simple about Right Ideas...and Big Things Happen when you *Use* the Right Idea...

This office was created for those who believe that Good Advertising is built on the Right Idea... and not on a big appropriation.



86 Farmington Avenue • Hartford, Connecticut

INDUSTRIAL
ARCHITECT
AND ENGINEER

Specializing in additions, alterations, and improvements to industrial plants as well as the design of new buildings.

P.O. BOX 1857
NEW HAVEN 8, CONN.

City. He became secretary and treasurer of the Philadelphia Paper Manufacturing Company in 1923 and later served as general manager of the Philadelphia division, Container Corporation of America.

He joined the Stamford Manufacturing Company in 1929 as assistant to the president and was advanced to vice president and treasurer, and became president in 1932.

He was chairman of the Industrial Conference Board and a past president of the United States Chamber of Commerce. He also had served as director of the Irving Trust Co., Colgate-Palmolive-Peet Co., and the New York Telephone Company, and a trustee of the Consolidated Edison Co. of New York, and the Mutual Life Insurance Co. of New York.

Mr. Carey is survived by his wife, the former Eleanor Towne, a daughter and a son.



STATE TAX COMMISSIONER Walter W. Walsh recently issued the following list of locations of branch offices of the State Sales and Use Tax Division: Bridgeport, County Court House; Danbury, City Hall auditorium; Greenwich, 116 East Putnam Street; Meriden, City Hall Council Chambers; Middletown, Municipal Building; New Haven, County Court



FIRST PRIZE WINNER in a campaign to enroll the employees of Rockbestos Products Corporation, New Haven, in the buying of U. S. Savings Bonds through the Payroll Savings Plan, Mary M. Jurgielewicz, industrial nurse, is awarded a \$50 savings bond by A. G. Newton, Rockbestos president. W. C. Armstrong, secretary-treasurer and chairman of the campaign, looks on.

House; New London, County Court House; Norwich, Town Hall; Stamford, Town Hall; Torrington, City Hall; Waterbury, County Court House; Willimantic, 854 Main Street.

Taxes on motor vehicle sales are being handled by Sales and Tax Division representatives who are on duty at the Motor Vehicle Department branch offices in Bridgeport, Danbury, New Haven, New London, Norwich, South Norwalk, Stamford, Torrington, Waterbury and Willimantic.

The Commissioner announced that Sales and Use tax forms and regulations may be obtained at any of the branch offices or at the main office of the division, State Capitol Building, Hartford.

Airfreight

(Continued from page 14)

the difference in cost. Even were it possible to service the market by old transportation methods, the risk of losing the one dozen blooms would be too great.

On the other hand, consider the case of Hall Bros. Hatchery in Wallingford. Baby chicks are very delicate and sensitive little beings. They are born with sufficient food energy stored in their tiny bodies to live up to 72 hours without feeding. Railway Express, realizing this, wisely limits the time allowable in transit to forty-eight hours. Until they used Airfreight, Hall Brothers were limited to the market for baby chicks within, at most, 1,000 miles from the hatchery. Airfreight delivers their chicks to points all over the country and as far west as California, in much less than the arbitrary and conservative time limit of 48 hours. In fact, chicks may be kept at the hatchery for as much as 24 hours previous to shipping in order to be properly orientated to life itself and be in their new homes on the Coast within 48 hours after birth. Costs per chick run only about 50% more than previous surface shipping costs, and after the shipment has passed the 500 mile limit, no cost comparison is neces-

Samples are the most valuable tools of any selling organization. A prospective customer is far more likely to sign that all-important order in our new and expanded markets, if he can see for himself all of the fine qualities of

the product. With industries manufacturing varied items, it is often impractical for the salesman to carry about in his kit a sample of each item. On the other hand, the sample is often the salesman. Take for instance, the case of Pioneer Parachute Company in Manchester. Improvements are constantly being incorporated in their line. Many foreign governments are considering additional up - to - date chutes for their armed services. Working on the undeniable theory that when a man writes for information or a sample, he is seriously considering a purchase. Pioneer makes frequent shipments of sample chutes abroad via Airfreight and its international counterpart, International Air Express. At a cost of \$35.91, Pioneer shipped a 25 pound chute overseas. This cost was only slightly above boat freight, due to the high minimum charge on the latter and the chute arrived in three days' time, instead of approximately three weeks. This meant the sample arrived long before competitive samples, while the proper authorities were actively considering the purchase.

urt

m-

ity

urt

et.

are

V1-

ity

ent

ch,

ng-

nat

la-

he

ice

ıg,

ld

of

be

se gnd rn in rs

ne

ht

Il

et

0

nt

y 8

at

rs

e d st er n d

0

ls

One of the most interesting cases of Airfreight is used in the field of shipping relatively heavy and bulky packaging machines. The packaging machinery division of Hartford-Empire Company in Hartford has taken to Airfreight much to the satisfaction of themselves and their many customers. Although the payment of freight costs is the problem of the packing companies, a strong desire to give superservice to their customers has prompted Hartford-Empire to route shipments via Airfreight when customers' routing specifies "best pos-sible." The reason that this practice is so popular with producer and customer alike is that practically all packaging machinery is bought to serve in the packing of a particular crop at harvest time. With the packing companies on the alert to preserve for our tables the best foodstuffs at the height of their natural perfection, the buying of the machinery is often done after a new area crop had ripened to an extent to show its harvestable perfection. Therefore, a delay of as little as a couple of days, may mean the inability to capture the perfection so greatly desired. Packaging machines of 5,000 pound weights run freight bills high even on the surface, but consider the facts. The Airfreight cost of shipping a catsup bottle washer machine of this 5,000 pound weight from Hartford to Dallas, Texas, to be used in processing catsup in Jacksonville, Texas, would be \$875. This sounds like a high freight bill, but it is only 3,000 fourteen-ounce bottles of catsup at \$.25 each. Converting these bottles of catsup back into tomatoes, we find that it takes only 111 bushels of the sunkissed fruit to fill all these bottles. Actually, at the manufacturer's price, this cost would represent only 24 minutes running time on this machine, or 6,000 containers. Needless to say, 111 bushels represents only a negligible fraction of the packer's interest in this crop. A two or three day delay in processing would lead to a heavy financial loss. It is no wonder that a packer is pleased with Airfreight delivery, considering he invests but a meagre fraction of his potential income to secure the sureness of the yield.

Perishables, live animals, samples and packaging machines make only a very small list among the great quantity of commodities completely compatible with, and rapidly becoming heavily dependent upon, Airfreight.

STEEL CASTINGS MAKE BETTER PRODUCTS



THE versatility and economy of cast steel parts can improve quality and add efficiency to the production of many products. Hartford Electric Steel's modern foundry will give you prompt service and uniformly high quality castings. For your steel casting requirements it pays to call Hartford.

HARTFORD ELECTRIC STEEL CORPORATION

540 Flatbush Ave., Hartford 6, Conn. Tel. Hartford 32-4457



SEND FOR THIS PICTURE STORY OF OUR MODERN FOUNDRY

HARTFORD ELECTRIC STEEL

The Inter-racial Commission

(Continued from page 9)

ence until the passage of the present act. Because of this past experience it is fully cognizant of the responsibilities and difficulties involved in the equitable administration of this type of legislation. Our relationship to the



In the old days printers didn't have to bother with 1/100 of an inch measurements, but today the close register needed in four-color process work makes a hundredth something to be reckoned with. Kellogg & Bulkeley is used to working with such close tolerances where they are needed. Ask a Kellogg & Bulkeley representative about our precise color work. You can reach him at 5-3157.



KELLOGG & BULKELEY
419 FRANKLIN AVE., HARTFORD 1

LITHOGRAPHIC DIVISION OF CONNECTICUT PRINTERS, INCORPORATED

concept of employment whether it be as an employer or employee or in some ancillary form such as a management or labor representative is of paramount importance and one that occupies a good portion of our waking hours. Consequently any legislation that might potentially affect that relationship is more difficult to administer because of the emotional and personal elements not ordinarily encountered in other regulatory laws. Realizing this, the Commission intends to pursue its policy of education and conciliation which proved demonstrably successful prior to the passage of the act. It believes that many complaints it will receive can be conciliated without resorting to the formal hearing processes provided in the act but believes with equal conviction that legal sanctions such as the act provides are necessary to complement its efforts in meeting situations where recalcitrance and disregard for the law are patent.

Any new legislation and particularly social legislation is provocative of a host of what lawyers term "curbstone opinions" of what the particular law can or cannot do. These opinions generally arise from an individual's hopes or fears depending upon his potential status under the law rather than from any profound study of the law itself. The Fair Employment Practices Act has not escaped unscathed in this respect if the letters and inquiries received by the Commission and the questions put to its staff members are a reliable criteria.

To dispel some of the more prevalent misconceptions let us examine the act from the positive angle, namely, what is this law trying to do rather than the negative one of what does it forbid. Although no statement of purpose is incorporated in the act itself, it does not appear that any serious exception could be taken to the following statement. The basic purpose of the Connecticut Fair Employment Practices Act is to afford qualified persons equal opportunities for employment regardless of race, color, religious creed, national origin or ancestry.

The word "equal" in its above connotation does 'not appear in the act itself but it does appear in this sense in the original statute referred to before in this article. The Commission is aware that it is an agency of all the people of Connecticut with obligations to all groups, whether majority or minority. Therefore it is only interested in administering this act to afford equal employment opportunities

for all groups, not to promote special consideration for any particular group. To do the latter would only be abetting another form of discrimination.

The question of occupational qualifications is of major importance. If a complaint is filed with the Commission alleging discrimination in hiring in a particular job, in determining the validity of the complaint the Commission would first ascertain whether the job in question had bona-fide occupational qualifications or standards and if so did the complainant possess the requisite qualifications.

The above two concepts of "qualified people" and "equal opportunities" will thus be yardsticks for the Commission in determining whether employment practices are fair or discriminatory. Though not the sole determinants, their importance should not be discounted.

The Inter-racial Commission has always received a large measure of cooperation from employers as individuals and through management groups in its past endeavors to promote better human relations in Connecticut in employment and other fields. If it had not, many of its achievements in which it takes pride would not have been accomplished. Although with the advent of the Fair Employment Practices Act it is now a regulatory as well as an educational agency, its activity in the latter sphere will continue undiminished. We trust this article has helped in this direction to a fuller understanding of the Commission's functions, policies and aims.

Listening for Factory Waste

(Continued from page 8)

in seeking a solution to a specific noise problem. They are:

- 1. Reduce the noise at its source.
- 2. Isolate the noise source.
- Absorb as much of the sound energy as possible to deaden the noise and prevent its spreading.

Careful attention to maintenance will frequently do much toward eliminating unnecessary noise. Machines in poor condition are almost always generators of excessive noise, and sometimes a hazard. Everything that vibrates faster than 16 cycles per second adds to the general noise level. Common sources of needless noise around machines are loose guards, shields or casings.

Where the general noise level is considered high, it may be thought

that attention to these minor points is of little value. However, such sources not only add generously to many shop noise levels, but the resultant sounds are often in the most annoying and easily heard frequencies. A squeaking bearing or a chattering shield can easily add the component that puts a raw edge on the over-all sound. At best, nozzles on compressed air lines are bad, noisewise. Homemade, hastily fashioned nozzles of pinched tubing usually have disagreeable whistles. Rattling pans and trays on work benches and around machines constitute noise sources that can easily be eliminated.

cial

up.

ing

ali-

f a

nis-

ing

the

om-

her

oc-

sess

ali-

ıni-

the

her

dis-

de-

uld

has

co-

id-

ips

ter

m-

ad

ich

en

id-

ac-

ell

itv

ın-

nas

ler

n's

se

nd

ne

ce

ii-

in n-

e-

at

1.

se

is

Are your machines properly mounted? It is not uncommon to find rapidly operating and vibrating machines bolted solidly to wood or concrete floors. This practice usually converts the floor into a huge sounding board that amplifies and helps to spread sound from a given machine over a wide area. In applying mountings, make sure that the mounts fits the machine. Too little or too much resiliency can make a bad situation worse.

Many noisy operations can be isolated from surrounding factory work areas either by studying possible rearrangement of machine layout or by specially built booths and inclosures. Excessive noise from tumbling barrels, decoring machines, generator testing machines, grinding operations, chipping operations and many others of similar nature, has been successfully suppressed by this means.

Why is Noise Annoying?

The question often is asked: "In a noisy factory, what is the relationship between accoustical conditions and annoyance?" The answer is found in an understanding of the operation of sound waves.

Highly reflective interior building surfaces, such as are found in many factories, absorb only about three per cent of the sounds which hit these surfaces. The remainder they reflect, causing multiple sound waves recognizable as the "ringing" and "roaring" quality of sounds produced in such rooms. The effect of multiple reflection is three-fold: Prolongation of sound, known as reverberation; building up sound intensity to abnormal levels; and spreading and diffusion of sound throughout the room.

Annoyance is caused and increased by three corresponding factors of these effects: excessive duration of noise exposure; unnecessarily high loudness

level; and difficulty in judging distance or direction of individual noise sources.

What Sound Conditioning Does

Sound conditioning of factories is an effective method of eliminating the effects noted. Where physical conditions are favorable to sound conditioning, this treatment creates the impression of a quieted environment by reducing the annoyance factors which are produced and magnified by sound deflection. Acoustical material soaks up a high percentage of sounds that otherwise would be reflected back into the room and the workers' ears.

More specifically, the principal effects of sound conditioning are: elimination of excessive reverberation, with resulting relief from prolonged exposure to noise impulses; increasing ease of conversation; elimination of excessive build-up of intensity; reduction of the spreading and diffusing of noise, with consequent decreased annovance from distant noise sources, and increased ease in distinguishing between nearby individual noise sources (the latter is of particular importance when machine operations are gauged by "ear"); filtering out of high frequency noise components through absorption, with resulting relief from high frequency annoyance.

The test of a general noise control program, then, is not only how much the noise level has been reduced; rather, it is how much more comfortable the working environment has become. The worker will almost invari-

ably describe the increased *comfort*, and more pleasant working conditions, in the terms of "quiet."

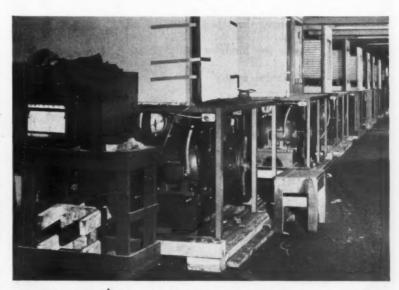
Tangible benefits realized from factory noise quieting—in the form of decreased waste of man-hours and increased production—will more than compensate for the moderate sound conditioning installation costs. If the sound-absorbing material used is of the type which can be kept clean, and painted repeatedly, without impairment of its sound-absorbing efficiency, there will be extra dividends: more cheerful surroundings and high light reflections—two additional factors in increased factory production.

Bowser, Inc.

(Continued from page 10)

Besides the standard type of units to handle the applications described above, Bowser is equipped to supply its customers with a complete engineering service in the fields mentioned. They also have a customer's service unit which is available at all times to demonstrate to the customer what is claimed for these units

The men who are behind Bowser Refrigeration Division's rise and development are: M. J. Kennedy, general manager; E. S. Ronk, sales manager; T. J. Lopiccolo, chief engineer; J. Shamroth, production manager, and J. L. Bower, chief accountant.



FINISHED PRODUCTS OF BOWSER, INC., REFRIGERATION DIVISION, READY FOR SHIPMENT.



INDUSTRIAL Relations — Law

By FREDRICK H. WATERHOUSE Counsel

RECENT decision by the Wisconsin Circuit Court under the Wisconsin Employment Peace Act develops a problem which might well cause some difficulties under the National Labor Relations Act and the Taft-Hartley Bill concerning preferential treatment of union members. The case involved a number of clauses in a union contract which gave preferential treatment in hiring and transfers to union members, including a clause which is not uncommon in Connecticut labor agreements. This latter clause provided: "Departmental Committee-

men, Shop Committeemen, members of the bargaining committee, and officers of the Union shall head the seniority list in their respective departments." Many labor agreements in this area contain a clause giving similar preferential seniority to union stewards, and the problem is therefore of real importance.

The employer contended and the Court agreed "that any extension of privilege to persons who are members of a union is an encouragement to join that union. It is immaterial whether the conduct is successful in accom-

plishing that result." The Court further held that the provision in question 'extends types of privilege, preference, or priority to union members which encourage membership in the union per se as a matter of law, and that hence they are unfair labor practices under the provisions of . . . the Wisconsin Statutes." Whether such a theory applies under the present Labor-Management Relations Act is not certain. However, since an individual employee may now register a complaint with the National Labor Relations Board that he is being discriminated against, the problem assumes larger proportions. It is possible that if such a clause were incorporated in a contract and an employee was laid off although he had greater seniority than a union steward who was retained under such an agreement, such employee might be considered by the Board to have been discriminated against and the employer might then be required to reinstate him with back pay. If the union steward had little actual seniority, this might involve similar complaints by a sizable number of non-union employees to the obvious serious disadvantage of the employer.

Going one step further, the Wisconsin statutes which provide that it shall be an unfair labor practice for an employer individually, or in concert with others, to encourage or discourage membership in any labor organization by discrimination in regard to hiring, tenure, or other terms or conditions of employment, also provided that the employer shall not be prohibited from entering into an all-union agreement with the union where at least twothirds of the employees voting have voted affirmatively by secret ballot in favor of such an all-union agreement. Although the language is not identical. the general intent seems to coincide with the present provisions of the Taft-Hartley Bill regarding the taking of a vote to determine whether the employees favor a "Union Shop."

The Court held that the clause giving preferential seniority to union stewards and officers might be validated by a referendum conducted by the State Labor Relations Board in the manner prescribed by the Wisconsin law for validation of an all-union contract. It may be that such a clause could likewise also be validated under the Labor-Management Relations Act of 1947 if an election were held by the National Labor Relations Board and the employees voted to authorize an







ther

tion

efer-

bers

the

and

rac-

the

h a

bor-

cer-

dual

ela-

imi-

mes

that

l in

laid

rity

re-

uch

the

ated

hen

ack

ittle

olve

ber

ous

yer.

on-

hall

em-

vith

age

ion

ing,

ons

the

om

ent

wo-

ave

in

cal, cide the ing

givion ali-

by the sin onuld the of the

and

an

TRANSPORTATION

ERWIN H. TUTHILL

Traffic Manager

FREIGHT CAR SITUATION: The supply of freight cars continues to be critical with a reported shortage for the country as a whole of over 30,000 cars each week. It is extremely doubtful that there will be any improvement in this situation for some time to come. The carriers have on order over 100,000 cars and to date the various manufacturers producing freight cars as well as the railroad shops, which produce their own, have been unable to exceed 8,000 cars in any one month. They place the blame for this situation on the fact that the steel companies are unable or unwilling to supply sufficient steel for additional cars. Despite this shortage of new equipment, the railroads continue to load more cars per week than at any time since 1930, with weekly loadings in excess of 900,000 cars.

The Connecticut shippers continue to be curbed due to the allocation system placed in effect by the New York, New Haven and Hartford Railroad on instructions from the Association of American Railroads, despite the fact that the Connecticut manufactur-

ers receive twice as many loaded cars in any given time than they ship out. The Association of American Railroads has instructed the New England carriers to deliver to connections several hundred empty cars per day.

* * *

UNIFORM CLASSIFICATION: The Classification Committee of the railroads has completed its hearings on Docket No. 1 of the Uniform Classification being compiled under instructions of the Interstate Commerce Commission in Docket 28310. The original docket which covered proposals for uniform ratings on lumber and forest products, machinery and machine parts, meats and packing house products, and paper and paper articles, caused considerable controversy as it was apparent that the railroads were not merely seeking uniformity but were seeking additional revenue as well. Because this point was stressed by shipper interests at each of the hearings all over the country, the Classification Committee at its last hearing in Chicago stated that its

method of approach was approved by the Interstate Commerce Commission and that each of the hearings had been attended by a person representing the Commission. It contended that the shippers were suffering from misapprehension as the new uniform ratings would actually result in decreases in many instances. The Committee pointed out that their uniform ratings were based on the rate shown in Appendix 10 of Docket 28300 which did not include subsequent increases such as Ex Parte 162 and Ex Parte 166 and that the compilations had been made on the basis of the rates in effect at the time the decision was made, and in the event the Commission found at a later date that those rates should be increased, a new set of ratings would have to be formulated. In view of this statement, it would appear that the Classification Committee had embarked on a wild goose chase as it is obvious that the carriers would not consent to the loss of the increase in rates they have fought so hard to attain. This matter should be pending for several years to come with hearings throughout the country on each docket as it is published. The results of the hearings will not be published until the entire classification has been set up, as the Committee felt that some of the testimony on some of the later dockets might result in the increase or reduction of ratings in the preceding docket.



LEGISLATION: Despite the fact that Congress is not now in session, it appears pertinent to mention two

(Continued on page 39)



Che Graphic Arts Company

ADVERTISING ART PHOTO·RETOUCHING PHOTOGRAPHY
PHOTO·ENGRAVING DIRECT MAIL ADVERTISING



INDUSTRIAL DEVELOPMENT

By L. M. BINGHAM, Secretary

Annual Reports

It is now time to be making plans for the type of annual report which should do a real selling job among your employees as to the stewardship of management over the affairs of your company.

As indicated by a recent survey made by Public Relations News of New York, only approximately 1% of around 3,000 annual reports studied were actually of the type that would create better understanding among employees as to where the money came from and exactly how it was spent, and the reasons therefor.

If the publication of an annual report is a long-standing custom in any company, it should yield good will dividends among employees, customers and the community, as well as among stockholders, rather than be understood only by accountants and others accustomed to deciphering yearend statements of figures. A breakdown of company income and expenditures, including taxes, dividends and reserves, on a per employee basis, is now considered a more satisfactory method for creating understanding and teamwork than by using overall lump sum figures. (Examples available by writing this department.)



HOISTS * CRANES * CONVEYORS

CONTROLS * ELECTRIC TRUCKS

PLANT FOR GREATER PRODUCTION WITH FOSTORIA EVENRAY

STREAMLINE YOUR

VISIT OUR LABORATORY WE WILL ENGINEER YOUR HEATING **PROBLEMS**

- 1 Saves Floor Space
- 2 Conserves Energy
- 3 Reasonable in Cost
- 4 Safe Clean

MAIN OFFICE AND LABORATORY - 1240 WHITNEY AVE., NEW HAVEN 14, CONN.

Infra-Red Engineers

4-5000

NEW HAVEN 2-5985

Picture Stories

A company in Cleveland, Ohio, employing some 500 people, suffered a strike during 1946, and decided that something must be done about changing employee attitudes from pure negative to positive. After some research, a program was laid out to include a series of news letters from the president for the purpose of explaining to each employee the thinking behind many of the actions which took place in the plant, and the problems that were confronting manage-

For instance, the first letter set forth the reasons for a new high-speed machine which had been purchased, showng how it would benefit the workers. The second explained and enclosed a one-page income and expense statement which was in the form of a drawing of two stacks of poker chips, entitled "Where We Get It", and "How We Spend It". The third letter told of the need for keeping close contact with the national market, and what had happened on a recent trip taken by the president to the Pacific coast. The fourth letter explained the presence of a new group of time study consultants, and how they were working jointly with the unions in order to set up an incentive program which would be beneficial to both workers and the company. In the fifth letter, mailed after a new wage increase had been given, the president explained the need for employee cooperation in order that the management could justify payment of increased wages. He also told of a new high priority job which had been given to the company on a time basis and which required special cooperation on the part of employees in order to take advantage of the future possibility of producing this product in quantity.

Immediately following the fifth letter a cartoon booklet entitled "Let's Take a Look at Our Business" was distributed which explained, with cartoons, just what is involved in the many departments of a company to satisfy customers. It also gave a clear picture of the functions of the people in the various departments of the com-

Letters from the President

One of the most inexpensive and yet most effective means of building understanding and cooperation among employees is through letters written by the head of the organization and sent either to the homes of each individual employee or by reproducing them in the employee magazine, or both. Quite naturally, a sincere, factual and readily understandable letter will accomplish no good unless the writer proves by his actions that he lives up to what he says in his message, and his associates likewise carry out the sincerity expressed by the company president in his letter.

em-

ed a

that

ang-

oure

re-

in-

the

ain-

king

hich

rob-

age-

orth

peed

sed,

the

and

ex-

the

s of

Get

The

eep-

onal

n a

t to

ex-

oup

now

the

tive

l to

the

age

lent op-

ent

sed

igh to

ich the

ake

of

let-

et's

was

car-

the

to

lear

ple

om-

and

ing

ong

ten

and

Several very unusual letters from the company president have been brought to our attention recently by the director of personnel of the Young Radiator Company of Racine, Wisconsin, one of which was reproduced in the May 2nd issue of the Congressional Record.

Mr. Young's letters, reproduced each month in the Young Employee News, are the "earthy" type which tell of his various trips and observations of economic and political conditions, and what each employee of the company can do to help himself and management meet these conditions.

Your Association has many annual reports as well as much other factual material which should be of benefit to any company attempting to improve its employee relations through the use of the foregoing tools. We shall be pleased to permit any member to examine our files on these or other subjects pertaining to employee or public relations and to make selected data available on a loan basis for short periods.

Industrial Relations-Law

(Continued from page 32)

agreement between the employer and the labor organization of a "union shop" clause. Nevertheless, until such an election, it seems hazardous to grant such preferential seniority.

* * *

WE UNDERSTAND that the credit memoranda to be issued in connection with the unemployment compensation taxes will apply to the payments due in January, April, July and October of 1948. This means they will apply to wages earned between October 1, 1947 and September 30, 1948, rather than to wages earned during the calendar year 1948. The indications are that these credits will completely off-

set any unemployment compensation contributions due from employers entitled to credits during that period.

* * *

THE CONNECTICUT LABOR RELATIONS ACT does not apply to "any person subject to the provisions of the national labor relations act, unless the National Labor Relations Board has declined to assert jurisdiction over such person." The question has been raised as to whether the failure, neglect or refusal of union officers to sign the non-communist affidavit required by the Labor-Management Relations Act and the National Labor Relations Board's consequent refusal to process an election or complaint for such union would constitute a basis for the assumption of jurisdiction by the Connecticut State Labor Relations Board. Although no official decision has been made by the Connecticut Labor Relations Board at the time this is written, it would not appear that the State Board would assume jurisdiction under such circumstances. The Labor-Management Relations Act does not state that the National Labor Relations Board has no jurisdiction in such an event nor that it must decline to assert jurisdiction, but merely withholds from a union the advantages of the Labor-Management Relations Act if it fails to file the necessary documents. The National Labor Relations Board at all times has jurisdiction over the "persons" involved and does not "decline to assert jurisdiction" but merely refrains from acting at the request of such union in a case over which is has jurisdiction. This matter will undoubtedly be formally brought before the State Board for decision soon, but we expect the State Board will decide along the lines set out above.



SHEET METAL MACHINERY

Bought and Sold

LARGEST STOCK in NEW ENGLAND

- Brakes Shears Slip rolls
 Beaders Crimpers Presses
- Adams Portable Spot Welders
- Angle Iron Shears, Notchers and Benders

BRISTOL METALWORKING EQUIPMENT 534 Front St., Hartford, Phone 4-3644

We specialize in . . .

GROUND THREADS GROUND GEAR TEETH GROUND SPLINES GROUND CAMS BROACHING

For full details write:

The Hartford Special Machinery Co. Hartford, Conn.



TAXATION

By DANIEL B. BADGER

Attorney

≺HE outlook for general tax reduction in 1948 remains unpredictable, but there are strong indications that, due to the growing crisis in the European relief picture, emphasis in top circle thinking of both parties is shifting away from large across-the-board slashes. Instead, 1948 may be expected to bring a fairly large number of selective amendments to the federal tax laws, each designed primarily to adjust specific inequities or remove isolated brakes upon the national economy which produce little in the way of revenue. The sum total of these adjustments would not immediately result in loss of important

revenues to the government; they would, nevertheless, contribute in good measure to the restoration of investment capacity on the part of individuals and industries which congression al leaders now recognize as desirable in the interest of maintaining a high level of employment and production.

A look at some of the proposals which have received the most favorable response to date by the House Ways and Means Committee gives reason for some encouragement over the tax outlook, even if the chances for substantial individual tax reduction may appear to be fading. The strict application of Section 102 of

the Code, which provides penalties for accumulation of earnings by corporations when found to be "unreasonable" in the light of business needs, appears due for some modification. The Internal Revenue Bureau has already taken one step in this direction, for on the 1947 return it will omit the question which appeared on the 1946 return, requiring a corporation to state whether more than 30% of the year's earnings were retained. This will diminish the chances of a company's accumulation being questioned later on by the Bureau. In addition to this, however, the Ways and Means Committee has shown considerable sympathy with the idea that a business should not be penalized for building up any kind of a corporate reserve, and that there is, in fact, no tax evasion when a stockholder chooses to keep his earnings invested in the busi-

It is also likely that the House and Senate Committees will press for some relaxation of the present rules on taxability of stock options. Both chairmen of the respective House and Senate tax-writing committees have expressed disagreement with the Treasury's view that stock options represent income to the recipient in an amount equal to the difference between market value and offering price of the stock. If the Treasury does not yield, an amendment to the law will, undoubtedly, be brought forth which will enable an employee to invest in his company at a bargain price, without paying any tax until he sells the stock.

No general reduction in corporate tax rates is immediately foreseeable, unless Congress should turn to a much broader base of manufacturers' excise taxes than is now in effect. This decision is primarily a political one, for the champions of the small income earner will oppose manufacturers' excises on the theory that it is really the consumer who pays, and they seem to ignore the fact that, such an excise can, under competitive conditions, be passed on only to a limited extent by the manufacturer. At all events, however, the legislators appear inclined to reduce somewhat the 53% notch tax rate on income of corporations between \$25,000 and \$50,000. This would be a concession to "small business" and almost all groups in Congress are seeking ways in which some tax benefits may be extended in that

The extension of loss carry-overs to five years has also gained favor, al-

A Highly Specialized Service

Our service is offered in the form of surveys, reports, installation of improvements, and consultation. Our staff is qualified to give expert attention to all phases of the organization and operation of business enterprises, including:

Organization and Administration Accounting, Budgeting, and Financial Planning Office Methods Production Plant and Office Layout

Marketing Industrial Relations Job Analysis and Evaluation Labor Relations Wage Incentives

It is our main task, as we see it, to supplement the talent, resources, and efforts of our clients.



For details and references, write to WILLIAM K. PANZENHAGEN, Pres.

Office Management Services, Inc.,
354 Trumbull St., Hartford 3, Conn.
TELEPHONE 7-3303



though a corollary to this proposal is elimination of the present two-year carry-back originally enacted in 1939. The effect of this amendment would be to allow more liberal balancing of losses against profits in the future, but it would also eliminate the possibility of offsetting the high profits of the present period against losses which might arise in any recession period immediately ahead.

ties

COL

on-

eds.

on.

al-

on.

mir

the

ion

of

his

om-

ned

ion

ans

ble

iess

ing

ve.

va-

to

usi-

and

me

ax-

air-

en-

ex-

eas-

ent

unt

nar-

the

unwill

his

out

ck.

rate

ble.

uch

cise

defor

me

ex-

the

to

cise

be

by

ow-

to

tax

be-

his

usi-

on-

me

hat

s to

al-

These are a few of the major business tax revisions which can be anticipated. It should not be overlooked, however, that an almost certain feature of next year's tax law will be a provision for income-splitting between husband and wife. Although this proposal is designed primarily to remedy inequities in the individual income tax field, where residents of community property states have a tax advantage over others, it, nevertheless, has important implications for the business community. For a married man with no dependents and whose wife has no independent income, the proposal would result in a tax saving of 15% in the \$10,000 income bracket and over 20% in the \$15,000-\$100,-000 brackets. According to a study by N.A.M., it is these incomes which provide the chief sources of investment capital in the country.

. . .

INTEGRATION OF INCOME, GIFT AND ESTATE TAXES: The Treasury has recently released a study of the tax laws dealing with integration of income, gift and estate taxes. These taxes, which have developed over the years without enough thought as to their interrelationship, frequently do not fit together logically. A transfer of property may now avoid tax on future income without, at the same time, avoiding estate tax, or vice versa. The Treasury study contains recommendations to revise estate and gift taxes, the basic idea of which is to make a transfer "complete" for one tax complete for the others. A single transfer tax at graduated rates on a completed transfer would replace present gift and estate taxes, and disposition on death would be the final transfer. There would be one exemption, only part of which could be used to wipe out lifetime gifts, and the final transfer tax would be found by computing the tax on the total transfers made during life and on death and subtracting the tax on the total transfers made in earlier years. If the

transfer was "complete," the transferor would generally escape further liability for income tax with respect to property transferred. A determined effort will be made to sell these recommendations to Congress, and there is a good chance that the plan will be adopted.

* * *

CONGRESSIONAL PRICE IN-VESTIGATIONS: The hearings being held throughout the country by the congressional subcommittees appointed to investigate the high cost of living have not, at the present writing, suggested the early adoption of any specific legislation to deal with the problem. The eastern subcommittee, under the chairmanship of Senator Flanders, has indicated generally that it does not favor the return of price control as a solution. In the first place, such a drastic step could not be accomplished without long delay; in the second place, the majority of the committee appears convinced that price control would be unworkable without wage control, and opposition by organized labor to the latter expedient would prevent its adoption unless the situation grows more acute.

1895

Elevators

for every purpose

. 0

REPAIRS
MAINTENANCE

The Eastern Machinery Co.

NEW HAVEN

Manufacturers of

FIRE BRICK

IN ANY SHAPE OR QUALITY DESIRED

THE HOWARD COMPANY

> 250 BOULEVARD NEW HAVEN, CONN. TEL. 7-2040

"CURE-ALL"
IN CUTTING OIL
SANITATION

Coolant Formulations and shop conditions vary widely — so do coolant handling problems. To prevent costly coolant spoilage with its foul odors and other disagreeable features, to maintain practical sterility, your Dolge Service Man is prepared to render this service:

- 1. He will take samples of your coolant.
- The Dolge Laboratories will examine them bacteriologically and chemically, without charge.
- 3. You will receive a complete confidential report, including the bacterial count.

Only then, and when found necessary, the particular DOLGE STERIDOL GERMICIDE to fit your requirements will be recommended. Employed as directed, the preparation will not irritate the skin or corrode metals . . . and it will prevent spoilage.

The cost? Less than 1 cent per gallon of coolant!

Write for booklet, "Cutting Oil Sanitation."

THE C. B. DOLGE CO. WESTPORT, CONNECTICUT





PURCHASING NOTES

Contributed by the Purchasing Agents Association of Connecticut, Inc., affiliated with the National Association of Purchasing Agents.

Unbalanced Situation in Lumber*

HE lumber industry of today recognizes its responsibility to you and to all of the consumers of its products. These responsibilities are: (1) to practice sound forest management so sufficient production can be maintained for succeeding generations as well as ours; (2) produce sufficient lumber and lumber products to supply your needs; (3) get this lumber to you from reputable sources, in an orderly manner and at a fair price; (4) continually seek to improve lumber and lumber products through research to wood technology.

While we have removed prodigious quantities of lumber from the forests to build this nation since the first saw-mill was built at Jamestown, Va., about 1608, there still remains an estimated 624 million acres of standing timber.

The present standing timber area represents about one-third of the area of our country or about five acres for each man, woman and child. These forests contain about one and threequarters trillion feet of saw log timber. American timber stands need never be exhausted, for new wood is growing in our forests about as fast as we are cutting it. A great portion of the timber depletion of the past has been due to fire, insects and disease. Adequate control measures of these factors, plus enlightened use of our forests through selective logging and forest management have put our forests on a sustained yield basis in volume comparable to our removal of wood from the forests.

From these vast forest areas we remove wood for various purposes such as fuel, pulpwood, lumber, and for other uses. For the purpose of this discussion we are dealing with just lumber, which represents only 34% of the take from the forests.

According to U. S. Forest Service calculations, lumber production figures for the year 1946 show a total of 35.1 billion feet against 28.1 billion feet for the year 1945, an increase of approximately 25%. For the first quarter of 1947 it is estimated that production totalled 19½% over the first quarter of 1946.

As of 1942 it was estimated that of the 22,000 saw mills in existence at that time, about 500 mills produced over 50% of the lumber cut—the other 50% coming from over 21,000 small mills.

Normally much of the production from the small producers is purchased by concentrators, who take over many of the functions usually associated with big mill production. In the war and postwar periods much of this small mill production has gone directly from the mills to the consumers without segregation in random grades, random sizes, random species and in green form. The latter is now on the wane and the return to the picture of the concentrator to perform these very necessary functions, seems to be a foregone conclusion.

During the war years there was more lumber consumed than produced. Inventories at mill and yard levels decreased until they reached a low in March, 1946. At that time there was only 4.1 billion feet on hand made up of all kinds of grades and species.

Today, this inventory, including mills, concentration yards, wholesale and retail yard stocks, will probably total about 8 billion feet. This present increased inventory over a year ago is by no means to be considered excessive or even adequate, for the total supply is just beginning to catch up with the demand.

A lack of balance exists. At present there is undoubtedly sufficient lumber available for general construction purposes, in total. Straight grades and exacting specifications may have to be compromised. There is, however, a shortage of the better grades of lumber for millwork, such as sash, doors and cabinet work and softwood flooring and sidings. Recent estimates indicate an improvement coming in the availability of these items. Hardwood flooring is generally in short supply. Supplies of hardwood lumber have probably increased in inventory more than softwoods. Much of this is piled for seasoning and will have to be segregated and graded before ready for use. Indications are that we will shortly have a much better balanced condition here as well as in softwoods.

Export sales of lumber have been on quota basis since wartime controls were put into effect and are still on that basis. Under this quota system these exports for the most part consist of Douglas fir and Southern yellow pine, together with small quantities of Western pine, redwood and other

* Address by D. C. MacLea at the convention of the National Association of Purchasing Agents, New York.

FOR MORE THAN ADEQUATE WIRING



softwood species. Lumber exports during 1946 were less than 2% of our total production, while to offset this we had imports of lumber totalling over one billion feet, mostly from Canada.

it of

e ar

uced –the

,000

ction

ased

war

this

rect-

mers

ides,

d in

the

ture

hese

o be

nore

In-

de-

v in

was

e up

ding

esale

ably

esent

20 15

cces-

total

up

sent

um-

tion

and

o be

r, a

um-

oors

oor-

in-

the

rood

pply.

have

nore

seg-

for

nort-

ndi-

been

trols

l on

stem

nsist

llow

tities

other

I doubt that anyone can convincingly tell you that they know anything as to what the price of lumber is going to be in the future. I do feel that there is at present an easing of prices of common construction lumber in softwoods, but upper grade lumber of good quality and manufacture in these same species is at firm prices.

Hardwood prices have not struck a level. In the auction market prevailing since the end of OPA there has been and still is a wide range between prices on the same item.

Beginning soon, I feel that all lumber prices will find a level consistent with cost plus a fair profit. Prices will be based upon standard grades and the inflation factor of up-grading will vanish.

From 1940 to the present time, technological research has progressed so rapidly that its scope is not generally understood. We are apt to think of atomic energy and electronics as blanketing the entire field of progress. American business has been responsible for many developments of great economic importance.

Perhaps a very brief listing of a few of the new products which have been developed in the various laboratories of the lumber industry will give you an understanding of how science can make a traditional and basis material, such as wood, ever new.

As a result of research developments in adhesives, laminated timbers and plywood with glue lines capable of withstanding any amount of exposure to salt water, played a most important part in shipbuilding during the war period. Laminated lumber has many advantages in all kinds of timber work as well as in a multitude of smaller commodities in every-day use.

Hardening of wood impregnated with chemicals and compressed to a fraction of its original thickness has opened a field in many lines where wood surfaces were not entirely satisfactory in the past.

Electronics are now being employed in the high frequency field for wood bonding, shortening the drying time to seconds instead of minutes or hours, thus increasing production many times

Many other products are now in the hands of wood technicians, engineers,

chemists and analysts to find practical commercial answers to the problems confronting the manufacturers and the users of wood products and wood derivatives.

Transportation

(Continued from page 33)

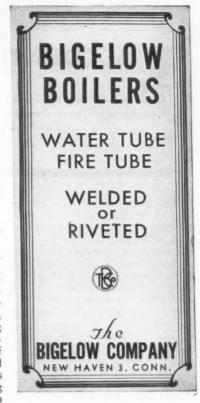
bills which will undoubtedly be acted upon during the next session and state the position of your Association particularly in view of the fact that the opposition continues active in each case:

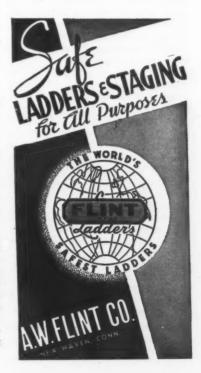
The Reed-Bulwinkle Bill S. 110, H. R. 221

This bill would permit the various carriers to make agreements concerning rates with the approval of the Interstate Commerce Commission provided the carriers fall under the same category, i.e., railroads with railroads, trucks with trucks, etc., without being subjected to indictment by the Anti-Trust Division of the Department of Justice. This has been the standard practice for many years and represents the only feasible method of protecting shippers by the publishing of uniform rates via all carriers of the same type serving the same two points. We believe this bill amply protects the public against any infringement of the anti-trust laws and hope that it will be passed during the next session of Congress.

St. Lawrence Seaway and Power Project

This bill is in two parts and is covered by S. J. Res. 111, H. R. 13, and H. J. R. 192, 194. This measure, as the title indicates, covers the matter of improving the St. Lawrence waterway to allow ocean going vessels to sail through to the Great Lakes as well as the development of electric power. This project will prove extremely costly of accomplishment and it is almost certain that the benefits derived will not be sufficient to cover the cost. As far as Connecticut itself is concerned, there will be no benefit at all, and the carrying out of this project will do great harm to our neighboring ports of Boston and New York as well as the railroads serving these ports, which in the long run might have an ill effect on the Connecticut shippers. It is, therefore, the belief of this Association that these bills should not be passed.





ACCOUNTING HINTS

Contributed by the Hartford Chapter National Association of Cost Accountants to stimulate the use of better accounting techniques in industry.

INVENTORY PRICING: Present business conditions and prices make the method of inventory pricing of vital importance in determining accurate accounting statements. After considerable study the American Institute of Accountants has recently issued Accounting Research Bulletin No. 29 upon which this article is based.

The major objective of accounting for inventories is the proper determination of income through the process of matching appropriate costs against revenues. It follows that the primary basis of accounting for inventories is cost. Cost means the sum of the applicable charges directly or indirectly incurred in bringing the inventory to its existing condition and location. Although principles for the determination of inventory costs are easily stated, their application, particularly to inventory of work in process and finished goods, is difficult because of the many problems encountered in the allocation of costs. For example, items such as idle facility expense, excessive spoilage, double freight and rehandling costs may be so abnormal as to require treatment as current period charges rather than as part of inventory cost.

Cost for inventory purposes may be determined under several assumptions as to the flow of cost factors such as "first-in, first-out," "average," and "last-in, first-out." These various methods recognize the variations which exist in the relationship of costs to sale prices under different economic conditions. For instance, when sales prices are promptly influenced by changes in reproduction costs, an assumption of "last-in, first-out" is appropriate. Standard costs, if adjusted at reasonable intervals to reflect current conditions, are acceptable.

A departure from the cost basis of pricing the inventory is required when the utility of the goods, in their disposal in the ordinary course of business, will be less than cost. Whether due to physical deterioration, obsolescence or change in price levels, the difference should be recognized as a loss of the current period. A practical method of measuring this loss is by the application of the rule of pricing inventories at "cost or market, whichever is lower." The term "market" means current replacement cost except that:

1. Market should not exceed the net realizable value (i. e., estimated selling price in the ordinary course of business less reasonably predictable costs of completion and disposal) and

2. Market should not be less than the net realizable value reduced by an allowance for an approximately normal profit margin.

Depending on the character and composition of the inventory, the rule of "cost or market, whichever is lower" may properly be applied either directly to each item or to the total of the inventory but the former is the more widely recognized procedure.

* * *

AN ACTUAL CASE STUDY of a standard cost system will be given at the next meeting of Hartford Chapter, N.A.C.A., on November 18 by Mr. John Mickelson, chief accountant of the International Silver Company.

* * *

CONNECTICUT CORPORA-TION BUSINESS TAX IN-CREASED: In the furor caused by the Connecticut Sales tax, some corporation executives may not have noticed that the last legislature increased the rate under the Connecticut Corporation Business tax. For fiscal years ending on or after October 31, 1947, the rate on net income is 3% instead of 2% and the minimum tax rate is \$1.50 per thousand instead of \$1.00.

Passing in Review

A Review of Current Technical and Business Books and Pamphlets

By AMELIA YOUNG, Business Librarian, Hartford Public Library

Burns and Mitchell. Measuring
Business Cycles. National Bureau of Economic Research,
1946. \$5.00.

Burns and Mitchell contradict the conclusions of Dewey and Dakin, authors of the much-discussed bestseller, "Cycles, the Science of Prediction." This prediction, known to most of us, is to the effect that business can expect a major depression soon after 1950 as a result of four economic rhythms. The cycle students, at the Bureau of Economic Research on the other hand, examine in detail over a thousand economic business fluctuations and conclude that no two are alike; this tends to nullify the Dewey and Dakin theory of regular recurrent cycles and depression lows. Dr. Burns gives us a detailed, scholarly and monumental study in the technique of measuring cyclical behavior.

Buyers for Export, 1946-47. T. Ashwell and Co., 1946. \$10.00.

An authoritative listing of New York City export buyers, giving such information as capital, names of officers, markets desired, branch offices, and goods bought for export. Included in this directory are export merchants, commission houses, manufacturers' representatives and resident purchasing agents for foreign governments, railroad companies, department stores, sugar centrals and the like. A second listing designates the names of New York export managers and U. S. manufacturers which they represent.

Dewhurst, J. Frederic and Associates. America's Needs and Resources. Twentieth Century Fund, 1947. \$5.00.

The Twentieth Century Fund, as the research medium, in an impressive study on social and economic changes, reports optimistically on what the nation can do within the next decade, 1950-1960. Dynamic, detailed interpretation giving text, tables, charts and projections in pointing out the realization of America's vast economic and social potentials. Business executives may find this huge volume an aid to planning markets and business far in the future.

EDITOR'S NOTE: This department, giving a partial list of peace-time products manufactured in Connecticut by company, seeks to facilitate contacts between prospective purchasers in domestic or foreign markets and producers. It includes only those listings ordered by Connecticut producers. Interested buyers may secure further information by writing this department.

(Advertisement)

Accounting Forms
Baker Goodyear Co The
Accounting Machines
Underwood Corporation
Adding Machines
Underwood Corporation
Advertising Specialties
H C Cook Co The 32 Beaver St
Waterbury Companies Inc
Aero Webbing Products

Dussell Mig Co

Middletown Russell Mig Co

Air Compressors

Spencer Turbine Co The Hartford

Air Conditioning

Home Heating Service Inc (forced air heating units, oil fired)

Abscraft

South Norwalk Home Heating Service Inc (toreed units, oil fired)

Aircraft
Chance Vought Aircraft Division United Aircraft Corporation (airplanes)

Stratford Sikorsky Aircraft Division United Aircraft Corporation (helicopters)

Chandler Evans Division Niles-Bement-Pond Co (jet engine accessories, aircraft carburetors, fuel pumps, water pumps and Protek plugs)

West Hartford Warren McArthur Corp (Airplane Seatings)

Aircraft Electrical Testing Equipment United Advertising Corp, Electrical Division

New Haven United Advertising Corp, Electrical Division

New Haven

Aircraft—Repair & Overhaui

Airport Department Pratt & Whitney Aircraft

Division Rentschler Field East Hartford

United Airports Div United Aircraft Corp

Rentschler Field East Hartford

Aircraft Tubes

American Tube Bending Co Inc

Air Ducts

Wiremold Co The (Retractable) Hartford

Airplanes

Chance-Vought Aircraft Div United Aircraft

Corp Aluminum Castings Corp Aluminum Castings Strattoru
Eastern Malleable Iron Company The
Naugatuck Newton-New Haven Co 688 Third Avenue West Haven Aluminum Forgings
Scovill Manufacturing Company Waterbury 91
Aluminum Goods
Waterbury Companies Inc
Aluminum Ingots
Lapides Metals Corp
Aluminum Lasts
Shoe Hardware Div U S Rubber Company
Waterbury
Colls
Colls
Colls Aluminum—Sheets & Colls
United Smelting & Aluminum Co Inc

Amounting New Haven United Smelting & Aluminum Co Inc
Memoral Memo Products Corp (insulated wire, cable New Haven and wick)
Rockhestos Products Corp (insulated wire, cable and cords)
Rew Haven
Asbestos & Rubber Packing
Colt's Manufacturing Company
Hartford
Assemblies—Small
Greist Manufacturing Co The
Han-Dee Spring and Manufacturing Co The
(Small)
Wallace Barnes Co The Div Associated Spring
Corp Wallace Barnes Co The Div October Corp Auto Cable Housing Wiremold Company The Hartford Automatic Control Instruments
Bristol Co The (temperature, pressure, flow, humidity, time)
Automobile Accessories
Kilborn-Sauer Company (lights and other accessories)
Ravbestos Div of Raybestos-Manhattan Inc The (brake lining, rivet brass, clutch facings, packing)
Bridgeport

ew

phlets

rarian.

uring Bu-

arch.

t the Dakin,

bestredicmost

ss can

after

nomic

t the

n the

ver a

o are

Dewey

irrent

Burns

meas-

. T.

0.00.

New

such

f of-

ffices, luded nants, urers' asing

railtores,

New

anu-

soci-Retury

l, as

ssive

nges, e na-

cade, nter-

the omic

aid

far

Automotive Friction Fabrics
Russell Mfg Co The Middletown Automotive Parts

Eis Manufacturing Co (Hydraulic and Mechanical) Eis Manufacturing Co (Lighteau Middletown Automotive & Service Station Equipment Raybestos Div of Raybestos-Manhattan Inc The (brake service machinery) Bridgeport Scovill Manufacturing Company (Canned Oil Dispensers)

Automotive Tools

Fis Manufacturing Company Middletown Automotive Tools
Eis Manufacturing Company
Bakelite Moldings
Waterbury Companies Inc
Watertown Mig Co The
Bakery Ovens
American Machine & Foundry Co
Balis

Middletown
Waterbury
Watertown
Waterbury
Waterbury
Waterbury American Machine a round, Shalis
Abbott Ball Co The (steel bearing and burnish-Hartford ing)
Hartford
Hartford Steel Ball Co The (steel bearing and
burnishing, brass, bronze, monel, stainless
aluminum)
Hartford Banks Hall Mfg Co (dime and combination) Ansonia
Barrels
Abbott Ball Co The (burnishing and tumbling)
Hartford Hartford Steel Ball Co The (tumbling)
Hartford Bathroom Accessories
Autoyre Company The
Charles Parker Co The
Bath Tubs Dextone Company

Bearings
Fafnir Bearing Co (ball)
New Departure Div of General Motors (ball)
Norma-Hoffmann
roller)

Bath Tubs
New Haven
New Britain
Motors (ball)
Britain
Corp (ball and
Stamford roller)

Bellows

Bridgeport Thermostat Company Inc (metallic)
Bridgeport Bridgeport Thermostat Company Inc Bridgeport Bellows Shaft Seal Assemblies Bridgeport Thermostat Company Inc Bridgeport Thermosa.

Bells
Bevin Brothers Mfg Co
Gong Bell Co The
Gaynor Electric Company Inc
Gaynor Electric East Hampton Bristol Company The
Saling Manufacturing Company
aligning)

Waterbury
(patented selfUnionville Belting Hartford Belting Co
Russell Mfg Co The
Thames Belting Co The
Benches
Charles Parker Co The (piano) Hartford Middletown Norwich Charles Parker Co The (piano)

Bends—Pipe or Tube

National Pipe Bending Co The

160 River St New Haven

Bent Tubing

American Tube Bending Co Inc New Haven

Bicycle Coaster Brakes

New Departure Div General Motors Corp

Bristol Meriden Bicycle Sundries
New Departure Div General Motors Corp
Bristol Binders Board
Colonial Board Company
Biological Products
Ernst Bischoff Company Inc
Biacking Salts for Metals
Mitchell-Bradford Chemical Co
Biacking Company
Division (hack saw and band saw)
Hartford
Bleaching, Dyeling, Printing & Finishing
Glasgo Finishing Company
The (textile fabrics)

Blocks

Bistol

Manchester

Bristol

Manchester

Itoryton

Bridgeport

Flides

Bridgeport

Bridgeport

Bridgeport

Bristol

Manchester

Bridgeport

Br

Blower Systems
Colonial Blower Company
Connecticut Blower Company
L R Mig Div of The Ripley Co
Blueprints and Photostats
Joseph Merritt & Co
Boilers
New Haven Bigelow Co The New Haven
Petroleum Heat & Power Co (domestic only)
Stamford Bolts & Nuts
Blake & Johnson Co The (nuts, machine screw-bolts, stove)
Clark Brothers Bolt Co
O K Tool Co Inc The (T-Slot)
33 Hull St Shelton Bonderizing
Clairglow Mfg Company
Leeds Electric and Mfg Co The
Bouillon Cubes
Maggi Co Inc (Maggi's) Portland Hartford Lydall & Foulds Paper Co The National Folding Box Co New Haven Pulp & Board Co Robertson Paper Box Co Robert Gair Co New Milford Manchester New Haven New Haven Montville Portland Clairglow Mfg Company (metal) Portland Folding Cartons Incorporated (paper, folding) Manchester Merriam Mfg Co (steel cash, bond, security, fitted tool and tackle boxes) Durham Robert Gair Cq (corrugated and shipping containers) Portland Boxes & Crates

City Lumber Co of Bridgeport Inc The Bridgeport Atlantic Carton Corp Norwich Bridgeport Paper Box Co Bridgeport Carpenter-Hayes Paper Box Co Inc The .

East Hampton M S Dowd Carton Co
National Folding Box Co (paper folding)
New Haven Pulp & Board Co The Roberts on Paper Box Co
Robert Gair Co
S Curtis & Son Inc
Warner Brothers Company The
Boxes—Paper—Setup
Bridgeport Paper Box Co
Heminway Corporation The
Brake Cables Brake Cables
Eis Manufacturing Co Raybestos Div of Raybestos-Manhattan Inc The (automotive and industrial)
Russell Mfg Co The Middletown Middletown Middletown Bridgeport Middletown Russell Mfg Co The
Brake Service Parts
Eis Manufacturing Co
Brass and Bronze
American Brasss Co The (sheet, wire, rods, Waterbury tubes)
Bristol Brass Corp The (sheet, wire, rods)
Bristol Chase Brass & Copper Co Waterbury
Miller Company The (phosphor bronze and brass
in sheets, strips, rolls) Meriden
Scovill Manufacturing Company
Thinsheet Metals Co The (sheets and rolls)
Waterbury Scovill Manuscase Co The (sheets and Waterbury Brass & Bronze Ingot Metal Whipple and Choate Company The Bridgeport Brass Goods
Rostand Mfg Co The (Ecclesiastical Brass Wares)

Kovill Manufacturing Company (To Order)

Waterbury 91

Waterbury 91

Waterbury 91

Waterbury 91

Waterbury 91 Waterbury 91
Waterbury Companies Inc (to order) (small sheet metal parts)
Winchester Repeating Arms Company Division
Olin Industries Inc
Bridgeport Brass Co
Chase Brass & Copper Co
Scovill Manufacturing Company Waterbury 91
Reas Stencils—Interchangeable Brass Stencils—Interchangeable
Fletcher Terry Co The Box 415, Forestville Brass Wall Plates
Gaynor Electric Company Inc Bridgeport Brick—Building
Donnelly Brick Co The New Britain (Advt.)

fabrics) Blocks Norwich
Howard Company (cupola fise clay) New Haven
Colonial Blower Company Hartford
Connecticut Blower Company Hartford
Spencer Turbine Co The Hartford

Bricks-Fire
Howard Company Bright Wire Goods New Haven
Howard Company Bright Wire Goods Sargent & Company (Screw Eyes, Screw Hooks, Cup Hooks, Hooks and Eyes, C. H. Hooks)
American Standard Co Plantsville
Hartford Special Machinery Co The Brooms—Brushes
Fuller Brush Co The Hartford
B Schwanda & Sons Staffordville
G E Prentice Mfg Co The Hatheway Mfg Co The (Dee Rings) Bridgeport Hawie Mfg Co The John M Russell Mfg Co Inc Naugatuck
B Schwanda & Sons Staffordville G E Prentice Mig Co The Kensington Hatheway Mig Co The (Dee Rings) Bridgeport Hawie Mig Co The Bridgeport John M Russell Mig Co Inc Patent Button Co The Shoe Hardware Div U S Rubber Company (footwear, clothing and strap) Waterbury Waterbury Companies Inc Waterbury Waterbury Pollshing Compositions
Apothecaries Hall Co Waterbury
Williamsville Buff Mfg Co The Buttons B. C. Lander & C.
B Schwanda & Sons Staffordville Colt's Manufacturing Company L C White Company The, Frank Parizek Manufacturing Co The
Patent Button Co The Waterbury Scovill Manufacturing Company (Uniform and Tack Fasteners) Waterbury 91
Waterbury Companies Inc Waterbury
Cabinets Charles Parker Co The (medicine) Cabinet Work Meriden
Hartford Builders Finish Co Hartford
Andrew B Hendryx Co The (bird and animal) Cams New Haven
Hartford Special Machinery Co The Hartford Rowbottom Machine Company Inc Waterbury
F B Skiff Inc Capacitors Hartford
Electro Motive Mfg Co Inc The (mica &
trimmer) Willimantic Card Clothing Standard Card Clothing Co The (for textile mills) Stafford Springs
Sargent & Company (Planes, Squares, Plumb Bobs, Bench Screws, Clamps and Saw Vises) New Haven
Bigelow-Sanford Carpet Co Thompsonville Carpet Lining
Palmer Brothers Co Fitchville Casket Trimmings
Casters Bridgeport
Bassick Company The (Industrial and General) Casters—Industrial Bridgeport George P Clark Co Windsor Locks
Castings Prodley & Hubbard Mig Co The (grey iron
brass, bronze, aluminum) Meriden Charles Parker Co The (gray iron) Eastern Malleable Iron Company The (malleable iron, Z metal and alloy) Naugatuck Gillette-Vibber The (grey iron, brass, bronze,
able iron, Z metal and alloy) Naugatuck Gillette-Vibber The (grey iron, brass, bronze, aluminum, also Bronze Bushing Stock) New London
John M Russen Mig Co Inc (brass, bronze and
aluminum) Malleable Iron Fittings Co (malleable iron and steel) Steel) Naugatuck Branford
McLagon Foundry Co (gray iron) New Haven Newton-New Haven Co (zinc and aluminum) 688 Third Ave West Haven
Philbrick-Booth & Spencer Inc (grey iron)
Carrill Manfasturing Company (Dance &
Union Mfg Co (gray iron) New Britain Waterbury Foundry Company The (highway &
hrass) Widdletown
Bradley & Hubbard Mfg Co The (zinc and aluminum) Meriden
Centrifugal Blower Wheels Torrington Manufacturing Co The Torrington
John M Russell Mfg Co Inc Naugatuck
Chain—Welded and Weldless Bridgeport Chain & Mfg Co Bridgeport Chain—Bead
Bead Chain Mfg Co The Bridgeport

1

Connecticut Company The (excursions a spe-
cialty) New Haven
American Cynamid & Chemical Corp Waterbury
Apothecaries riall Co waterbury
Edcan Laboratories South Norwalk Macalaster Bicknell Company New Haven
MacDermid Incorporated Waterbury
John Magee & Co Incorporated Saybrook
Chromium Plating Chromium Corp of America Waterbury
Chromium Process Company The Shelton
Cushman Chuck Co The Hartford Chucks & Face Plate Jaws
Union Mig Co New Britain
Howard Company (Fire Howard "B" and High
Temperature Dry) New Haven Cleansing Compounds
MacDermid Incorporated Waterbury
Lux Clock Mig Co The Waterbury
Clocks
Seth Thomas Clocks United States Time Corporation The
Clocks-Alarm Waterbury
Lux Clock Mfg Co The Waterbury New Haven Clock and Watch Co The (spring
& electric) New Haven
William L Gilbert Clock Corporation The Winsted
Clocks-Automatic Cooking Lux Clock Mfg Co The Waterbury
Clutch Facings
Russell Mfg Co The Middletown
Coluch Pire or Tithe Bridgeport
National Pipe Bending Co The 160 River St New Haven
160 River St New Haven
Colnmaster Products Hall Mfg Co Ansonia
Comfortables
Palmer Brothers Co Fitchville
Palmer Brothers Co Fitchville
Palmer Brothers Co Fitchville
Palmer Brothers Co Fitchville Commercial Heat Treating A F Holden Company The 52 Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intrafacility) Compressors
Palmer Brothers Co Commercial Heat Treating A F Holden Company The 52 Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intrafacility) Compressors Norwalk Company Inc (high pressure air and gas) South Norwalk
Palmer Brothers Co Commercial Heat Treating A F Holden Company The 52 Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intrafacility) Compressors Norwalk Company Inc (high pressure air and gas) South Norwalk Concrete Products Plasticrete Corp Hamden
Palmer Brothers Co Commercial Heat Treating A F Holden Company The Solution Equipment Airadio Incorporated (aircraft, marine, intrafacility) Company Inc (high pressure air and gas) Concrete Products Plasticrete Corp Condensers Fitchville Fitc
Palmer Brothers Co Commercial Heat Treating A F Holden Company The 52 Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intrafacility) Compressors Norwalk Company Inc (high pressure air and gas) Concrete Products Plasticrete Corp Condensers Airadio Incorporated (variable) Cones
Palmer Brothers Co Commercial Heat Treating A F Holden Company The South Plant Stamford Communication Equipment Airadio Incorporated (aircraft, marine, intrafacility) Stamford Norwalk Company Inc (high pressure air and gas) Concrete Products Plasticrete Corp Airadio Incorporated (variable) Stamford Conco Products Co (Climax-Lowell Div) (Paper) Mystic
Palmer Brothers Co Commercial Heat Treating A F Holden Company The 52 Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intra- facility) Stamford Company Inc (high pressure air and gas) Concrete Products Plasticrete Corp Condensers Airadio Incorporated (variable) Conce Sonoco Products Co (Climax-Lowell Div) (Paper) Consulting Engineers
Palmer Brothers Co Commercial Heat Treating A F Holden Company The 52 Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intra- facility) Stamford Company Inc (high pressure air and gas) Concrete Products Plasticrete Corp Condensers Airadio Incorporated (variable) Stamford Concerd Products Concerd Products Flamen Concerd (variable) Stamford Concerd Products Concerd (variable) Stamford Concerd Products Concerd Products Concerd Products Stanley Products Co (Climax-Lowell Div) (Paper) Mystic Stanley Products Consulting Engineers Stanley Products Consulting Stanley Products Consulting Cons
Palmer Brothers Co Commercial Heat Treating A F Holden Company The 52 Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intra- facility) Stamford Norwalk Company Inc (high pressure air and gas) Concrete Products Hamden Concrete Products Hamden Concorporated (variable) Stamford Conco Products Co (Climax-Lowell Div) (Paper) Consulting Engineers Stanley P Rockwell Co Inc The (Consulting) 296 Homestead Ave Hartford Contract Malleable Iron Fittings Company Malleable Iron Fittings Company Branford
Palmer Brothers Commercial Heat Treating A F Holden Company The 52 Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intrafacility) Stamford Compensors Norwalk Company Inc (high pressure air and gas) South Norwalk Plasticrete Corp Hamden Concrete Products Plasticrete Corp Hamden Cones Sonoco Products Co (Climax-Lowell Div) (Paper) Consulting Engineers Stanley P Rockwell Co Inc The (Consulting) Hartford Contract Machining Malleable Iron Fittings Company Branford
Palmer Brothers Commercial Heat Treating A F Holden Company The 52 Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intrafacility) Compressors Norwalk Company Inc (high pressure air and gas) Concrete Products Plasticrete Corp Hamden Airadio Incorporated (variable) Conces Sonoco Products Co (Climax-Lowell Div) (Paper) Consulting Engineers Stanley P Rockwell Co Inc The (Consulting) 296 Homestead Ave Contract Machining Malleable Iron Fittings Company Contract Manufacturers Greist Mig Co The (metal parts and assemblies)
Palmer Brothers Commercial Heat Treating A F Holden Company The 52 Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intrafacility) Compressors Norwalk Company Inc (high pressure air and gas) Concrete Products Plasticrete Corp Hamden Airadio Incorporated (variable) Conces Sonoco Products Co (Climax-Lowell Div) (Paper) Consulting Engineers Stanley P Rockwell Co Inc The (Consulting) 296 Homestead Ave Contract Machining Malleable Iron Fittings Company Contract Manufacturers Greist Mig Co The (metal parts and assemblies)
Palmer Brothers Co Commercial Heat Treating A F Holden Company The 52 Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intra- facility) Stamford Compensors Norwalk Company Inc (high pressure air and gas) Concrete Products Plasticrete Corp Condensers Airadio Incorporated (variable) Conces Sonoco Products Co (Climax-Lowell Div) (Paper) Consulting Engineers Stanley P Rockwell Co Inc The (Consulting) 296 Homestead Ave Contract Machining Malleable Iron Fittings Company Malleable Iron Fittings Company Greist Mfg Co The (metal parts and assemblies) 503 Blake St Merriam Mfg Co (production runs—metal boxes and containers to specifications) Durham Scovill Manufacturing Company (Metal Parts and Assemblies) Waterbury 91
Palmer Brothers Co Commercial Heat Treating A F Holden Company The So Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intrafacility) Stamford Norwalk Company Inc (high pressure air and gas) South Norwalk Plasticrete Corp Concrete Products Plasticrete Corp Airadio Incorporated (variable) Cones Sonoco Products Co (Climax-Lowell Div) (Paper) Consulting Engineers Stanley P Rockwell Co Inc The (Consulting) 296 Homestead Ave Contract Manufacturers Greist Mfg Co The (metal parts and assemblies) Sould Blake St Merriam Mfg Co (production runs—metal boxes and containers to specifications) Scovill Manufacturing Company (Metal Parts and Assemblies) Waterbury Companies Inc Waterbury Companies Inc
Palmer Brothers Co Commercial Heat Treating A F Holden Company The Sea Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intrafacility) Stamford Norwalk Company Inc (high pressure air and gas) South Norwalk Plasticrete Corp Concrete Products Plasticrete Corp Condensers Airadio Incorporated (variable) Cons Sonoco Products Co (Climax-Lowell Div) (Paper) Consulting Engineers Stanley P Rockwell Co Inc The (Consulting) 296 Homestead Ave Contract Manufacturers Greist Mfg Co The (metal parts and assemblies) 503 Blake St Corpoduction runs—metal boxes and containers to specifications) Scovill Manufacturing Company American Mfg Co (production runs—metal boxes and Assemblies) Materbury Companies Inc Controllers Bristol Company The Waterbury Bristol Company The Waterbury Bristol Company The Waterbury Bristol Company The Waterbury Waterbury
Palmer Brothers Co Commercial Heat Treating A F Holden Company The 52 Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intra- facility) Stamford Company Inc (high pressure air and gas) Concrete Products Plasticrete Corp Condensers Airadio Incorporated (variable) Stamford Conces Sonoco Products Co (Climax-Lowell Div) (Paper) Consulting Engineers Stanley P Rockwell Co Inc The (Consulting) 296 Homestead Ave Contract Machining Malleable Iron Fittings Company Gontract Manufacturers Greist Mig Co The (metal parts and assemblies) 503 Blake St Merriam Mig Co (production runs—metal boxes and containers to specifications) Scovill Manufacturing Company (Metal Parts and Assemblies) Waterbury Companies Bristol Company The Manning Maxwell & Moore Inc Waterbury Marchary Marc
Palmer Brothers Co Commercial Heat Treating A F Holden Company The 52 Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intra- facility) Stamford Company Inc (high pressure air and gas) Concrete Products Plasticrete Corp Condensers Airadio Incorporated (variable) Concrete Products Hamden Condensers Sonoco Products Co (Climax-Lowell Div) (Paper) Mystic Consulting Engineers Stanley P Rockwell Co Inc The (Consulting) 296 Homestead Ave Contract Manufacturers Greist Mig Co free (metal parts and assemblies) So3 Blake St Merriam Mig Co (production runs—metal boxes and containers to specifications) Scovill Manufacturing Company (Metal Parts and Assemblies) Waterbury Companies Inc Controllers Bristol Company The Manning Maxwell & Moore Inc Conveyor Systems Leeds Electric and Mig Co The Hartford
Palmer Brothers Co Commercial Heat Treating A F Holden Company The 52 Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intra- facility) Stamford Norwalk Company Inc (high pressure air and gas) Concrete Products Plasticrete Corp Condensers Airadio Incorporated (variable) Conco Products Cocones Sonoco Products Co (Climax-Lowell Div) (Paper) Mystic Plasticrete Corp Consulting Engineers Stanley P Rockwell Co Inc The (Consulting) 296 Homestead Ave Hartford Contract Manufacturers Greist Mfg Co The (metal parts and assemblies) 503 Blake St Merriam Mfg Co (production runs—metal boxes and containers to specifications) Scovill Manufacturing Company Waterbury Companies Inc Controllers Bristol Company The Manning Maxwell & Moore Inc Conveyor Systems Leeds Electric and Mfg Co The Copper American Brass Co The (sheet, wire, rods
Palmer Brothers Co Commercial Heat Treating A F Holden Company The Sea Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intrafacility) Stamford Norwalk Company Inc (high pressure air and South Norwalk Plasticrete Corp Concrete Products Plasticrete Corp Airadio Incorporated (variable) Cons Sonoco Products Co (Climax-Lowell Div) (Paper) Consulting Engineers Stanley P Rockwell Co Inc The (Consulting) 296 Homestead Ave Contract Manufacturers Greist Mfg Co The (metal parts and assemblies) Sould Blake St Merriam Mfg Co (production runs—metal boxes and containers to specifications) Scovill Manufacturing Company Materbury Company The Manning Maxwell & Moore Inc Conper American Brass Co The (sheet, wire, rods, Waterbury Mattrbury Company The Manning Maxwell & Moore Inc Conveyor Systems Leeds Electric and Mfg Co The Copper American Brass Co The (sheet, wire, rods, Waterbury Mattrbury Company The Marticra Copper American Brass Co The (sheet, wire, rods, Waterbury Marchury Popper) Marchury Popper American Brass Co The (sheet, Waterbury Popper) Marchury Popper American Brass Co The (sheet, Waterbury Popper) Marchury Popper American Brass Co The (sheet, Waterbury Popper) Marchury Popper American Brass Co The (sheet, Waterbury Popper)
Palmer Brothers Co Commercial Heat Treating A F Holden Company The 52 Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intra- facility) Stamford Norwalk Company Inc (high pressure air and gas) Concrete Products Plasticrete Corp Condensers Airadio Incorporated (variable) Concoe Sonoco Products Co (Climax-Lowell Div) (Paper) Consulting Engineers Stanley P Rockwell Co Inc The (Consulting) 296 Homestead Ave Contract Manufacturers Greist Mfg Co The (metal parts and assemblies) 503 Blake St Merriam Mfg Co (production runs—metal boxes and containers to specifications) Scovill Manufacturing Company Controllers Bristol Company The Manning Maxwell & Moore Inc Conycoy Manning Maxwell & Moore Inc Conycoy Controllers Bristol Company The Manning Maxwell & Moore Inc Copper American Brass Corp The (sheet) Copper American Brass Corp The (sheet) Chase Brass & Copper Co (sheet, wire, rods Waterbury Waterbury Firstol Brass Corp The (sheet) Chase Brass & Copper Co (sheet, wire, rods Waterbury Waterbury Waterbury Firstol Brass Corp The (sheet) Chase Brass & Copper Co (sheet, rod, wire, rods Waterbury Waterbury Waterbury Firstol Brass Corp To (sheet) Chase Brass & Copper Co (sheet, rod, wire, rods Waterbury Waterbury Waterbury Waterbury Waterbury Firstol Reserved
Palmer Brothers Commercial Heat Treating A F Holden Company The 52 Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intra- facility) Stamford Company Inc (high pressure air and gas) South Norwalk Concrete Products Plasticrete Corp Condensers Airadio Incorporated (variable) Stamford Cones Sonoco Products Co (Climax-Lowell Div) (Paper) Mystic Consulting Engineers Stanley P Rockwell Co Inc The (Consulting) 296 Homestead Ave Contract Machining Malleable Iron Fittings Company Malleable Iron Fittings Company South Mystic Contract Manufacturers Greist Mfg Co The (metal parts and assemblies) 503 Blake St Merriam Mfg Co (production runs—metal boxes and containers to specifications) Scovill Manufacturing Company (Metal Parts and Assemblies) Waterbury Companies Inc Controllers Bristol Company The Manning Maxwell & Moore Inc Conveyor Systems Leeds Electric and Mfg Co The Conper American Brass Corp The (sheet) Chase Brass & Copper Co (sheet, tube) Prinsheet Metals Co The (sheets and rolls)
Palmer Brothers Co Commercial Heat Treating A F Holden Company The 52 Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intra- facility) Stamford Company Inc (high pressure air and gas) South Norwalk Concrete Products Plasticrete Corp Condensers Airadio Incorporated (variable) Conces Sonco Products Co (Climax-Lowell Div) (Paper) Consulting Engineers Stanley P Rockwell Co Inc The (Consulting) 296 Homestead Ave Contract Manufacturers Greist Mfg Co The (metal parts and assemblies) 503 Blake St Merriam Mfg Co (production runs—metal boxes and containers to specifications) Scovill Manufacturing Company Controllers Bristol Company The Materbury Companies Inc Controllers Bristol Company The Manning Maxwell & Moore Inc Copper American Brass Corp The (sheet) Chase Brass & Copper Co (sheet, wire, rods Waterbury Thinsheet Metals Co The (sheets and rolls) Waterbury Waterbury Waterbury Firstol Brass Corp The (sheet) Chase Brass & Copper Co (sheet, rod, wire, rods Waterbury Waterbury Waterbury Firstol Brass Corp The (sheet) Chase Brass & Copper Co (sheet, rod, wire, rods Waterbury Waterbury Waterbury Thinsheet Metals Co The (sheets and rolls) Waterbury Waterbury Waterbury Waterbury Waterbury Waterbury Firstol Brass Corp The (sheet) Chase Brass & Copper Co (sheet, rod, wire, rods Waterbury Waterbury Thinsheet Metals Co The (sheets and rolls) Waterbury Waterbury Waterbury Waterbury Waterbury Waterbury Waterbury Firstol Brass Corp The (sheet) Chase Brass & Copper Co (sheet, rod, wire, rods Waterbury Waterbury Waterbury Thinsheet Metals Co The (sheets and rolls) Waterbury
Palmer Brothers Co Commercial Heat Treating A F Holden Company The Sea Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intrafacility) Stamford Norwalk Company Inc (high pressure air and gas) South Norwalk Plasticrete Corp Condensers Airadio Incorporated (variable) Conses Sonoco Products Co (Climax-Lowell Div) (Paper) Consulting Engineers Stanley P Rockwell Co Inc The (Consulting) 296 Homestead Ave Contract Manufacturers Greist Mfg Co The (metal parts and assemblies) New Haven Amoning Marwell & Moore Inc Controllers Bristol Company The Manning Maxwell & Moore Inc Conper American Brass Corp The (sheet) Bristol Chase Brass & Copper Co (sheet, rod, wire, rods Waterbury Bristol Brass Corp The (sheet) Bristol Chase Brass & Copper Co (sheet, rod, wire, rods Waterbury Bristol Brass Corp The (sheet) Bristol Chase Brass & Copper Co (sheet, rod, wire, rods Waterbury Bristol Brass Corp The (sheet) Bristol Chase Brass & Copper Co (sheet, rod, wire, rods Waterbury Bristol Brass Corp The (sheet) Bristol Chase Brass & Copper Co (sheet, rod, wire, rods Waterbury Bristol Brass Corp The (sheet) Bristol Chase Brass & Copper Co (sheet) Waterbury Bristol Brass Corp The (sheet) Waterbury
Palmer Brothers Commercial Heat Treating A F Holden Company The 52 Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intra- facility) Stamford Company Inc (high pressure air and gas) Concrete Products Plasticrete Corp Condensers Airadio Incorporated (variable) Concrete Products Plasticrete Corp Condensers Airadio Incorporated (variable) Concrete Connects Sonoco Products Co (Climax-Lowell Div) (Paper) Mystic Consulting Engineers Stanley P Rockwell Co Inc The (Consulting) 296 Homestead Ave Contract Manufacturers Greist Mig Co The (metal parts and assemblies) So3 Blake St Merriam Mig Co (production runs—metal boxes and containers to specifications) Scovill Manufacturing Company (Metal Parts and Assemblies) Waterbury Companies Inc Controllers Bristol Company The Manning Maxwell & Moore Inc Conveyor Systems Leeds Electric and Mig Co The Copper Shingles New Haven Copper Co Sheets New Haven Copper Shingles New Haven Copper Shingles New Haven Copper Co The Conveyor Systems Seymour Copper Shingles New Haven Copper Co The Conveyor Systems Seymour Sey
Palmer Brothers Commercial Heat Treating A F Holden Company The 52 Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intra- facility) Stamford Company Inc (high pressure air and gas) Concrete Products Plasticrete Corp Condensers Airadio Incorporated (variable) Concrete Products Plasticrete Corp Condensers Airadio Incorporated (variable) Concrete Connects Sonoco Products Co (Climax-Lowell Div) (Paper) Mystic Consulting Engineers Stanley P Rockwell Co Inc The (Consulting) 296 Homestead Ave Contract Manufacturers Greist Mig Co The (metal parts and assemblies) So3 Blake St Merriam Mig Co (production runs—metal boxes and containers to specifications) Scovill Manufacturing Company (Metal Parts and Assemblies) Waterbury Companies Inc Controllers Bristol Company The Manning Maxwell & Moore Inc Conveyor Systems Leeds Electric and Mig Co The Copper Shingles New Haven Copper Co Sheets New Haven Copper Shingles New Haven Copper Shingles New Haven Copper Co The Conveyor Systems Seymour Copper Shingles New Haven Copper Co The Conveyor Systems Seymour Sey
Palmer Brothers Co Commercial Heat Treating A F Holden Company The 52 Richard St West Haven Communication Equipment Airadio Incorporated (aircraft, marine, intra- facility) Stamford Company Inc (high pressure air and gas) Concrete Products Plasticrete Corp Condensers Airadio Incorporated (variable) Stamford Concrete Products Hamden Concrete Manufacturers Stanley P Rockwell Co Inc The Consulting Engineers Stanley P Rockwell Co Inc The Contract Manufacturers Greist Mig Co The (the tal parts and assemblies) So3 Blake St Merriam Mig Co (production runs—metal boxes and containers to specifications) Scovill Manufacturing Company Waterbury Waterbury Waterbury Waterbury Waterbury Waterbury Manning Maxwell & Moore Inc Conveyor Systems Leeds Electric and Mig Co The Copper American Brass Co The (sheet) Waterbury W

Corrugated Shipping Cases
Connecticut Corrugated Box Div Robert Gair
Portland Co Inc
D L & D Container Corp 87 Shelton Ave
New Haven Cosmetic Containers

Eyelet Specialty Co The
Cosmetics
J B Williams Co The
Northam Warren Corporation
Cotton Batting & Jute
Palmer Brothers Co
Cotton Yarn
Floyd Cranska Co The
Counting Devices

New Haven
Waterbury
Glastonbury
Stamford
Batting
Fitchville
Fitchville
Moosup

Moosup Veeder-Root Inc Dextone Co The Hartford Dextone Co The Cutters

American Standard Co (special) Plantsville Barnes Tool Company The (pipe cutters, hand)

New Haven willing) New Haven O K Tool Co Inc The (inserted tooth milling)
33 Hull St
Standard Machinery Co The (rotary board, single and duplex)

Delayed Action Mechanism

M H Rhodes Inc
R W Cramer Company Inc The
Dental Gold Alloys

M New Commany The
Hartford
Hartford
Hartford Dental Gold Alloys
J M Ney Company The
Diamonds—Industrial
Diamond Tool and Die Works
Dictating Machines
Dictaphone Corporation
Gray Manufacturing Company The
Soundscriber Corporation The
Die & Tool Makers
Parsons Tool Inc
Die Castings
Newton-New Haven Co Inc 688 Hartford Hartford Bridgeport Hartford New Haven New Britain 688 Third Ave West Haven Die Casting Dies

ABA Tool & Engineering Co
Weimann Bros Mfg Co The
Die Castings (Aluminum & Zinc)
Corbin Cabinet Lock Div American Hardware
Corp
Die-Heads—Self Opening Corp Die-Heads—Self Opening
Eastern Machine Screw Corp The Truman & Barclay Sts
Geometric Tool Co The Dies
Dies

Rew Haven
Dies

Die American Standard Co Plantsville Hoggson & Pettis Mfg Co The 141 Brewery St New Haven Parker Stamp Works Inc The (for plastics and die castings) Washing Machines
Colt's Manufacturing Company Hartford
Disk Harrows
Orkil Inc—Cutaway Harrow Division
Higganum P & F Corbin Division The American Hardware Corp New Britain New Haven Sargent & Company The Company The Stamford Dowel Pins
Allen Manufacturing Co The
Drafting Accessories
Joseph Merritt & Co
Draperies
Palmer Brothers Co Hartford Hartford Fitchville Drilling Machines
Henry & Wright Manufacturing Company The (sensitive) Drop Forgings Atwater Mfg Co Blakeslee Forging Co The Bridgeport Hdwe Mfg Corp The Capewell Mfg Company Wilcox Crittenden & Co Inc Plantsville Plantsville Bridgeport Hartford Middletown Wilcox Crittenden & Co Inc
Druggiats' Rubber Sundries
Goodyear Rubber Sundries Inc (Guardian
"Plasti-Cleer," baby pants, crib sheets & bibs,
household aprons, raincoats, scarves & hoods,
shower curtains, etc.) New Haven
Seamless Rubber Company The New Haven Dust Collecting Systems
Connecticut Blower Company Connecticut Blower Company

Edged Tools

Collins Co The (axes and other edged tools)

Collinsville Russell Mfg Co The Electric Appliances
Silex Co The 80 Pliny St Hartford Silex Co The

Electric Cables

Rockbestos Products Corp (asbestos insulated)

New Haven Trumbull Electric Mfg Co The Plainville (Advt.)

Danbury

Corrugated Box Manufacturers
ry Square Box Co The Danbury

Electric—Commutators & Segments
Cameron Elec Mfg Co The (rewinding motors)
Ansonia Cameron Electric Cord & Cord Sets
Accurate Insulated Wire Corp New Haven
Electric Cords
Rockbestos Products Corp (asbestos insulated)
New Haven Electric Eye Control

Corporation Torrington United Cinephone Corporation Torrington
Electric Fixture Wire
Rockbestos Products Corp (asbestos insulated)
New Haven Winsted Hardware Míg Co (trade mark "Durabilt")

Electric Insulation

Winsted Case Brothers Inc
Rogers Corporation The
Electric Panel Boards
Federal Electric Products Co Inc
Trumbull Electric Mig Co The
Electric Safety Switches
Federal Electric Products Co Inc
Trumbull Electric Mig Co The
Electric Signs
United Advertising Corp

Electric Time Controls Manchester Manchester Hartford New Haven United Advertising Corp

Electric Time Controls

R W Cramer Company Inc The
Electric Timepleces

New Haven Clock and Watch Co
mobile and alarm)

New Haven

New Haven Centerbrook Electric Wire Rockbestos Products Corp (asbestos insulated) Electrical Circuit Breakers
Federal Electric Products Co Inc
Electrical Conduit Fittings & Grounding
Specialties
Gillette-Vibber Company The
Electrical Control Apparatus
Federal Electric Products Co Inc
Trumbull Electric Mfg Co The
Flactrical Goods New Haven Hartford New London Hartford A C Gilbert Co

Electrical Goods

O S Electrical Motors

U S Electrical Motors Inc
Electrical Recorders

Bristol Co The
Electrical Relays and Controls

Allied Control Co New Haven Milford Waterbury Plantsville Electronic Equipment Stamford Airadio Incorporated
Electronics
Crystal Research Laboratories Inc
Gray Manufacturing Company The
United Cinephone Corporation
Electroplating
National Sherardizing & Machine Hartford Hartford Torrington Hartford Waterbury Waterbury Plating Company
Electroplating—Equipment & Supplies
New Haven Electroplating
Enthone Inc
Electrotypes
W T Barnm & Co Inc (all classes) New Haven
Elevators
Eastern Machinery Co The (passenger and
freight).

Service Co
Hartford Eastern Machinery Co The freight)
General Elevator Service Co
Enamelling
Conn Metal Finishing Co
Leeds Electric and Mfg Co
Waterbury Plating Company
Enameling and Finishing
Clairglow Mfg Co
Pratt & Whitney Aircraft Div United Aircraft
Corp (aircraft)
Wolverine Motor
marine)
Envelopes

(passenger and New Hartford
Hartford
Waterbury Enameling
Company
Enameling and Finishing
Clairglow Mfg Co
Engines
Clairglow Works Inc (diesel stationary
Bridgeport Envelopes Curtis 1000 Inc United States Envelope Company, Hartford Hartford United States Envelope Company, Hartford Division Extractors—Tap

Walton Company The 94 Allyn St Hartford Eyelets
Chromium Process Company The Steplets Chromium Process Company The United States of the Waterbury Plume & Atwood Mig Co The Waterbury Companies Inc Waterbury Companies Inc Waterbury General States of Epsteners—Silde & Snap

G E Prentice Mig Co The Scovill Manufacturing Company (Snap)
Scovill Manufacturing Company (Snap)
Waterbury 91

Felt Felt Auburn Manufacturing Company The (mechanical, cut parts) Middletown Felt—All Purpose
American Felt Co (Mills & Cutting Plant) Glenville

T

Gair

laven

rbury

nbury

hville

oosup

laven

sville

land) laven lling) melton

oard, Lystic

tford brook

tford

tford

ritain

Ave

ester

ware

n &

ville

and

tford

arditain iven The

ford ford ville

The

ville

ford

town

oods, aven aven ford ools) ville

ford

aven

ville vt.)

Waterbury Companies Inc Fibre Board Ferrules Waterbury Case Brothers Inc
C H Norton Co The
Rogers Corporation (Specialty)
File Cards
Standard Card Clothing Co The
Sta Manchester North Westchester Manchester Stafford Springs Film Spools
Watkins Manufacturing Co Inc
Finger Nail Clippers
H C Cook Co The 32 Beaver St Ansonia Firearms
Colt's Manufacturing Company Hartford
Remington Arms Co Inc Bridgeport
Winchester Repeating Arms Company Division
Olin Industries Inc New Haven
Fire Hose
Fabrics Fire Hose (municipal and industrial)
Sandy Hook Fireplace Goods

American Windshield & Specialty Co The
881 Boston Post Road Milford
John P Smith Co The (acreens) 423-33 Chapel
St New Haven Fireproof Floor Joists
Dextone Co The New Haven Dextone Co The Fireworks

M Backes' Sons Inc Wallingford
Fishing Tackle
Bevin-Wilcox Line Co The (lines)

East Hampton
Co Ansonia H C Cook Co The 32 Beaver St Ansonia Horton Mfg Co The (reels, rods, lines) Bristol Jim Harvey Div Local Industries Inc (nets, lures) Lakeville Jim Harvey Div Local Industries Inc (nets)

Lakeville
Winchester Repeating Arms Company Division
Olin Industries Inc
New Haven
Floating Arms Company Division
Olin Industries Inc
New Haven
Floating Arms Company Division
Olin Industries Inc
New Haven
Floating Arms Company Division
Olin Industries Inc
New Haven
Floating Cadwell Mfg Co The New Britain
Gaynor Electric Company Inc
Floating Cadwell Mfg Co The Williamatic
Vanderman Manufacturing Co The Williamatic
Wiremold Company The
Forgings
Clark Brothers Bolt Co
Hartford
Hartford
Hartford
Hartford
Like Brothers Bolt Co
Hilldale
Heppenstall Co (all kinds and shapes)
Scovill Manufacturing Company (Non-ferrous) Scovill Manufacturing Company (Non-ferrous)
Waterbury 91 Scovill Manufacturing Company (Non-ferrous)
Waterbury 91
Foundries
Sessions Foundry Co The (iron)
Union Mfg Co (gray iron)
Wilcox Crittenden & Co Inc (iron, brass, aluminum and bronze)
John P Smith Co The 423-33 Chapel St
Rolock Inc (brass, galvanized, steel)
South Norwalk
W S Rockwell Company (Industrial) Fairfield
Furnaces
Mullite Refractories Co The
Furnature Pads
Gulman Brothers Company The
Gage Blocks
Fonda Gage Company (Fonda lifetime-carbide
and steel)
Galvanizing
Mullite Refractories
Galvanizing Galvanizing Malleable Iron Fittings Co Wilcox Crittenden & Co Inc Branford Middletown Galvanizing & Electrical Plating
Gillette-Vibber Co The
Gaskets

Middletown
M Auburn Manufacturing Company The (from all materials) Middletown Raybestos Div of Raybestos-Manhattan Inc The Bridgeport Raybestos Div of Raybestos-Manhattan Ine Ine
Bridgeport
Gauges

American Standard Co
Bristol Co The (pressure and vacuum—recording automatic control)
Fonda Gage Company (special)
Helicoid Gage Division American
Cable Co Ine
Manning Mexwell & Moore Ine
Gears—Reverse & Reduction for Motor Boats
Snow-Nabstedt Gear Corp The
Gears—And Gear Cuttling
Hartford Special Machinery Co The
General Plating
Chromium Process Co The (copper, nickel,
chromium and cadmium plating)
Glass and China
Rocknell Silver Co The (silver decorated)

Glass Blowing

Glass Coffee Makers 80 Pliny St Hartford Silex Co The Glass Cutters
Fletcher Terry Co The Box 41\$ Farestville
Glass Processing
Woodbury Glass Company Inc
Box 8 East Hartford Golf Equipment

Horton Mfg Co The (clubs, shafts, balls, bags)

Bristol Governors

Pickering Governor Co The (speed regulating centritugal, hydraulic)

Portland Greeting Cards

A D Steinback & Sons Inc
Centerless Grinding
Centerless Grinding Co Inc The (Precision custom grinding; centerless, cylindrical, surfaces, internal and special)

19 Staples St Bridgeport threads, cams and splines)

Hartford Special Machinery Co The (gears, threads, cams and splines)

Grinding Machines

Rowbottom Machine Company Inc
Waterbury

Grommets Grommets
Plume & Atwood Mfg Co The (brass and zine)
Waterbury Plume & Atwood Mig Co The (brass and zinc)

Waterbury

Hand Tools

Bridgeport Hdwe Mig Corp The (nail pullers, scout axes, box opening tools, trowels, coping saws, putty knives)

James J Ryan Tool Works The (screw drivers, machinists' punches, cold chisels, scratch awls and nail sets)

Peck Stow & Wilcox Co The (Bit braces, chisels, dividers, draw knives, hammers, pliers, squares, snips, wrenches) Southington

Hardware

Bassick Company The (Automotive) Bridgeport

Hall Mig Co (bridge table)

P & F Corbin Division The American Hardware

Corp (Builders)

Sargent & Company

New Britain

Sargent & Company

New Haven

Wilcox Crittenden & Co Inc (marine heavy and industrial)

Wilcox Crittenden & Co Inc (marine heavy and industrial)

Hardware—Marine & Bus

Rostand Mig Co The

Hardware—Trailer Cabinet

Excelsior Hardware Co The

Hardware Trunk & Luggage

Corbin Cabinet Lock Div American Hardware

Corp

J H Sessions & Son

Yale & Towne Manufacturing Company The Stamford

Hardware Trunk & Luggage

Corbin Cabinet Lock Div American Hardware

Stamford

Hardware Manufacturing Company The Stamford

Hardware Trunk & Luggage

Corbin Cabinet Lock Div American Hardware

Stamford

Hardware Machinery

Doran Brothers Inc Yale & Towne Manufacturing Company Ine Stamford
Hat Machinery
Doran Brothers Ine
Health, Surgical & Orthopedic Supports
Berger Brothers Company The (custom made for back, breast and abdomen)
Healt Treating
A F Holden Co The 52 Richard St West Haven
Bennett Metal Treating Co The
1945 New Britain Ave
Driscoll Wire Company The
New Britain-Gridley Machine Division
The New Britain Machine Co New Britain
The New Britain Machine Co New Britain
Stanley P Rockwell Co Inc The
296 Homestead Ave
Heat-Treating Equipment
A F Holden Company The S2 Richard Street
West Haven (Main Plant)
Autoyre Company The
Scanlaw P Rockwell Co Inc The
Canalay P Rockwell Co Inc The West Haven (Main Autoyre Company The Stanley P Rockwell Co Inc The (comn 2996 Homestead Ave H Wallace Barnes Co The Div Associated Hartford Wallace Barnes Co The Div Associated Spring Corp
Heat Treating Salts and Compounds
A F Holden Company The
52 Richard Street West Haven
Mitchell-Bradford Chemical Co
Heating Apparatus
Miller Company The (domestic oil burners and heating devices)
Hex-Socket Screws
Allen Manufacturing Co The
Bristol Company The
Highway Guard Rail Hardware
Malleable Iron Fittings Co
Hinges
Homer D Bronson Company
Hobs and Hobbings
ABA Tool & Engineering Co
Holsts and Trolleys
Union Mfg Company
Hoss Supporter Trimmings
New Britain Hose Supporter Trimmings
Hawie Mfg Co The (So-Lo Grip Tabs) Bridgeport Hospital Signal Systems
Connecticut Telephone & Electric Division of
Great American Industries Inc Meriden

New Haven

Glass Blowing Macalaster Bicknell Company

Petroleum Heat & Power Co (Instantaneous domestic oil burner) Stamford Hydraulic Brake Fluids Hydraulic Brake Fluids
Eis Manufacturing Co
Industrial Finishes
Zapon Div Atlas Powder Co
Industrial and Marking Tapes
Seamless Rubber Company The New Haven
Industrial Refrigeration
Bowser Inc Refrigeration Division (Specialists) Infra-Red Equipment
Leeds Electric and Mig Co The
Insecticides
American Cyanamid & Chemical Corp.
Waterbury Hartford Darworth Incorporated (DDT Dispenser)
Simsbury Insecticide Bomb

Bridgeport Brass Company (Aer*a*sol) Insulated Wire Cords & Cable
Kerite Insulated Wire & Cable Co Inc The Instruments Bristol Company The J-B-T Instruments Inc (Electrical perature) Waterbury and Tem-Gilman Brothers Co The
Insulation Refractories
Mullite Refractories Co The Gilman Inter-Communications Equipment
Connecticut Telephone & Electric Division of
Great American Industries Inc
Jacquard
Case Brothers Inc Case Brothers Inc Japanning Japanning
J H Sessions & Son
Jib Borer
Moore Special Tool Co (Moore)
Jig Boring
American Standard Co Bristol Bridgeport Plantsville American Standard Co Plantsville New Britain

Jig Grinder
Moore Special Tool Co (Moore)
Jigs and Fixtures
American Standard Co Bridgeport
John John Graybestos Div of Raybestos-Manhattan Inc The (compressed sheet)

Key Blanks (compressed sheet)

Key Blanks

Corbin Cabinet Lock Div American Hardware
New Britain
Derby Corp
Graham Mfg Co The
Sargent & Company
Yale & Towne Manufacturing

New Britai
Derb
New Have
Company
The Stamfor New Haven J & J Cash Inc (Woven) South Label Moisteners Better Packages Ins Laboratory Equipment Bowser Inc Refrigeration Division South Norwalk Eastern Industries Inc
Laboratory Supplies
Macalaster Bicknell Company
Lacquers & Synthetic Enamels
Zapon Div Atlas Powder Co
Stamford
Ladders
A W Flint Co
Stage St New Haven
Stades

Fasex Terryville New Haven A W Flint Co

Lamp Shades

Verplex Company The Lathes

Bullard Company The (vertical turret cutmaster and Mult-Au-Matic, vertical multi-spindle)

Bridgeport Herman Roser & Sons Inc (Genuine Pigskin) Geo A Shepard & Sons Co The (sheepskin, shoe upper, garment, grain and suede) Bethel Leather Goods Trimmings
G E Prentice Mfg Co The Leather, Mechanical
Auburn Manufacturing Company ings, cubs, washers, etc.)
Letterheads
Letterheads
Letterheads
Letterheads Lehman Brothers Inc (designers, engravers, lithographers)

Lighting Equipment

Miller Co The (Miller, Duplexalite, Ivanhoe)

Meriden Waterbury Companies Inc Waterbury
Lightning Protection
Edward H Brown Hartford & New Haven
Lithographing
New Haven Printing Company The Yale & Towne Manufacturing Company The Stamford

8

Locks-Builders

P & F Corbin Division The American Hardware Corp

Sargent & Company

Yale & Towne Manufacturing

New Haven

New Haven

Company The Stamford Locks-Cabinet
Corbin Cabinet Lock Div American Hardware Corp. Excelsior Hardware Co The Excelsior Hardware Co The Yale & Towne Manufacturing Company The Stamford Yale & Towne Manufacturing Con & Towne Manutacturing Stanton

Locks—Suit-Case and Trimmings
an Cabinet Lock Div American Hardware
New Britain
Stamford Corp Excelsior Hardware Co The Locks-Trunk
Yale & Towne Manufacturing Company The Excelsior Hardware Co The Yale & Towne Manufacturing (and suitcase)
Locks—Zipper Stamford Stamford Stamford Locks—Zipper

Excelsior Hardware Co The Company The Lumber & Millwork Products

City Lumber Co of Bridgeport Inc Bridgeport City Lumber Co of Bridgery

Machinery

Fenn Manufacturing Company The (Special)

Hartford Hallden Machine Company The (mill) Hallden Machine Company

Thomaston
Peck Stow & Wilcox Co The (Machines & tools for sheet metal fabrication—manually & power operated)
Standard Machinery Co The (bookbinders)

Mystic Torrington Manufacturing Co The (mill) Machine Bases
The State Welding Co (Fabricated Steel & Salvage of Broken Castings) Hartford
Fenn Manufacturing Company The (precision Hartford Fenn Manufacturing parts)
Hartford Special Machinery Co Work only)
Hartford Special Machinery Co The (contract Hartford LaPointe Plascomold Corp The molds, tools, dies, etc.)
National Sherardizing & Machine Co (job)
Hartford Parker Stamp Works Inc The (Special)
Hartford Parker Stamp Works are the Special relation of the Special rolling mill machinery and Machines

Andrew C Campbell Div American Chain & Cable Co Inc (cutting & nibbling) Bridgeport Patent Button Company The Waterbury Special Devices Inc (Special, new developments, engineering, design and construction)

Berlin Machines—Automatic
H Nilson Mach Co The (Special)
lobe Tapping Machine Company
drilling and tapping)
Bridgeport
Bridgeport Machines—Automatic Chucking
ew Britain-Gridley Machine Division
The New Britain Machine Co (multiple
spindle and double end) New Britain Machines—Automatic Screw
ew Britain-Gridley Machine Division
The New Britain Machine Co (single and
multiple spindle)
New Britain Machines—Forming
A H Nilson Mach Co The (four-slide wire and ribbon stock)
Machines—Paper Ruling
John McAdams & Sons Inc
Norwalk Machines—Precision Boring
New Britain-Gridley Machine Division
The New Britain Machine Co New Britain Machines-Slotting
Waterbury Farrel Foundry & Machine Co
The (screw head)

Machine Co
Waterbury crew head)

Machines—Thread Rolling
ry Farrel Foundry & Machine Co
Waterbury Waterbury Machinery-Bolt and Nut ry Farrel Foundry & Machine Co Waterbury The Machinery—Cold Heading Waterbury Farrel Foundry & Machine Co The Machinery Dealers & Rebuilders
Botwinik Brothers New Haven J L Lucas and Son Fairfield

Machinery-Metal-Working
Waterbury Farrel Foundry & Machine Co
Waterbury Waterbury Farrel Foundry & Machine Co
The (forming and tapping)
Waterbury Farrel Foundry & Machine Co
Waterbury Farrel Foundry & Machine Co
Waterbury Farrel Foundry & Machine Co
Waterbury Waterbury
The
Machinery-Wire Drawing
Waterbury Farrel Foundry & Machine CoWaterbury The Waterbury

Cinaudagraph Div The Indiana Steel

Products Co

Mail Boxes, Apartment & Residential

Corbin Cabinet Lock Div American Hardware

Corp

Mailling Machines

New Britain Pitney-Bowes Inc ritney-Bowes Inc

Manganese Bronze Ingot
Whipple and Choate Company
Marine Engines
Kilborn-Sauer Company (running searchlights)
Lathrop Engine Co The Bridgeport lights and Fairfield Mystic Marine Equipment Wilcox Crittenden & Co Inc Marking Devices
Hoggson & Pettis Mfg Co The
Parker Stamp Works Inc The
rubber) Middletown New Haven (steel and Hartford Matrices W T Barnum & Co Inc New Haven Mattresses
Palmer Brothers Co
Waterbury Mattress Co
Mechanical Assemblies—Small
M H Rhodes Inc M H Rhodes Inc

Mechanics Hand Tools

Bridgeport Howe Mfg Corp The (screw wrenches, pliers, cold chisels, hamm repair tools)

Metal Cleaners

Apothecaries Hall Co

Metal Cleaning Machines

Colt's Manufacturing Company

Metal Finishes

Mitchell-Bradford Chemical Co

Metal Finishing

National Sherardizing & Machine Co crew drivers Waterbury Hartford Bridgeport Hartford Waterbury Plating Company Waterbury Waterbury Plating Company

Metal Goods

Waterbury Companies Inc (to order)

Waterbury Metallizing
Conn Metal Finishing Co
Metal Novelties
H C Cook Co The 32 Beaver St Ansonia
Waterbury Companies Inc
Waterbury Companies Inc
Metal Products
State Welding Company The
Metal Products—Stampings
J H Sessions & Son
Scovill Manufacturing Company (Made-to-Waterbury 91)
Order)
Companies Inc
Waterbury
Waterbury
Waterbury
Waterbury
Waterbury Order)
Waterbury Companies Inc
Metal Specialties
Co The Metal Specialties

Excelsior Hardware Co The
Metal Stampings

Autorre Co The (Small)
Bridgeport Chain & Mfg Co
Doo'Val Tool & Mfg Inc The
Excelsior Hardware Co The
Greist Mfg Co The 503 Blake St New Haven
Hayes Metal Stampings Inc
H C Cook Co The 32 Beaver St Ansonia
J A Otterbein Company The (metal fabrications)

**Service Stamford Middletown Middletown Bristol J A Otterbein Company tions)
J H Sessions & Son
LaPointe Plascomold Corp The
Patent Button Co The
Plume & Atwood Mig Co The
and steel)
G E Prentice Mig Co The
Saling Manufacturing Company
Scovill Manufacturing Company
Stanley Works The
Verplex Company The (Contract)
Waterbury Companies Inc
Waterbury Companies Inc
Waterbury Companies Inc
Waterbury Companies Inc Sprague Meter Company Bridgeport Microscope—Measuring
Lundeberg Engineering Company Hartford Lundeberg Engineering Milk Bottle Carriers

John P Smith Co The 423-33 Chapel St
New Haven Hartford Builders Finish Co Hartford Millboard Raybestos Div of Raybestos-Manhattan Inc The (asbestos) (Advt.)

Milling Machines Rowbottom Machine Inc (cam) Waterbury Wilcox Crittenden & Co Inc Middletown Minute Minders
Lux Clock Mfg Co The Waterbury Mixing Equipment
Eastern Industries Inc Eastern Industries Inc

Monuments

Beij & Williams Co The
Motor Switches

Gaynor Electric Company Inc

Colt's Manufacturing Company
Patent Button Co The
Waterbury Companies Inc
Waterbury Companies Inc
Waterbury Companies Inc
Waterbury Waterbury
Waterbury Waterbury
Waterbury Waterbury
Waterbury Waterbury
Waterbury Waterbury
Waterbury
Waterbury
Waterbury
Waterbury
Waterbury New Haven Himmel Brothers Co The (architectural, metal and store front)

Moulds

Hamden ABA Tool & Engineering Co Manchester Hogson & Pettis Mfg Co The (steel) 114 Brewery St 110 New Haven Lundeberg Engineering Company (plastic) Hartford Parker Stamps Works Inc The (compression, injection & transfer for plastics) Hartford Sessions Foundry Co The (heat resisting for non-ferrous metals) Bristol non-ferrous metals)

Napper Clothing

Standard Card Clothing Co The (for textile Stafford Springs Standard Caru Citoling
mills)
Nickel Anodes
Apothecaries Hall Co
Seymour Mig Co The
Nickel Silver
Seymour Mig Co The
Waterbury Rolling Mills Inc (sheets, strips, rolls)
Waterbury Whipple and Choate Company The Bridgeort Night Latches
P & F Corbin Division The American Hardware Corp
Sargent & Company
Yale & Towne Manufacturing Company The Stamford Non-ferrous Metal Castings
Miller Company The Meriden
Nuts, Boits and Washers
Clark Brothers Bolt Co
Office Equipment
Pitney-Bowes Inc
Underwood Corporation Bridgeport & Hartford
Offset Printing
New Haven Printing Company The
New Haven Non-ferrous Metal Castings Oil Burners

Miller Company The (domestic)
Petroleum Heat & Power Co (domestic, commercial and industrial)
Sident Glow Oil Burner Corp The
1477 Park St
W S Rockwell Company (Industrial)
Fairfield W S Rockwell Company (Industrial)
Oil Burner Wick
Raybestos Div of Raybestos-Manhattan Inc The
Bridgeport Oil Tanks
Norwalk Tank Co The (550 to 30 M gals.,
underwriters above and under ground)
South Norwalk Olives John Magee & Co Incorporated Saybrook Ovens

American Machine & Foundry Co New Haven
W S Rockwell Company (Industrial) Fairfield Package Sealers
Better Pacckages Inc Shelton
Packing
Auburn Manufacturing Company The (leather, rubber, asbestos, fibre)
Raybestos Div of Raybestos-Manhattan Inc The (rubber sheet and automotive)
Bridgeport (rubber sheet and automotive)

Padlocks

Corbin Cabinet Lock Div American Hardware
Corp
New Britain
Sargent & Company
New Haven
Yale & Towne Manufacturing Company The
Stamford Paints and Enamels
Staminite Corp The
Tredennick Paint Mfg Co The
Meriden Panta
Moore Special Tool Co (crush wheel dresser)
Bridgeport Paperboard
Connecticut Corrugated Box Div Robert Gair

Co Inc
New Haven Pulp & Board Co The New Haven

T

e Co

e Co

e Co

mford

mford

eport

and

Lystic etown

Iaven

and

laven

rbury

ivers,

auto

rbury

rtford

enort

rtford

rbury

mden

rtford

de-tory 91 rbury

mford

kville

eport

mford Iaven rtford isonia brica-

bricaetown bristol nville rbury opper rbury

ngton

ry 91 ritain Essex

rbury

eport

tford

el St Javen

tford

The

eport dvt.) Atlantic Carton Corp (folding)
National Folding Box Co (folding)
New Haven
New Haven Pulp & Board Co The
Robertson Paper Box Co (folding)
New Haven
Montville
Mew Haven
Mew Haven Paper Boxes—Folding and Bridgeport Paper Box Company M Backes' Sons Inc Warner Brothers Company The Warner Brothers Company The
Paper Clips
H C Cook Co The (steel) 32 Beaver St Ansonia
Paper Tubes and Cores
Sonoco Products Co (Climax-Lowell Div)
Mystic Parallel Tubes
Sonoco Products Co (Climax-Lowell Div)
Mystic Parkerizing Clairglow Mfg Company Portland
Passenger Transportation
Connecticut Company The (local, suburban and
New Haven Pet Furnishings Andrew B Hendryx Co The New Haven Pharmaceutical Specialties
Ernst Bischoff Company Inc Ivoryton Phosphor Bronze
Miller Company The (sheets, strips, rolls)
Meriden Seymour Mfg Co The Seymour Waterbury Rolling Mills Inc (sheets, strips, rolls) Waterbury Phosphor Bronze Ingots
Whipple and Choate Company The
Photographic Equipment
Kalart Company Inc
Photo Reproduction
New Haven Printing Company The
New Haven New Haven Plano Repairs
Pratt Read & Co Inc (keys and action) Piano Supplies
Pratt Read & Co (keys and actions, backs, Ivoryton Goodman Brothers
Pin Up Lamps
Company The Meriden Essex Verplex Company ine
Pipe
American Brass Co The (brass and copper)
Waterbury Bridgeport Brass Co (brass & copper)
Bridgeport Chase Brass & Copper Co (red brass Waterbury Bridgeport coper)
Crane Company (fabricated)
Howard Co (cement well and chimney)
New Haven Pipe Fittings
Corley Co Inc The (300# AAR)
Malleable Iron Fittings Co
Pipe Plugs
Holo-Krome Screw Corporation
West Hartford Holo-Brissian Sunky
Sunky
Plastic Buttons
Colt's Manufacturing Company
Frank Parizek Manufacturing Co The
West Willington
Waterbury
Waterbury Plasticrete Bloc
Plasticrete Corp
Plastic Film Printing
Glasgo Finishing Co The
Plastic Gems
Colt's Manufacturing Company
Colt's Manufacturing Company
Conp Plastics—Moulders
Conp Plastics Plasticrete Bloc Hamden Glasgo Hartford Hartford Colt's Manufacturing Company
Conn Plastics Waterbury
Geo S Scott Mfg Co The
LaPointe Plascomold Corp The (custom work of compression type)
Watertown Mfg Co The
Watertown Mfg Co The
Watertown Companies Co
Plastics—Moulds & Dies
Parker Stamp Works Inc The (for plastics)
Hartford
Hartford
Hartford Hartford Platers Christie Plating Co
Patent Button Co The
Plainville Electro Plating Co The
Waterbury Plating Company
Platers—Chrome
Hartford Chrome Corporation The
Nutmeg Chrome Corporation The
Plainville Electro Plating Co The
Platers' Equipment
Apothecaries Hall Company
MacDermid Incorporated
Plating Company
MacDermid Incorporated Groton Waterbury Plainville Waterbury Hartford Hartford Plainville Waterbury Plating
Conn Metal Finishing Co

Plumbers' Brass Goods Bridgeport Brass Co Keeney Mfg Co The (special bends) Bridgeport Keeney Mfg Co The (special benus)

Keeney Mfg Co The (special benus)

Plumbing Specialties

John M Russell Mfg Co Inc
Pole Line

Malleable Iron Fittings Co
Polishing Wheels

Williamsville Buff Mfg Co The
Poly Chokes

Poly Chokes Postage Meters Pitney-Bowes Inc. Stamford
Preclous Metals
J M Ney Company The (for industry)
Hartford Prefabricated Buildings
City Lumber Co of Bridgeport Inc
Bridgeport Preserves
Goodman Bros (and jellies)
Preservatives
Darworth Incorporated (Cuprinol, and fabric preservatives)
Press Buttons
Gaynor Electric Company Inc
Press Papers
Case Brothers Inc Case Brothers Inc Case Brothers Inc
Presses
Henry & Wright Manufacturing Company The
Hartford
Hartford Henry & Wright Manutacturing
(automatic mechanical)
Standard Machinery Co The (plastic molding, embossing, and die cutting)

Presses—Power
Waterbury Farrel Foundry & Machine Co Waterbury Waterbury Farrel Foundry & Waterbury
The Pressure Vessels
Norwalk Tank Co Inc The (unfired to ASME Code Par U 69-70)
Printing
Case Lockwood & Brainard Connecticut Printers Inc
Heminway Corporation The Hunter Press
Hunter Press
Hartford New Haven Printing Company The Taylor & Greenough Co The T B Simonds Inc

Taylor & Greenough Co The T B Simonds Inc

Presses Taylor & Greenough Company The New Printing Presses

Banthin Engineering Co (automatic) Printing Rollers
Chambers-Storck Company Inc The (engraved)
Norwich Chambers-Storck Company Inc The (engraved)
Norwich
Production Control Equipment
United Cinephone Corporation
Wassell Organization (Produc-Trol)
Propellers—Aircraft
Hamilton Standard Propellers Div United Aircraft Corp
Propeller Fan Blades
Torrington Manufacturing Co The Torrington
Yale & Towne Manufacturing Company The
(Tri-rotor)
Pumps—Small Industrial
Eastern Industries Inc
Pump Valves
Colt's Manufacturing Company
Hartford
Pump Valves
Colt's Manufacturing Company
Hartford
Punches
Hoggson & Pettis Mig Co The (ticket & cloth)
141 Brewery St
Putty Softeners—Electrical
Fletcher Terry Co The Box 415 Forestville
Pyrometers
Bristol Co The (recording and controlling)
Cupstz Crystals
Crystal Research Laboratories Inc
Hartford Quartz Crystals
Crystal Research Laboratories Inc Hartford
Radiation-Finned Copper
G & O Manufacturing Company The
New Haven Vulcan Radiator Co The (steel and copper) Hartford Rayon Specialties
Hartford Rayon Corporation The
Rayon Varns
Hartford Rayon Corporation The
Rayon Varns
Hartford Rayon Corporation The
Reamers
O K Tool Co Inc The (inserted tooth)
33 Hull St

Reconders
Specialties
Rocky Hill
Rocky Hill
School Co Inc The (inserted tooth)
Shelton Recorders Bristol Co The (automatic controllers, temperature, pressure, flow, humidity) Waterbury Howard Company Regulators
Norwalk Valve Company (for gas and air)
South Norwalk Resistance Wire
C O Jelliff Mfg Co The (nickel, chromium, kanthal) Southport (Advt.)

IT' S M A D E 1 N C ON NECTICU

Respirators American Optical Company Safety Division
Retainers Hartford Steel Ball Co The (bicycle & auto-
Riveting Machines Grant Mfg & Machine Co The Bridgeport
H P Townsend Manufacturing Co The Hartford L-R Mfg Div of The Ripley Co Torrington Raybestos Div of Raybestos-Manhattan Inc The
(brake service equipment) Bridgeport Rivets
Blake & Johnson Co The (brass, copper and non-ferrous) Clark Brothers Bolt Co Chromium Process Company The Connecticut Manufacturing Company The Waterbury
J H Session & Sons Plume & Atwood Mfg Co The (brass and copper) Raybestos Div of Raybestos-Manhattan Inc The (brass and aluminum tubular and solid con-
per) Bridgeport Raybestos Div of Raybestos-Manhattan Inc The (iron) Bridgeport
Bristol Brass Corp The (brass and bronze)
Scovill Manufacturing Company (Brass and Bronze) Roller Skates
Winchester Repeating Arms Company Division Olin Industries Inc New Haven Rolling Mills and Equipment
The Waterbury Farrel Foundry & Machine Co
Stamford Rubber Supply Co The ("Factice"
Duro-Gloss Rubber Co The New Haven
Vulcanized Vegetable Oils) Stamford Rubberized Fabrics Duro-Gloss Rubber Co The Rubber Footwear Goodyear Rubber Co The United States Rubber Prod Inc (Keds, Kedettes, Gaytees, U S Royal Footwear) Naugatuck Rubber Gloves Seamless Rubber, Company, The New Haven
Rubber Gloves Seamless Rubber Company The New Haven
Rubber Heels Danbury Rubber Co Inc The Danbury
Rubber Heels Danbury Rubber Co Inc The Rubber Products, Mechanical Auburn Manufacturing Company The (washers, gaskets, molded parts) Middletown
Danbury Bubbar Co Inc The Danbury
Rubber Tile Danbury Rubber Co Inc The Rubbish Burners
John P Smith Co The 423-33 Chapel St New Haven
American Optical Company Safety Division Safety Fuses Putnam
Ensign-Bickford Co The (mining & detonating)
American Optical Company Safety Division Safety Goggles Putnam
American Optical Company Safety Division Sandblasting Putnam
Beij & Williams Co The Hartford
Saw Blades Capewell Mfg Co The (Hack Saw, Band Saw) Hartford
Saws, Band, Metal Cutting Atlantic Saw Mfg Co New Haven Scales—Industrial Dial
Kron Company The Bridgeport
Acme Shear Company The Screens Bridgeport
Hartford Wire Works Co The (Windows, Doors and Porches) Screw Caps
Screw Caps Weimann Bros Mfg Co The (small for bottles) Screws Derhy
Atlantic Screw Work (wood) Hartford Blake & Johnson Co The (machine and wood) Waterville
Bristol Company The (socket set and socket
Charles Parker Co The (wood) Chromium Process Company The Clark Brothers Bolt Co Meriden Shelton Milldale
Connecticut Mfg Co The (machine) Waterbury Corbin Screw Div American Hardware Corp
New Britain Holo-Krome Screw Corporation The (socket set and socket cap) West Hartford
Scovill Manufacturing Company Waterbury 91 Screw Machines H P Townsend Mfg Company The Hartford

Special Parts
Greist Mfg Co The (small machines, especially precision stampings)
New Haven
Special Industrial Locking Devices
Corbin Cabinet Lock Div American Hardware
New Britain Screw Machine Accessories
Barnaby Manufacturing and Tool Company
Bridgeport Barnaby Manufacturing and 1001

Screw Machine Products

Apex Tool Co Incc The
Blake & Johnson Co The
Bristol Screw Corporation
Centerless Grinding Co Inc The (Heat treated and ground type only)

19 Staples Street
Connecticlut Manufacturing Company The
Waterbury

Bridgeport
Connecticlut Manufacturing Company The
Waterbury

Bridgeport
Connecticlut Manufacturing Company The
Waterbury
New Britain Special Tools & Dies Lundeberg Engineering Company Spinnings
Gray Manufacturing Company The
Sponge Rubber
Sponge Rubber
Spronge Rubb Connecticlut Manutacuurus Wateron,
Corbin Screw Div American Hardware Corp
New Britain
Woodbury Corbin Screw Div Communication of the Corbin Screw Div Corp The Truman & Barclay Sts Greist Mfg Co The (Up to 1½" capacity)

New Haven Forestville Wethersfield Wethersfield The Spring Units
Owen Silent Spring Co Inc (mattreses and furniture)
Spring Workers Bridgeport Greist Mig Co The Forestvine Wethersfield National Automatic Products Company The New Britain Plantsville Spring Washers
Wallace Barnes Co The Div Associated Spring
Corp
Spring Washers
Bridgeport
Bridgeport Corp Springs-Coil & Flat Bristol
Han-Dee Spring and Manufacturing Co The
(Coil and Flat) Hartford
Humason Mfg Co The Forestville
New England Spring Manufacturing Company Nelson's Screw Machine Products New Britain Machine Company The Olson Brothers Company (up to ¾" capacity) Forestville Company Unionville capacity) Plainville Plainville Peck Spring Co The
Plainville
Plume & Atwood Mfg Co The
Scovill Manufacturing Company
Waterbury 91
Wallace Metal Products Co Inc
Watkins Manufacturing Co Inc
Waterbury Machine Tools & Products Co (B & S & Swiss type automatic)

S & Swiss type automatic)
Waterbury Peck Spring Co The Pl Wallace Barnes Co The Div Associated Corp Corp Springs-Flat
Wallace Barnes Co The Div Associated Spring
Bristol New England Spring Manufacturing Company Unionville S & Swiss type automatic;
Screw Machine Tools
Somma Tool Co (precision circular form tools)
Waterbury Owen Silent Spring Co Inc Sealing Tape Machines
Better Packages Inc Bridgeport Springs—Wire
Colonial Spring Corporation The
Connecticut Spring Corporation The Shelton Maggi Co Inc (Maggi's) (compres-Hartford Sewing Machines
Greist Mfg Co The (Sewing machine attachments)
503 Blake St New Haven
Merrow Machine Co The (Industrial) Hartford
Singer Manufacturing Company The (industrial) New Milford sion, extension, torsion)

R Templeman Co (jewelry)

W Bernston Company (Coil and Torsion) Plainville Plainville Unionville New England Spring Mfg Co Wallace Barnes Co The Div A allace Corp J B Williams Co The Springs, Wire & Flat Glastonbury Autoyre Company Oakville Acme Shear Co The (household) Palmer Brothers Company Bridgeport Acme Shear Co Inc.

Shells

Wolcott Tool and Manufacturing Company
Waterbury Palmer Brothers Company

Stamps

Hoggson & Pettis Mfg Co The (steel)

141 Brewery St New Haven
Parker Stamp Works Inc The (steel & rubber)
Hartford New London Inc

Sheet Metal Products

American Brass Co The (brass and copper)

Mertiam Mfg Co (security boxes, fitted tool boxes, tackle boxes, displays)

United Advertising Corp Manufacturing Division (Job and Production Runs)

Waterbury Companies Inc

Sheet Metal Stremplags Stampings
DooVal Tool & Mfg Inc The Naugatuck
Han-Dee Spring and Manufacturing Co The
(Small)
Stamping Small (Small) Stampings—Small
Greist Manufacturing Co The L C White Company The Rogers Corporation (Fibre Cellulose Paper)
Manchester Sheet Metal Stampings

American Buckle Co The
Doo'val Tool & Mig Inc The
Hall Mig Co
J H Sessions & Son
Patent Button Co The
Waterbury Companies Inc
Shingart Scalars Scovill Manufacturing Company Waterbury 91 Wallace Barnes Co The Div Associated Spring Bristol Corp Waterbury Companies Inc Waterbury Shipment Sealers
Better Packages Inc
Showcase Lighting Equipment
Wiremold Company The
Shower Stalls Steel
Stanley Works The (hot and cold rolled strip)
New Britain Shelton Steel Castings
Hartford Electric Steel Co The (carbon and alloy steel) 540 Flatbush Ave Hartford Malleable Iron Fittings Co
Nutmeg Crucible Steel Co
Branford Hartford Dextone Company

H C Cook Co The (for card files)

32 Beaver St New Haven Ansonia Steel—Cold Rolled Spring
Wallace Barnes Co The Div Associated Spring
Bristol Cheney Brothers
Sizing and Finishing Compounds
American Cyanamid & Chemical Corp.
Waterbury Steel-Cold Rolled Stainless ord Steel Company Wallingford Wallingford Silde Fasteners
G E Prentice Mig Co The
Shoe Hardware Div U S Rubber Company
Kwik zippers)
Smoke Stacks
Waterbury
Waterbury Steel-Cold Rolled Strip and Sheets Wallingford Steel Company Wallingford Wallingford Steel Company
Steel Goods
Merriam Mfg Co (sheets products to order)
Durham
Waterbury Bigelow Company The (ateel)
Soap
J B Williams Co The (industrial New Haven Steel—Magnetic
Cinaudagraph Div The Indiana
Co (Permanent)
Steel Strapping
Stanley Works The
New Britain soaps, toilet Glastonbury soaps, shaving soaps)
Solder-Soft
Torrey S Crane Company Plantsville Special Machinery
Henry & Wright Manufacturing Company The Steel—Structural
Berlin Construction Co Inc Th Henry & Wright Manufacturing Company The
H P Townsend Mfg Company The
Lundeberg Engineering Company
National Sherardizing & Machine
drels & stock shells for rubber industry)
Hartford
Hartford The (fabricated) Berlin W T Barnum & Co Inc
Stop Clocks, Electric
H C Thompson Clock Co The New Haven

(Advt.)

IT'S A D N ON NECTICUT

Straps, Leather
Auburn Manufacturing Company The (textile, industrial, skate, carriage) Middletown Waterbury Mattress Co Waterbury Super Refractories Mullite Refractories Co The Shelton Surface Metal Raceways & Fittings Wiremold Company The Hartford Surgical Dressings
Acme Cotton Products Co Inc East Killingly
Seamless Rubber Company The New Haven Surgical Rubber Goods
Seamless Rubber Company The New Haven Seamless Rubber Company 1 Switchboards Wire and Cables
Rockbestos Products Corp (asbestos insulated)
New Haven Synchronous Motors
R W Cramer Company Inc The
Bigelow Company The (steel)
Haydon Manufacturing Co Inc
State Welding Co The
Storts Welding Company (steel and alloy)
Meriden Russell Mfg Co The Middletown Tap Extractors
Walton Co The 94 Allyn St Hartford Taps, Collapsing
Geometric Tool Co The New Haven Brownell & Co Inc Moodus Upham Food Products Inc package and tea balls) Hawleyville Telemetering Instruments
Bristol Co The Waterbury Textile Machinery
Merrow Machine Co The
2814 Laurel St Hartford Textile Mill Supplies
Ernst Bischoff Company Inc Ernst Bischoff Company Inc
Textile Processors
American Dyeing Corporation (rayon, acetate)
Rockville
Rockville
Jewett City Therapeutic Equipment Airadio Incorporated

Thermometers

Bristol Co The (recording and automatic conWaterbury

Bridgeport

Bridgeport Thermostats
Bridgeport Thermostat Company Inc (automatic)
Bridgeport matic)
Thin Gauge Metals
Thinaheet Metals Co The (plain or tinned in Waterbury Thread American Thread Co The Willimantic Gardiner Hall Jr Co The (cotton sewing)

Lloyd E Cone Thread Co The (industrial cotton sewing)

Max Pollack & Co Inc Groton and Willimantic Wm Johl Manufacturing Co Mystic Threading Machines
Grant Mfg & Machine Co The (double and automatic)

Bridgeport Time Recorders Stromberg Time Corp Timers, Interval
Haydon Manufacturing Co Inc
H C Thompson Clock Co The
R W Cramer Company Inc The Torrington Bristol Centerbrook R W Cramer Company Devices

Haydon Manufacturing Co Inc
R W Cramer Company Inc The
Seth Thomas Clocks
United States Time Corporation

The
Waterbury Timing Devices & Time Switches
Haydon Manufacturing Co Inc Torrington
M H Rhodes Inc Hartford

T

ecially Haven

s rdware Britain

artford

rtford

helton chville

ington

The extford stville pany onville inville Spring Bristol

Spring Bristol pany onville

geport

rtford

npres-rtford inville

n) inville inville pring Bristol

kville

ondon

rtford

atuck

rtford faven rbury r) hester

ry 91 pring ristol

rbury

and rtford nford nford

pring ristol

gford

gford

r) irham rhury

ducts

ritain

ated) Berlin

laven

ristol dvt.)

Tinning
Thinsheet Metals Co The (non-ferrous metals in rolls)
Wilcox Crittenden & Co Inc Middletown Tool Designing American Standard Co American Standard Co
Tools
Hoggson & Pettis Mfg Co The (rubber workers)
141 Brewery St
O K Tool Co Inc The (inserted tooth metal
33 Hull St Shelton

Tool Chests
Vanderman Manufacturing Co The
Willimantic Tools & Dies

Moore Special Tools Co
Tools, Dies & Fixtures

Fonda Gage Company (also jigs) Stamford
Greist Mfg Co The New Haven
Parker Stamp Works Inc The (special)
Hartford Tools & Dies

Tools, Hand & Mechanical
Bridgeport Hardware Mfg Corp The
drivers, nail pullers, box tools, wrenches, auto
tools, forgings & specialties) Bridgeport Toys

A C Gilbert Company Geo S Scott Mfg Co The Gong Bell Co The N N Hill Brass Co The Waterbury Companies Inc New Haven Wallingford East Hampton East Hampton Waterbury Trucks—Industrial
George P Clark Co Windsor Locks
State Welding Company The Hartford

Trucks—Skid Platforms

Excelsior Hardware Co The Stamford Windsor Locks

Trucks—Skid Platforms

Excelsior Hardware Co The (lift) Stamford

Tube Bending
American Tube Bending Co Inc
New Haven

H C Cook Co The (for collapsible tubes)
32 Beaver St
Weimann Bros Mfg Co The (for collapsible tubes)
Derby tubes)

Tubing

American Brass Co The (brass and copper)

Waterbury

Scovill Manufacturing Company (Brass a Copper) Waterbury Scovill Manufacturing Company (Brass and Copper) Waterbury 91

Tubing—Heat Exchanger
Scovill Manufacturing Company Waterbury 91

Typewriters
Royal Typewriter Co Inc Hartford Underwood Corporation Hartford

Typewriters—Portable
Underwood Corporation

Typewriter Ribbons and Supplies
Underwood Corporation
Hartford and Bridgeport Underclearer Rolls
Sonoco Products Co (Climax-Lowell Div)
Mystic

Union Pipe Fittings
Corley Co Inc The (300# AAR)

Plainville Upholstery Fabrics—Woolen & Worsted
Broad Brook Company (automobile, airplane, railroad)
Broad Brook

Vacuum Bottles and Containers ican Thermos Bottle Co Norwich Vacuum Cleaners Spencer Turbine Co The Hartford Valves

Norwalk Valve Company (sensitive check valves) South Norwalk W S Rockwell Company (Industrial) Fairfield Valve Discs Colt's Manufacturing Company

Valves-Automatic Air
Beaton & Cadwell Mfg Co New Britain Valves—Automobile Tire
Bridgeport Brass Company Bridgeport Valves-Radiator Air Bridgeport Brass Company Bridgeport

Valves-Relief & Control
Beaton & Cadwell Mfg Co New Britain Valves-Safety & Relief Manning Maxwell & Moore Inc Bridgeport Varnishes

Staminite Corp The New Haven Staminite Corp The

Velvets
Leiss Velvet Mfg Co Inc The
Velvet Textile Corporation The
Velvet Textile Corporation The
Velvetten)
West Haven

Ventilating Systems Colonial Blower Company Connecticut Blower Company New Haven Vibrator Company (industrial)

Charles Parker Co The
Fenn Manufacturing Company
Action Vises
Vanderman Manufacturing Co.
The (Quick-Hartford
Hartford
Combination Bench Pipe)

New Haven
Meriden
Cluick
Hartford
The (CombiWillimantic

Washers

American Felt Co (felt) Glenville
Auburn Manufacturing Company The (all materials)

Blake & Johnson The (brass, copper & non-ferrous)3

Clark Brothers Bolt Co Mildale

J H Sessions & Son Bristol

Plume & Atwood Mfg Co The (brass & copper)

Waterbury

Waterbury Raybestos Div of Raybestos-Manhattan Inc The (clutch washers) Bridgeport Saling Manufacturing Company (made to order) Unionville Sessions Foundry Co The (cast iron)

Watches
Benrus Watch Co
New Haven Clock and Watch Co
& wrist)
United States Time Corporation
Waterbury
Waterbury
Waterbury
Waterbury

Waterproof Dressings for Leather Viscol Company The Star

Wedges
Saling Manufacturing Company (hammer & Unionville

State Welding Co The (Equipment Mirs & Steel Fabricators) G E Wheeler Company (Fabrication of Steel & Non-Ferrous Metals) New Haven Industrial Welding Company (Equipment Manufacturers—Steel Fabricators) Hartford Porcupine Company The Bridgeport State Welding Company The Harttord

Welding—Lead
Storts Welding Company (tanks and fabrication)

Meriden

Welding Rods
Bristol Brass Co The (brass & bronze) Bristol

Hall Mfg Co . Wheels Ansonia
George P Clark Co Windsor Locks

Wicks
Auburn Manufacturing Company The (felt, asMiddletown bestos) Middletown
Raybestos Div of Raybestos-Manhattan Inc The
(oil burner wicks) Bridgeport
Russell Mfg Co The Middletown

Window & Door Guards Hartford Wire Works Co The Hartford

Hartford Wire Works Co The

Wire

Atlantic Wire Co The (steel)
Bartlett Hair Spring Wire Co The (Hair Spring)
Bristol Brass Corp The (brass & bronze) Bristol Driscoll Wire Co The (steel)
Hudson Wire Co Winsted Div (insulated & enameled magnet)
Platt Bros & Co The (zinc wire)
P O Box 1030
Rockbestos Products Corp (asbestos insulated)
New Haven
Brass, Bronze
Waterbury 91

Scovill Manufacturing Company Brass, Bronze and Nickel Silver) Waterbury 91

Wire Arches & Trellises
Hartford Wire Works Co The Hartford
John P Smith Co The
423-33 Chapel St New Haven

Wire Baskets
Rolock Inc (for acid, heat, degreasing)
Fairfield Wire Cable
Bevin-Wilcox Line Co The (braided)
East Hampton

Wire Cloth
Hartford Wire Works Co The Hartford
C O Jelliff Mfg Co The (all metals, all meshes)
Southport

John P Smith Co The 423-33 Chapel St Rolock Incorporated Wire Drawing Dies Waterbury Wire Die Co The Waterbury

Wire Dipping Baskets
Hartford Wire Works Co The
John P Smith Co The
423-33 Chapel St N Hartford New Haven

Wire-Enameled Magnet Sweet Wire Co

Wire Formings Autoyre Co The G E Prentice Mfg Co The Verplex Company The Oakville Kensington Essex (Continued on page 48)

(Advt).

ALLENUI

The New

internal wrenching, selflocking nut by ALLEN



This new internal-wrenching nut HOLDS with a weld-like grip, - selflocking in non-hardened metals. Knurled flutes are drawn down into counterbored hole as the screw is tightened in the nut. Yet easily removed without damage to nut or containing parts by backing off on screw and tapping screw on head.

Using ALLENUTS with Allen Socket Head Cap Screws, the positive internal wrenching action of Allen Hex Keys drives fast, firm set-ups in the harder metals. 12-point (double-hex) Allenut socket gives 30° of wrenching swing — as compared with a normal 60° - to speed up assembly in cramped quarters.

The ALLENUT sets up flush to achieve streamlined surfaces. It facilitates more compact designs with resulting economies in space, weight and material. Adds immensely to the finished appearance of any job ... Precision-made of special-alloy steel to Allen standards; threads tapped to a Class 3 fit.

Ask your local Industrial Distributor for samples for test applications. Available only through authorized ALLEN Distributors.

THE ALLEN MFG. COMPANY HARTFORD 1, CONHECTICUT, U.S.A

It's Made in Connecticut

(Continued from page 47)

Colonial Spring Corporation The Connecticut Spring Corporation The Hartford Humason Mfg Co The New England Spring Mfg Co Unionville Wallace Barnes Co The Div Associated Spring Corp Corp

Wire Goods

American Buckle Co The (overall trimmings)
West Haven
Patent Button Co The
Scovill Manufacturing Company
Waterbury
Waterbury 91 Wiremolding Wiremold Company Hartford Wire Partitions Hartford Wire Works Co The John P Smith Co The 423-33 Chapel St Hartford

Wire Products
Clairglow Mfg Company Portland A H Nilson Mach Co The Bridgeport

New Haven

Bridgeport

Wire Rings American Buckle Co The (pan tinners' trimmings) handles and West Haven Wire Shapes Bridgeport Chain & Mfg Co

Wire—Specialties Andrew B Hendryx Co The New Haven

Wood Handles
Salisbury Cutlery Handle Co The (for cutlery & small tools)
Salisbury

C H Dresser & Son Inc (Mfg all kinds of Hartford Hartford woodwork) Hartford Builders Finish Co

Woven Awning Stripes Falls Company The Norwich

Hartford Spinning Incorporated knitting and weaving yarns)
Aldon Spinning Mills Corporation The (fine woolen and specialty)
Ensign-Bickford Co The (jute carpet) Simsbury

Platt Bros & Co The (ribbon, strip and wire) P O Box 1030 Waterbury

Zinc Castings Newton-New Haven Co Inc 688 Third Ave West Haven

INSURANCE ASSISTANT

Young woman with extensive casualty and fire insurance background desires position with large progressive concern, preferably in or near New Haven. Can make survey and recommendations on insurance requirements and handle details of Workmen's Compensation, Group Accident and Health, and other claims with your insurance company. Excellent references. Available about January 1, 1948. Write Box PW-1471.

Advertising Index

Allen Mfg. Co., The	48
American Appraisal Co., The	18
Barney's	18
Bigelow Co., The	39
Bristol Metalworking Equipment	35
Caproni, Leo F.	28
Carpenter-Hayes Paper Box Co., Inc., The	27
Case, Lockwood & Brainard, Div. of Conn. Printers, Inc., Outside Back Co	over
Curtis & Son, S., Inc.	25
Diamond Tool and Die Works	27
Dolan Steel Co., Inc. Inside Back Co	over
Dolge Co., The C. B.	37
Dowd, Wyllie & Olson, Inc. Outside Back Co	over
Eastern Machinery Co., The	37
Flint Co., A. W.	39
Geometric Tool Co., The	35
Graceman, Ed	28
Graphic Arts Co., The	33
Gray Manufacturing Co., The	3
Hampden Brass & Aluminum Co.	23
Hartford Electric Steel Corp.	29
Hartford Special Machinery Co., The	35
Howard Co., The	37
Industrial Service, Inc.	34
Jones & Company, Inc., T.A.D.	5
Kasden & Sons, H., Inc.	
Inside Front C	over
Kellogg & Bulkeley, Div. of Conn. Printers, Inc.	30
Kensley-Stacey	26
King Co., The Alfred B.	. 26
Liberty Mutual Ins. Co.	17
Magun, Harry L.	26
Merritt & Co., Joseph	26
Modern Management Service	4
New England Industrial Development	
Corp.	26
Nutmeg Crucible Steel Co., The	36
Office Management Services, Inc. Parker Stamp Works, Inc., The	21
	22
Plocar Co., John J.	16
Robertson Paper Box Co., Inc.	
Russell Co., Edw. E.	21
Services at Your Door	20
SoundScriber Corp., The	
Southern New England Telephone Co. Outside Back C	over
Thompson Water Cooler Co.	32
Travelers Insurance Cos., The	19
Wallace Barnes Co.	2
Wallace Silversmiths	6
Wiremold Co. The	3.8

Wiremold Co., The



The ONLY Warehouse in Connecticut dealing EXCLUSIVELY in SHEET and STRIP STEEL



27
of
Cover

Cover



IT'S STILL UP-HILL

We've come a long way in meeting the demand for telephone service in Connecticut but there's still a lot left to do. There are, for example, 13,500 Connecticut families whose orders for main service are still unfilled and an additional 72,000 families who are waiting for a better grade of service than they now have.

We're working at top speed to meet these orders. This year in Connecticut alone we will spend \$19,400,000 to increase telephone facilities and our additions program for this year through 1952 will total \$123,000,000. Yes, we're going right ahead at record speed, until everyone has the kind of telephone service he wants, when and where he wants it.

TELEPHONE COMPANY



Good typography
is the creation
of an overall
pleasant atmosphere
that invites reading

Case, Lockwood & Brainard

A Division of Connecticut Printers, Incorporated

Hartford 1, Connecticut

WD LIE8 Ninc

ORD, CON

9999999

y

re

g

rd orated

SERVER SERVER